



2012/2013

THEMBISILE HANI LOCAL MUNICIPALITY

ANNUAL

REPORT

Contents

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Chapter 1

PROPOSED REVISED ANNUAL REPORT TEMPLATE

The purpose of this revised Annual Report template is to address the need expressed by a number of municipalities for assistance in the preparation and development of improved content and quality of Municipal Annual Reports. It replaces a template dating back to August 2003.

This template gives effect to the legal framework requirement, concepts in the White Paper on Local Government and Improving Government Performance. It reflects the ethos of public accountability. The content gives effect to information required for better monitoring and evaluation of government programmes in support of policy decision making. The template provides an improved overview of municipal affairs by combining the performance report data required under Municipal Systems Act Section 46 with annual report data referred to in that Act and in the MFMA.

The revised template makes its contribution by forging linkages with the Integrated Development Plan, Service Delivery and Budget Implementation Plan, Budget Reforms, In-year Reports, Annual Financial Statements and Performance Management information in municipalities. This coverage and coherence is achieved by the use of interlocking processes and formats.

The revised template relates to the Medium Term Strategic Framework particularly through the IDP strategic objectives; cross cutting nature of services offered by different spheres of government, municipal service outcome indicators; and the contextual material as set out in Chapters 3, 4 & 5. It also provides information on good management practice in Chapter 4; risk management in Chapter 2; and Supply Chain Management in Chapter 5; and addresses the Auditor-General's Report, dealing with Financial and Performance Management arrangements in Chapter 6. This opens up greater possibilities for financial and non-financial comparisons between municipalities and improved value for money.

The revised template provides information on probity, including: anti-corruption strategies; disclosure of financial interests by officials and councillors; disclosure of grants by external parties, disclosure of loans and grants by municipalities. The appendices talk to greater detail including disaggregated information on municipal wards, among others.

Notes are included throughout the format to assist the compiler to understand the various information requirements. Once the draft has been finalised, training will be provided to facilitate the implementation of this initiative, and separate additional guidance may be issued if necessary.

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CHAPTER 1 – MAYOR’S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR’S FOREWORD

EXECUTIVE MAYOR’S FORWARD



Our performance as a municipality for each financial year is measured by whether we have achieved the key objectives set out in our IDP with the allocated.

a. VISION

The municipal vision that was adopted by the municipality as part of its 2007-2011 IDP has not been changed during the 2012/13 review as it still captures the municipality’s values and remains relevant to its priorities and aspirations. The municipality’s “Vision 2015” is,

“To better the lives of our people through equitable, sustainable service delivery and economic development”

MISSION

Thembisile Hani local municipality aims to work towards achieving its long-term vision by:

- Participative integrated development planning
- Sustainable and accountable, accelerated service delivery
- Promotion of socio-economic development
- Intensified community participation
- Shared economic growth

Chapter 1

- Allocate resources within annual budgetary constraints

THEMBISILE HANI LOCAL MUNICIPALITY VALUES & PRINCIPLES

The municipality will continue to be driven by and observe the following service delivery principles:

- Showing compassion and care to all municipal customers
- Treating all residents with equality, integrity and respect they deserve
- Attending and responding to all queries efficiently
- Conducting the municipal business processes in an ethical and professional manner

b. KEY POLICY DEVELOPMENTS

The 2012/2013 Annual Report reflects on whether our performance is gearing us towards our objective of becoming one of the top 5 best performing municipalities – whether the limited resources at our disposal are enabling progress of meeting our service delivery obligation – or whether the goals we set ourselves to achieve have been a highest mountain to climb resulting in an unsatisfactory report. Effective financial policies and systems are envisaged to ensure financial viability and sustainability.

As alluded in the 2013/2014 budget speech, there are challenges facing Thembisile Hani Local Municipality as a fast growing municipality. But this Council held steadfast and tackled tough challenges to ensure that we attain some positive outcomes and highlights amid the negative circumstances. These are the highlights which further confirm that *we are yet not where we were before*:

- Action plans are in place and form part of our policies.
- The collection rate improved, though not as high as expected following the interventions that were put in place on businesses and consumer that were not paying for services.

c. KEY SERVICE DELIVERY IMPROVEMENTS

During the period under review, a concerted effort to implement projects and programs that were budgeted for and encapsulated in our IDP was undertaken and the outcomes thereof are evident within our area of jurisdiction.

Our IDP and Budget Consultation meetings gave us the opportunity to listen to the community's needs and we acted on delivering the much needed services. Amongst the completed 2012/2013 projects the following are highlights:

- 100% spent on Municipal Infrastructure Grant projects
- Water : 2189 Households with water reticulation
- 225 Street lights and 65 High mast lights installed
- Sanitation:412 VIP Toilets and 350 Septic Tanks
- 75 000 access to basic refuse removal
- 337 Community works programme and 850 EPWP jobs created
- Paving/ tarred of bus Routes & Storm-water

Though we had to journey through the harsh realities of economic meltdowns, job-losses resulting an increased unemployment rate and people living beyond poverty lines, factors which affected payment for services negatively, the report indicates improvements that reaffirm that *even though we are still not where we want to be, we are indeed moving forward*

d. PUBLIC PARTICIPATION

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Our collective understanding of all factors and the issues at play in as far as our mandate of delivering quality services to our people is concerned, yielded positive strides when we faced abnormal situations. As councillors, our oversight role and monitoring of the implementation of the decisions we take as a Council improved drastically. Through the IDP and Budget Consultation, Mayoral outreach and the monthly Ward Councillors consultation meetings, we listened to the community and acted on delivering services.

e. FUTURE ACTIONS

Good governance, leadership and good financial management were enhanced for the period under review through functional Portfolio Committees, Municipal Public Accounts Committee and the appointment of the Audit Committee (external). The task ahead is to attain 100% of our developmental goals in the 2 remaining financial years through good leadership, good governance and sound financial management to ensure:-

- To improve the organisational development capacity of the municipality to render effective service delivery
- To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality
- To reduce infrastructure and services backlog and to establish a high quality environment with the associated physical infrastructure
- To improve the quality of life of the community by providing them with decent housing and to ensure that each housing project is linked to the improved water supply, sanitation, roads, health services as well as amenities such as education, community halls and basic recreational facilities
- To utilize the municipal area's agricultural potential to the maximum
- To focus development on tourism and mining as untapped economic sectors that can contribute to economic growth of the municipality
- To promote local economic development and growth in Thembisile Hani Local Municipality through the identification and facilitation of economic opportunities
- To improve the quality of life of the community through providing them with community facilities and housing and contain the HIV/Aids epidemic in the area
- To ensure that residents live within a safe environment
- To improve the quality of the natural environment and promote co-ordinate and orderly spatial development
- To deepen democracy and strengthen democratic institutions

f. CONCLUSION

The journey of transforming our society and unblocking process of change continues. Commitment by all in this Municipality without reservations is on the rise. The political will is evident and will continue to add value to changes. I pledge my competence, commitment and knowledge to this municipality.

CLR NJ MAHLANGU
EXECUTIVE MAYOR

Chapter 1

1.1. MUNICIPAL MANAGER'S OVERVIEW



As the incoming Municipal Manager of Thembisile Hani Local Municipality, I am privileged to have this opportunity in presenting the 2012/2013 Annual Report.

The report has been compiled as per the provisions of Section 46 of the Local Government: Municipal Systems Act, 32 of 2000 and the Local Government: Municipal Finance Management Act, 56 of 2003 in the new format as proposed by National Treasury.

According to Section 121 of the Municipal Finance Management Act No. 56 of 2003 (MFMA), read with MFMA Circular No 32 and MFMA Circular No 63, the purpose of an annual report of a municipality is to:

- ✓ Provide a record of activities of the Municipality;
- ✓ Provide information that supports the revenue and expenditure decisions;
- ✓ Provide a report on performance in service delivery against Budget; and
- ✓ Promote accountability to the local community for the decisions made throughout the year;

And therefore this report will give our community a substantial insight into the workings of Thembisile Hani Local Municipality.

The Municipality's progress in achieving its objectives as reflected in the Integrated Development Plan, the Budget and the Service Delivery and Budget implementation Plan is outlined in this Annual Report.

The achievement of 2012/13 financial year include the following 2012/13:-

- 95.4% households have access to basic water

Chapter 1

- 40% of households have access to Ventilated Improved Pit (VIP) toilets (sanitation)
- 90% of households have access to basic refuse removal
- 4% of households have access to septic tank (sanitation)
- 4% of households have access to basic sanitation (Water borne system)
- 95.4% households have access to free basic water(6 kl)
- Received a 78% Blue Drop for drinking water quality
- Received an 29% Green Drop status for effluent water quality

Over the past few years we have seen a steady improvement in the quality of our report on performance as organisational performance management becomes entrenched and as managers gain insight on how the performance improvement. As this way of working becomes entrenched in the municipality, it also becomes possible for our customers to measure our progress based on clearly stated objectives.

The period under review challenged us to look for different answers and solutions. We have used our own resources, the equitable share and conditional grants to extend the provision of infrastructure.

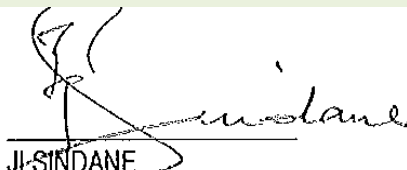
The revenue generation and collection from consumer by the municipality is remain improving but very low.

There is an urgent need to further improve on the governance, decision making and financial management to deal with budgeting, tariff setting, revenue collection, customer services, operations and maintenance planning and infrastructure asset management. The relationship between financial management and financial viability remain a challenging factor and the focus on the next financial year will be on maintaining a balance between financial management and viability. The focus on financial viability will be on revenue enhancement including debt management.

We have taken the opportunity in this Annual Report to reflect on what we have achieved and what remains to be done. One thing is clear – as we move into the next financial year, the challenges will be ever greater. The economic conditions over the next year and beyond will place tremendous burdens on many of our citizens, who will depend on effective public services more than ever. Meanwhile, no effort is spared in attaining efficiency targets in our work and responding to the performance framework. We look forward to working with all stakeholders to deliver ever better public services.

Lastly, it is also necessary to mention that we have tried to adhere to the principles of good governance as we believe that good governance is integral to economic growth, the eradication of poverty and for the sustainable development of the community we serve. We table this report in the spirit of Batho Pele, putting our people and communities first, and this report bears our testimony to our commitment for setting platforms to achieving more desired outcomes for the years ahead.

I would like to thank the Executive Mayor, members of the Mayoral Committee, all Councillors and staff for their contributions in making 2012/2013 a success.



JI-SINDANE
MUNICIPAL MANAGER

DATE: 31 January 2014

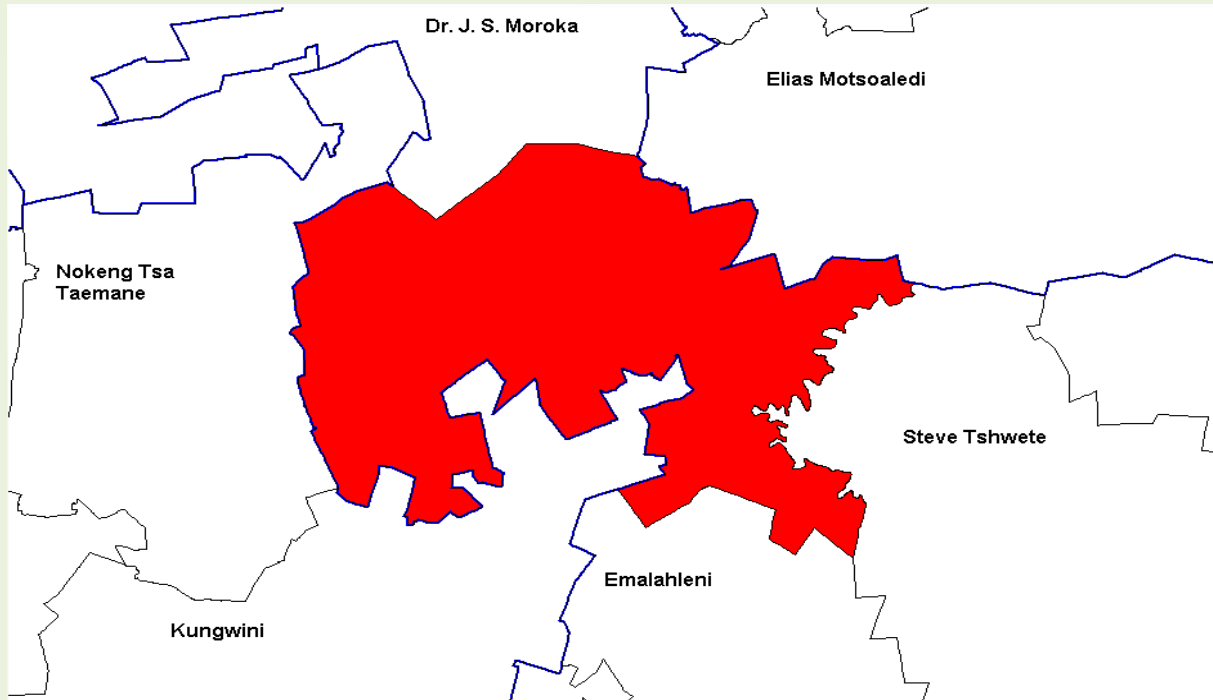
1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

Chapter 1

ABOUT THEMBISILE HANI LOCAL MUNICIPALITY

SOCIO-ECONOMIC OVERVIEW

Locality Map – Adjacent Local Municipalities



SOCIO-ECONOMIC OVERVIEW

Mathyzensloop, Boekenhouthoek, Bundu, Enkeldoornoog, Goederede, Moloto north & south, Sun City A-C, Phola Park, Buhlebesizwe, Vlakraagte 1, Mzimuhle, Sybrandskraal, Vlaktefontein, Witnek, Skoongesight, Modderfontein, Valchspruit, Blesbokfontein, Taaifontein, Rietfontein A, Rietfontein(Bly n Bietjie), Papskuil, Vandykspruit, Loopspruit, Nooitgedaght, Serengkop, Rooipoort, Swaartkoppies, Waterval Farm, Rooigrond, Gemsbokfontein.

The majority of the urban areas are informal settlements with limited infrastructure. Urban sprawl due to un-contained and unplanned extensions of towns is apparent and leads to challenges in providing bulk and reticulation infrastructure. Population density in urban areas is high and low in rural residential areas. Mathyzens-loop, Kwaggafontein, Verena, Milliva, KwaMhlanga and Moloto can be regarded as principal business nodes with a neighbourhood shopping centre with some anchor tenants such as chain stores in each node. Secondary nodes exist along the R573 Provincial Road leading to Marble Hall. Similar nodes exist along the R25 Provincial Road which links Kempton Park, Bronkhorstspuit and Verena to Groblersdal. To some extent, the two above mentioned provincial roads act as regional activity spines.

Most of the urban, peri-urban and agricultural settlements are situated along the R573 Provincial road also known as the Moloto Road. The road serves as a major communication and transportation route for the municipality, linking it with Marble Hall and Groblersdal to the east and Gauteng to the south- west. Many future residential and economic developments in the region are planned along the Moloto Road.

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The economic analysis of the area indicates that Thembelesile Hani Local Municipality's local economy is dominated by community services, trade (formal & informal, with the latter performing higher than the former) and manufacturing. The remaining sectors are all relatively small. The municipal area's economy is very small when its GGP is compared to that of the other NDM municipalities. Agriculture has a high potential and needs to be nurtured. So is eco-tourism encompassed with rehabilitation of dilapidating tourist destinations and formation of a tourist belt. Therefore specific actions need to be undertaken to broaden the tax base and improve participation in these activities.

There are a few mining activities around the area and these contribute to the creation of jobs and their SLP's need to contribute to the uplift of the community of THLM. This issue is pursued by both council and municipality. There is a need to sign MOU's by the municipality and mining owners. The application for expansion of the Palesa Mine is receiving the attention of the municipality and the Department of Energy.

VISION AND MISSION

VISION

The municipal vision that was adopted by the municipality as part of its 2007-2011 IDP has not been changed during the 2012/13 review as it still captures the municipality's values and remains relevant to its priorities and aspirations. The municipality's "Vision 2015" is,

"To better the lives of our people through equitable, sustainable service delivery and economic development".

MISSION

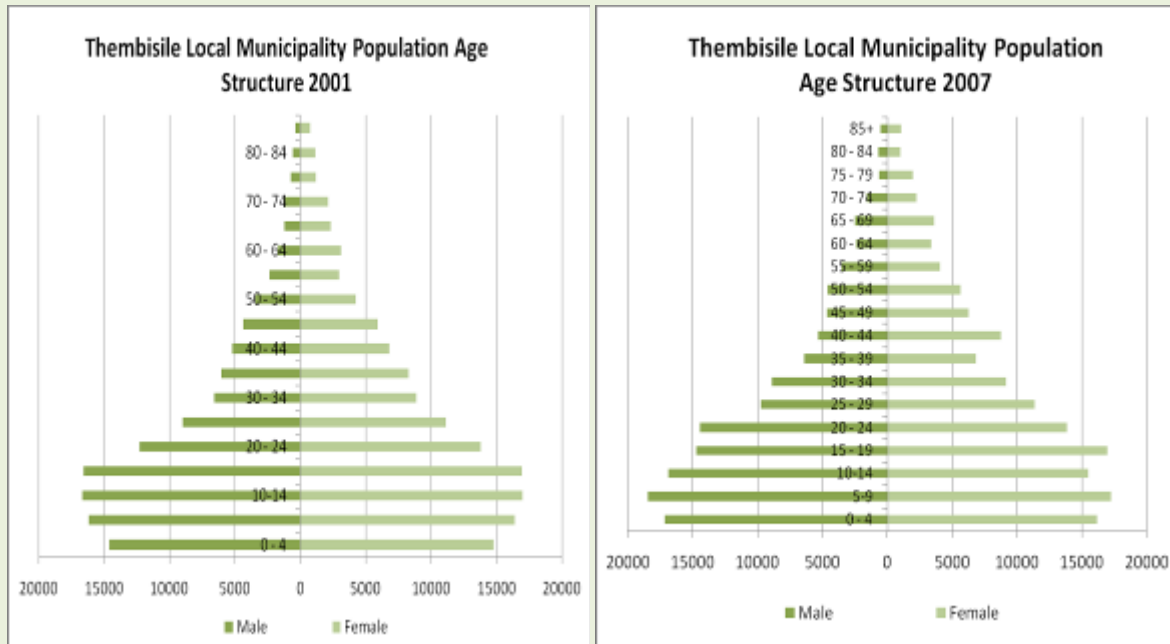
Thembelesile Hani local municipality aims to work towards achieving its long-term vision by:

- ▯ Participative integrated development planning
- ▯ Sustainable and accountable, accelerated service delivery
- ▯ Promotion of socio-economic development
- ▯ Intensified community participation
- ▯ Shared economic growth
- ▯ Allocate resources within annual budgetary constraints

DEMOGRAPHICS

Structure of Thembelesile Hani Local Municipality between 2001 and 2007

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Population group and gender

	Black		Coloured		Indian or Asian		White		Total	
	Male	Female	Male	Female	Male	Female	Male	Female	Male	Female
MP315: Thembisile Hani Local Municipality	132 682	145 128	226	269	116	0	9	88	133 033	145 485

Source: Community survey 2007: population group and gender

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Gender composition of the municipality indicates that 47.8% of the population is male, over the whole age spectrum. From the above graph however, it is clear that there is an increased distortion in the gender composition in the age groups ranging between 15 and 45 where there are noticeably less males.

The population of Thembisile Hani Local Municipality shows a typical age structure of a very young population distribution. In 2001, there is strong evidence of declining fertility, which is observable from a steady decline in the population 10-14, 5-9 and 0-4, this is also observed in 2007. Also evident is that the population of the municipality is concentrated in younger age groups, with the group between 10 and 19 being the largest. The distribution is similar for both males and females, except observably larger female population at all age groups. It is furthermore clear from the graph that there is a noticeable decline in the population in both men and women from the 15 – 20 year range. This also indicates that there is a decline in the population in the municipality owing to the table workers of the population, relocating to the cities in search of employment.

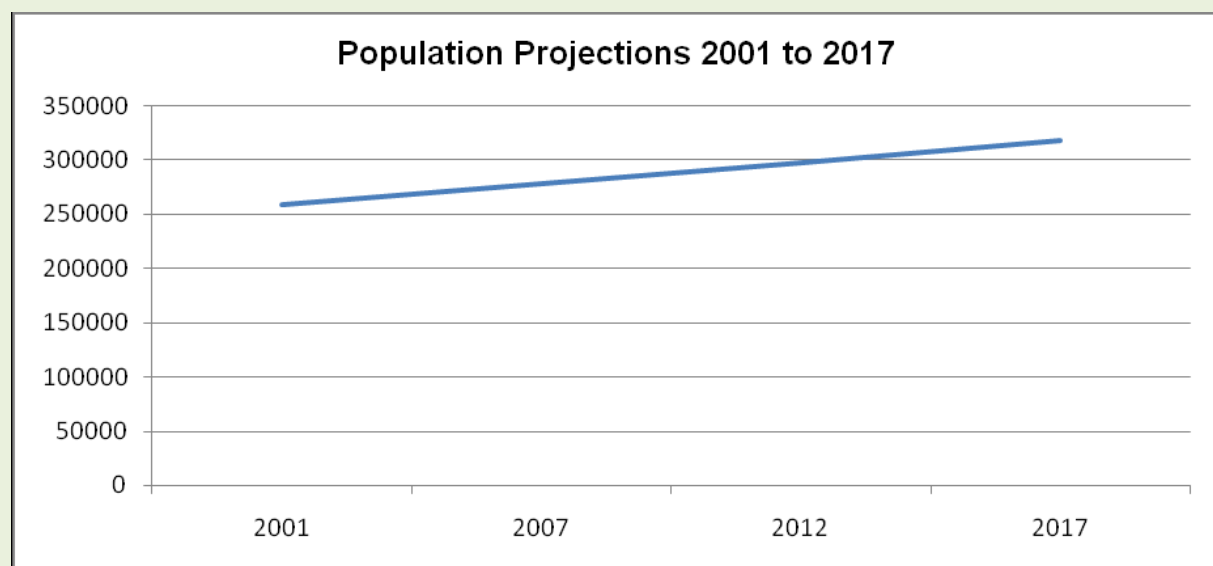
The population of the municipality has only increased by 19656 from 258,862 according to the 2001 census, to 278,518 according to the 2007 Community Survey. This is an increase of less than 2% per annum. This slow increase of the population could be attributed by a number of factors such as the prevalence of Tuberculosis, Cholera, and HIV/AIDS within the municipality that has led to expectations for the population to grow at a slightly decreasing rate. However, the main contributor of the decrease in the population growth could be attributed to the migration of people to the cities in search of employment.

From the above population pyramid graph, it is apparent that there is a clear decrease in population among the age groups that are eligible for the labour market. This leaves the municipality with a majority of the population (55%) outside the labour market, meaning 45% of the population ranging between the ages of 15 and 50 years of age needs to look after 55% of the population which are either too young or too old to generate income.

PROJECTED POPULATION GROWTH

The population of Thembisile Hani Local Municipality from the census count of 2001 was 257,113 persons, and it has increased to 278,517 persons based on the estimates from the 2007 Community Survey. This implies an annual growth rate of 1.3% between the 6 year periods as indicated in figure 2 below. If one applies this growth rate over-time, the projected population of the local municipality is expected to be 297,709 by 2012 and reach 318,223 in 2017.

Population Projection of Thembisile Hani Local Municipality

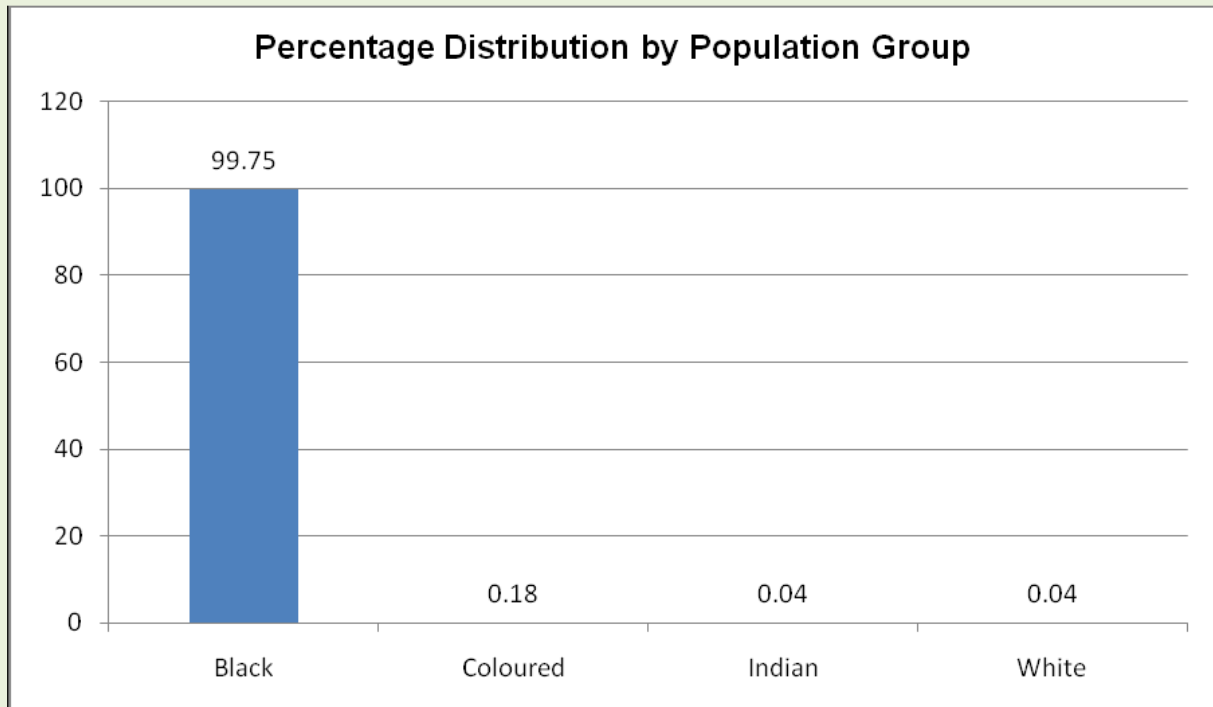


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POPULATION GROUP

Shows that the population of Thembisile Hani local municipality is mostly Black according to the estimate from the 2007 Community Survey. 99.7% of the population is Black, and there is hardly any representation of the other race groups.

Percentage Distribution of Thembisile Hani Local Municipality



DISABILITY

Disability is one measure in a group of measures used to evaluate the health of a population. It is defined as a health condition that limits functionality of individuals. Most direct measures of the level of functional limitation require that surveys ask questions of disability by age, however in the absence of such data, prevalence of disability can be computed by observing the proportion of the population with functional limitation, and further explore the specific types of disability that is prevalent in the population.

PREVALENCE OF DISABLED BY TYPE OF DISABILITY

	2001	2007
Percentage disabled	7.5	3.3
Sight	29.3	15.5
Hearing	14.5	10.2
Communication	3.1	8.4
Physical	21.1	41.4
Intellectual	7.5	3.2
Emotional	12.9	18.2
Multiple disability	11.7	3.1

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There was a decline in the proportion of disabled in the district between 2001 and 2007. When looking at the percentage distribution of the disabled population by type of disability, one observes that in 2001 about half of the disabled persons in the municipality either had sight or physical limitation. By 2007, the most prevalent form of disability was physical, where about 41.4% of disabled persons experienced this form of limitation. This is an important disaggregation to note for knowledge of what types of resources are needed by disabled persons within the district.

SOCIAL GRANTS

One of the services that the South African government provides for the population is in the form of income grants. These grants are designed to alleviate poverty among vulnerable persons for which the grant is intended. Each grant has its own eligibility criteria that can be accessed from the Department of Social Development.

NUMBER OF RECIPIENTS OF SOCIAL GRANTS IN 2007

<i>Grant type</i>	<i>Number receiving grant</i>
Old age pension	17,959
Disability grant	6,110
Child support grant	68,775
Care dependency grant	1,009
Foster care grant	0
Grant in aid	1,204
Social relief	217
Multiple grants	60

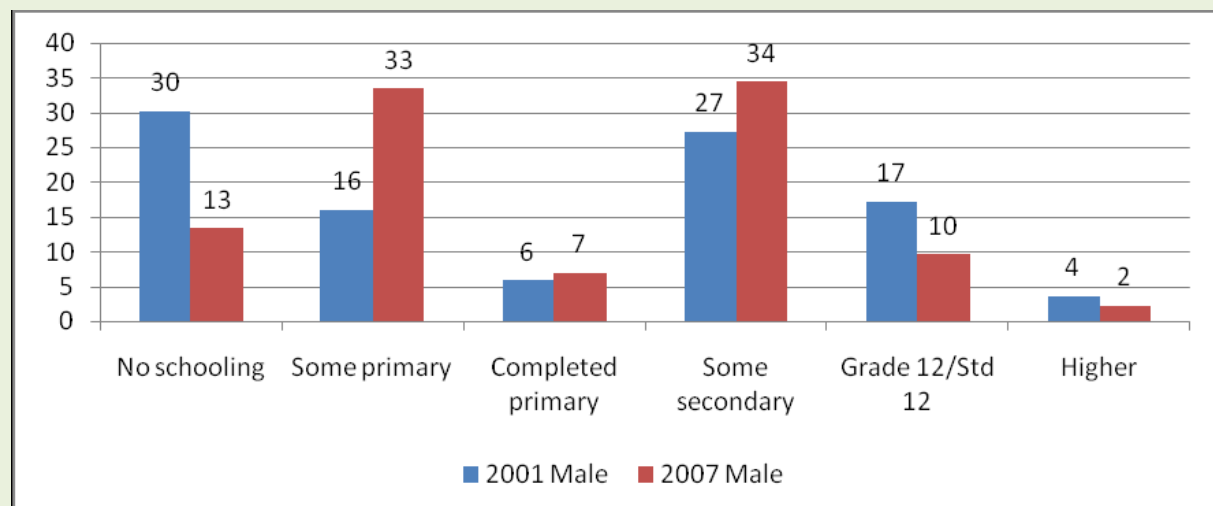
The number of persons receiving social grants is indicated in table specify. The grant with the largest recipients is the child support grant (68,775 children). The municipality contains the largest number of children recipients in the district, even though it contains the second largest population size. This partly reflects the need for this grant in improving child wellbeing, but also the larger numbers of recipients for this grant is merely a function of the size of the population aged below 15 as indicated in figure 1. The second grant with the most recipients is the old age pension. As indicated in figure 1, the district has a sizable number of persons above the age 65, which reflects the number eligible for the old age pension. The data from census 2001 and 2007 is limited in the information obtained that can allow for evaluating the accessibility of these grants for those in need and eligible.

EDUCATION

Educational attainment is a key indicator of development in a population. There are several ways in which one can evaluate access to educational services in a population. This is evaluated here by observing the level of school attendance of the population within local municipality versus attendance outside the local area. The higher the proportion of the population that chooses to move to neighbouring municipality, the more likely that this is an indication of insufficient educational provision in the local area. To evaluate long term provision of education, it is important to disaggregate educational attainment for persons older than 20 years. This is an ideal group since they would have completed attending educational institutions indicating that the level of education they have is the final one. Statistics South Africa generated a measure of educational attainment for persons over age 20. This group is expected to have completed basic educational enrolment (Matric) and therefore giving a good measure for completed level of education.

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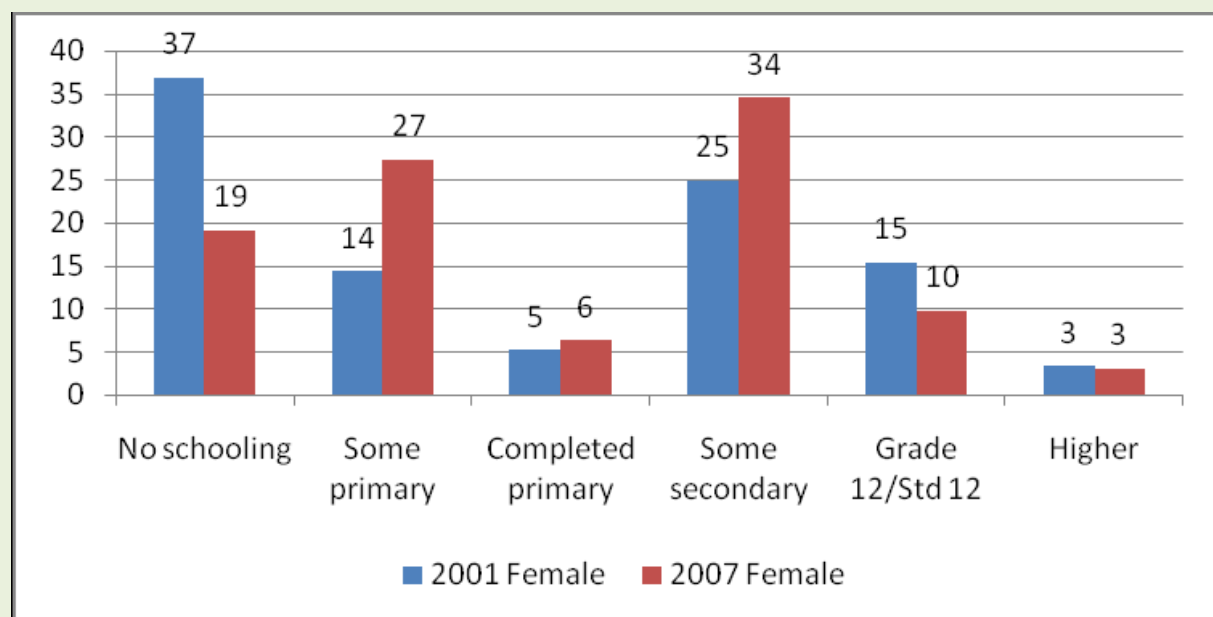
Educational Attainment for Males 20 Years and Older 2001 and 2007



Source: StatsSA, Census 2001 and Community Survey 2007

Figures show educational attainment of persons older than 20 years in Thembisile Hani local municipality. Based on the figures there were improvement in education levels attainment within the municipality between 2001 and 2007. About 30% of males and 37% females over 20 years had no schooling in 2001. This was reduced to 15% for males and 27% for females by 2007, which indicate favorable improvements in educational attainment over a period of 6 years. This decline is not offset by more persons attaining qualifications higher than Matric, since the percentage with higher education hardly changed. The major gains in educational attainment between 2001 and 2007 were an increase in the percentage with some secondary education, which is observed for both males and females.

Educational Attainment for Females 20 Years and Older 2001 and 2007



Source: StatsSA, Census 2001 and Community Survey 2007

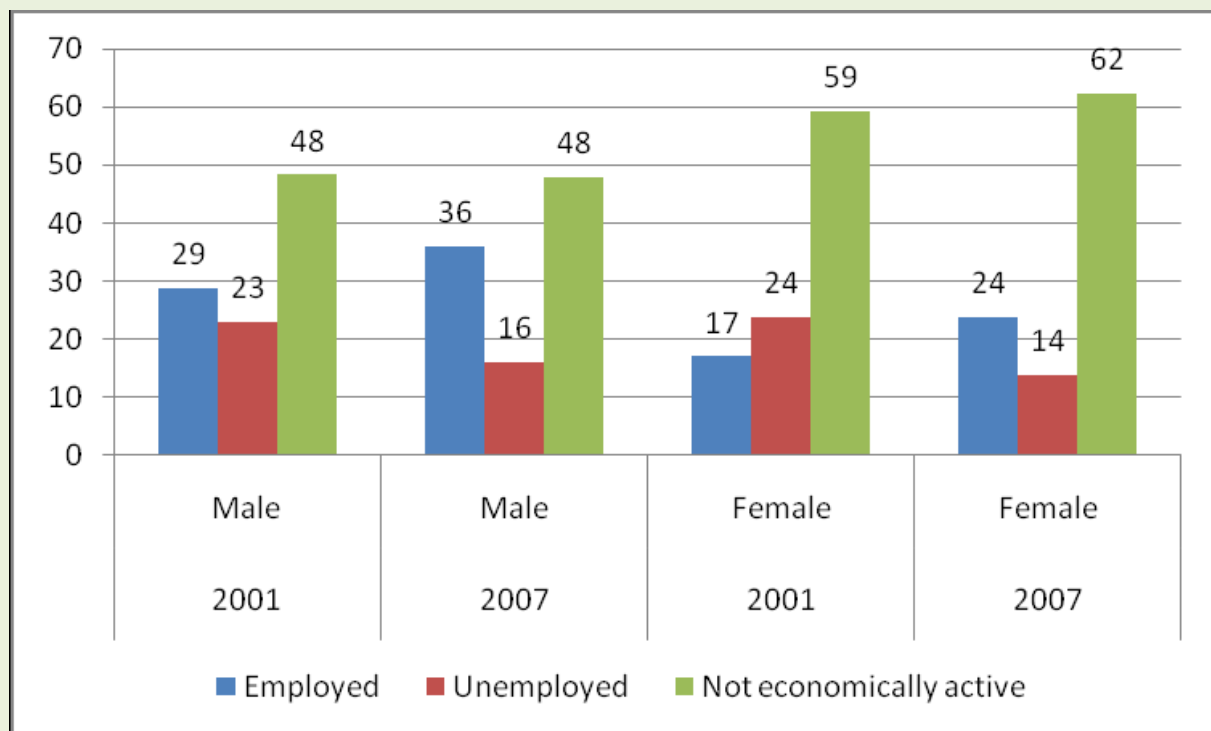
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In order to understand the economic make-up of the community, the analysis of statistics relating to levels of education, employment/unemployment and income levels re-affirms the need for skills development, Adult Basic Education and Training, as well as Further Education and Training, poverty alleviation programmes and local economic development interventions.

EMPLOYMENT LEVELS

Employment status for the population in the economically active group (15 to 65 years old). Percentage Employment increased modestly in the municipality between 2001 and 2007. About 36% of males and 24% females were employed in 2007. Figure 6 further indicates that there has been a reduction in the percentage unemployed in the district between 2001 and 2007 for both males and females, although employment remains higher for males than for females. About 23% of females were unemployed in 2001 compared to 22% of males in economically active ages. By 2007, this was reduced to 16% for males and 15% for females. The higher percentage of unemployment among men compared to **females in 2007 is a** function of a higher percentage of females in the economically inactive group compared to males.

FIG : Employment Status 2001 and 2007



Source: StatsSA, Census 2001 and Community Survey 2007

Thembisile Hani Local Municipality is characterized by high levels of unemployment and poverty. Based on the 2007Stats SA's Community Survey it is estimated that only 28% of the population between the ages of 15 and 65 are employed. While the exact figures are not yet available to the municipality, there are already indications that the global economic downturn is beginning to impact negatively in the Thembisile Hani Local Municipality area as it does to the rest of the country. It is also noticeable from the table above that there are significant distortions in gender and employment status, with a noticeable higher amount of women which are unemployed.

The loss of jobs and the decline in new job opportunities that are taking place in some of the industries in neighbouring urban areas such as Witbank, Middelburg and Pretoria herald a difficult era for areas such as Thembisile Hani Local Municipality from which people have moved to seek employment opportunities in urban centres.

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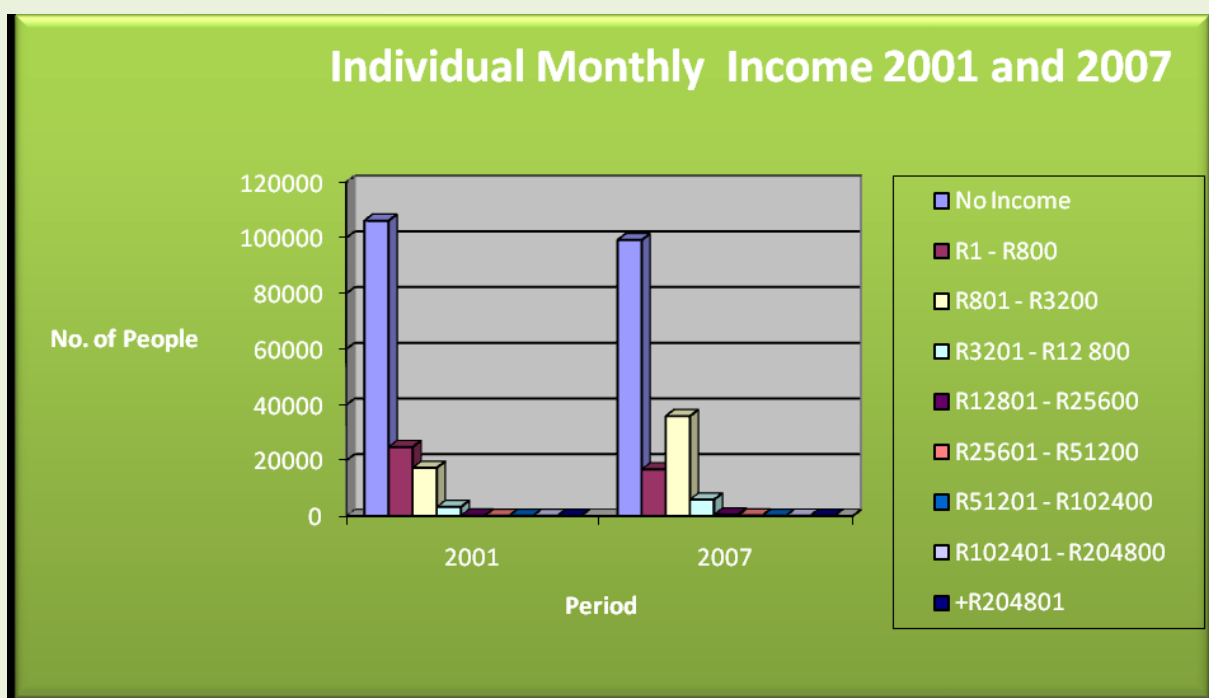
2.9 INCOME

The main sources of income in the municipality are from social services; work in the manufacturing sector, trade and farming. This means that the municipality must concentrate on labour intensive programmes and skills development when rendering municipal services. As indicated above this situation also indicates that social services programmes e.g. social relief must be intensified within the area. The table below depicts this situation.

Annual Household incomes 2001 and 2007 Sources: Stat SA

This is a positive sign which indicates that there are quite a number of households that are earning something to sustain themselves regardless of how much that is. Another decline was recorded in the number of house-holds with an annual income of between R1 to R4 800 as well as between R4 801 and R9 600. However, there are increases in the other income brackets up to the highest category. That is, between R9 601 and plus R2 457 601.

Individual Monthly Incomes 2001 and 2007



Source: StatSA

The graph above indicates a decline in the number of individuals without income. There are also increases in the number of individuals in all the income brackets. In the towns and villages, specifically the towns along the local economic activity spines are characterised by both formal and informal commercial activities. The economic base of Thembisile Hani local municipality is made up of government services, green economy, mining and informal economy. As mentioned above, the current global and economic situation is likely to hit areas like Thembisile Hani Local Municipality the hardest as loss of jobs and the decline in house-holds' spending power would mean difficulties in payments for municipal services but also the increase in the number of indigent households.

TRANSPORTATION

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There are no additional road linkages proposed for the Thembisile Hani Local Municipality area. The regional road network seems to be sufficient in serving current needs, and to link the area to the entire surrounding region. However, it is important to note that the quality, maintenance and standard of the road network is not always satisfactory.

Over the past few years the Moloto road has been upgraded to a sufficient standard to facilitate easy and safe movement of vehicles along the route. The R25 route between Bronkhorstspuit and Groblersdal has also been upgraded on the Gauteng side of the border, but the Mpumalanga part of this route still leaves much to be desired in terms of maintenance. This is an important linkage between the Bronkhorstspuit and Groblersdal area, and it is proposed that efforts be pursued to upgrade portions of this road in order to make these parts of the Thembisile Hani Local Municipality more accessible to the public in general - especially in view of the proposed eco-tourism initiatives in the north-eastern parts of the municipal area. Sections of road R544 which is the main link from Thembisile Hani Local Municipality to Emalahleni Local Municipality also needs to be maintained and/or upgraded in order to ensure easy and safe movement of vehicles and passengers to Emalahleni Local Municipality.

MOLOTO RAIL CORRIDOR DEVELOPMENT INITIATIVE

The Moloto Rail Corridor Development Initiative was launched at national and provincial government level and enjoys the full support of the Nkangala District Municipality and local municipalities in the District. The main focus of the Initiative is to replace the bus commuter system along the Moloto road with a rail commuter system. The objective is to provide safer, faster and more efficient rail transport, while buses and taxis will be used as part of a feeder system to the railway stations along the Moloto Rail Corridor.

PROPOSED ROUTE

The Moloto Rail Corridor will serve two municipalities in the Nkangala District Municipality – Thembisile Hani and Dr. JS Moroka. To the east it could be extended through the Elias Motsoaledi Municipal Area which is part of the Sekhukhune District Municipality, and to the west it serves the municipality of Dinokeng Tsa Taemane in the Metsweding Municipality, from where eventually links to the Tshwane Metropolitan Area. The planned rail corridor will comprise approximately 198 km of railway line linking 24 railway stations in total.

HUMAN SETTLEMENT

There are several incidences of informal settlement in the Thembisile Hani Local Municipality area. This represents areas that have been informally/illegally developed, but which have not been formalised yet.

In 2004 there was a total of 64 469 housing units of which 52 032 were classified as formal, and 12 437 as in-formal. This number increased by 17 119 units from 2001 to 2009, of which about 8062 units represented informal residential expansion, and 5731 units comprised informal infill development. The total estimated number of dwelling units in Thembisile Hani (2009) is about 81 588 units of which 54 934 are formal, and about 26 000 units informal.

The following spatial trends are evident in this regard:

- New formal residential development occurred mainly in Moloto North and South, and around Thokoza extensions;
- Informal settlement predominantly occurs in the western parts of the municipal area around Moloto and the broader KwaMhlanga area.
- At Verena there is also a fair concentration of new informal settlement.

It is important to note that the majority of incremental formal and informal settlement in the Thembisile Hani Local Municipality area since 2004 are located in the areas closest to the City of Tshwane (Moloto, Verena and KwaMhlanga) and Emalahleni Local Municipality.

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1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

ACHIEVEMENTS

- Provided 95.4% households with access to basic water
- Provided 40% of households with access to Ventilated Improved Pit) toilets
- Provided 90% of households with access to basic refuse removal
- Provided 40 % of households with access to VIP toilets (sanitation)
- Provided 4% of households with access to septic tank (sanitation)
- Provided 4% of households with access to basic sanitation (Water borne system)
- Provided 95.4% households with access to free basic water(6 kl)
- Received a 78% Blue Drop for drinking water quality
- Received an 29% Green Drop status for effluent water quality

CHALLENGES

- The provision of free basic electricity in Thembisile Hani Local Municipality where Eskom is the supplier.
- No indigent register
- Community of Thembisile Hani Local municipality requires water borne sanitation system and not the VIP toilets anymore
- Lack of own water source/need for purification plant
- Lack of Water Storage in Kwamhlanga and Bundu

1.4. FINANCIAL HEALTH OVERVIEW

Thembisile Hani local Municipality incurred a surplus for the year of R30 million whereby the contribution of depreciation was R 149,019,344 (2012: R64,066,096).

Certain vacant high impact management positions were filled during the year under review and their impact will only come to light in the next financial years. There are already indications (refer to the ratio analyses in chapter 5) that many of the downward trends have bottomed out (or are in the process thereof). Further budgetary control and debt collection improvements should enhance the financial outlook for the following financial years and should improve the balance sheet to levels that could entertain higher spending/service delivery.

Financial Overview:

Financial Overview - 2012/2013			
R' 000	R' 000		
Details	Original budget	Adjustment Budget	Actual
Income			
Grants	341 603 000	343 475 000	363 599 277
Other	108 771 000	101 068 896	147 097 319

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Sub Total	450 374 000	444 543 896	510 696 596
Less Expenditure	449 274 000	444 146 082	480 031 791
Net Total*	1 100 000	397 814	30 664 805
* Note: surplus/(- deficit)			T1.4.2

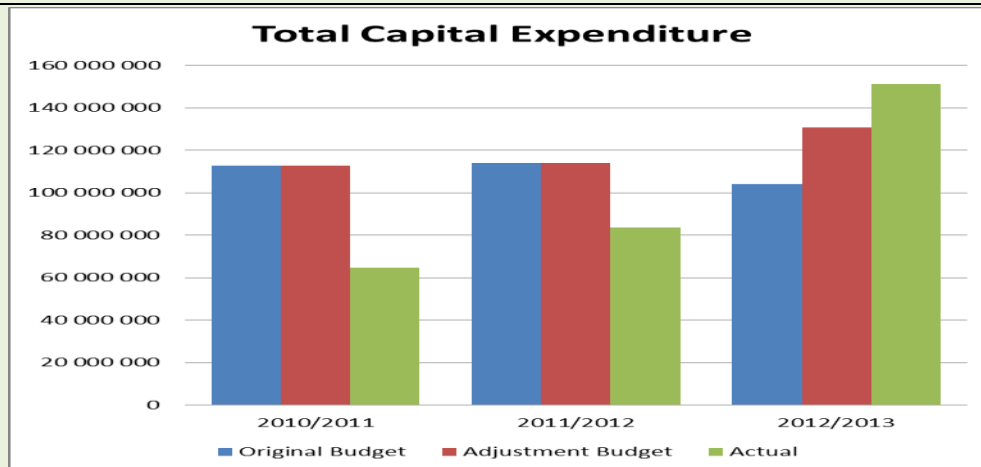
Operating Ratios	
Detail	%
Employee Cost	20.6%
Repairs & Maintenance	5.4%
Finance Charges & Depreciation	31.0%
T1.4.3	

COMMENT ON OPERATING RATIOS

Employee cost in Council is very well managed for the year under review and stand at 20.6% compared to the 30% budget norm on operational costs. Expenditure on repair & maintenance for the financial year is at 5% and below the norm of 20% mainly because of the financial challenges that Council is faced with. Financial charges and impairment is at 21% and is not well manage compare to the national norm of 10% of operational expenditure.

Total Capital expenditure			
	R'000		
Detail	2010/2011	2011/2012	2012/2013
Original Budget	112 631 000	113 872 000	104 041 000
Adjustment Budget	112 631 000	113 872 000	130 867 000
Actual	64 640 981	83 762 000	151 168 751
T1.4.4			

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T1.4.5

COMMENT ON CAPITAL EXPENDITURE

The capital budget for Council funded expenditures had been increase with R 28 million during the adjustment budget due roll over projects that council experienced during the financial year. This is furthermore reflected in the actual expenditure for the year. Spending on grant capital however was very high.

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

Thembisile Hani Local Municipality has an organizational structure which is aligned to the IDP and is reviewed from time to time to ensure operational effectiveness.

The organogram introduced a revised macro restructuring of the municipality's directorates. The new Department include the following:

- ✓ Department: Municipal manager's office
- ✓ Department: Corporative services
- ✓ Department: finance services
- ✓ Department: Technical Services
- ✓ Department: Social Development Services

The Municipal manager and all managers signed Employment Contracts and annual Performance Agreements

The percentage of vacant posts on the municipality's organogram is still a challenge and the total vacancies totalled 20% at the end of the financial year.

The major priority for the municipality in terms of organisational development relates to capacity building of the institution in terms of filling of all vacant positions so that the municipality is able to deliver basic services to its communities. The second priority for the municipality was to put in place internal control and systems in the form of By-Laws and policies to guide

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employees as well as the municipality on how to conduct its businesses. The municipality's record management unit should play an important role in the affairs of the municipality it was necessary for the municipality to appoint incrementally the required personnel for the unit and to put in place required policies that are in line with the Archives Act of South Africa Act No. 43 of 1996. Another development for the municipality was the use and adoption of GRAP standards by the finance department to guide it on the accounting standards

1.6. 2012/13 AUDITOR GENERAL REPORT

AUDITOR GENERAL REPORT: 2012/13

As required by section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and section 4 of the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA), the responsibility of the Auditor General is to express an opinion on the municipality's financial statements based on conducting an audit in accordance with International Standards on Auditing.

For the previous financial year (2011/2012) the Thembisile Hani Local Municipality received a qualified opinion. A report from the Auditor General for the financial year under review is contained in chapter 6 of this report.

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1.7. STATUTORY ANNUAL REPORT PROCESS

No	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period.	July-August
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise 4 th quarter Report for previous financial year	
4	Submit draft 2012/13 Annual Report to Internal Audit and Auditor-General	
5	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August
6	Executive Mayor tables the unaudited Annual Report	
7	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General.	
8	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
9	Auditor General assesses draft Annual Report including consolidated Annual Financial Statements and Performance data	September - October
10	Municipalities receive and start to address the Auditor General's comments	January
11	Executive Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
11	Audited Annual Report is made public and representation is invited	
12	MPAC assesses Annual Report	
13	Council adopts Oversight report	March
14	Oversight report is made public	
15	Oversight report is submitted to relevant provincial councils	

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16	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input.	January - March
T1.7.1		

COMMENT ON THE ANNUAL REPORT PROCESS

It is necessary that the municipality derive maximum benefit from its efforts in submitting reports. Such benefits are typically obtained in the form of being able to compare and benchmark against other municipalities and to learn from the feedback mechanisms.

The Annual Report process flow provides a framework for the municipality to follow in completing various reports within each financial year cycle. It is recommended that Municipal Manager study this process flow and ensure that reports are submitted timeously. If the process flow is followed, the municipality should be able to provide an unaudited Annual Report in August of each year, which is consistent with the MFMA.

One of the advantages of compiling an unaudited Annual Report in August is that it can be used to influence the strategic objectives indicated in the IDP for the next financial year as well as the budgetary requirements related to each vote.

An unaudited Annual Report submitted in August will further provide the municipality with an opportunity to review the functional areas that received attention during the current financial year and take the necessary corrective actions to align the IDP and budget to other priority areas needing attention.

The Annual Report of a municipality must be tabled in the municipal council on or before 31 January each year (MFMA S127). In order to enhance oversight functions of the Council, this must be interpreted as an outer deadline; hence the municipality must submit the Annual Report as soon as possible after year end, namely, August. The entire process is concluded in the first or second week of December for all municipalities, the same year in which the financial year ends and not a year later, as is currently the case. It is expected that effective management of performance will also result from this change.

The Annual Report must be aligned with the planning documents and municipal budget for the year reported on. This means that the IDP, budget, SDBIP, in-year reports, annual performance report and Annual Report should have similar and consistent information to facilitate understanding and to enable the linkage between plans and actual performance.

The above can only occur if the municipality set appropriate key performance indicators and performance targets with regards to the development of priorities and objectives in its IDP and outcomes (MSA S41). This requires an approved budget together with a resolution of approving measurable performance objectives for revenue from each source and each vote in the budget (MFMA, S24).

The Annual Report content will assist municipal councillors, residents, oversight institutions and other users of Annual Reports with information and progress made on service delivery. It must align with the Integrated Development Plan (IDP), Budget, Service Delivery and Budget Implementation Plan (SDBIP), and in year reports. The contents will also assist with the annual audits.

Another key aspect of the reform in combining the relevant information into the New Annual Report Format will assist the municipality to streamline operations and processes through combined committees, reduce costs, time and effort. There will be a limited need for the municipality to have different committees to deal with financial and non-financial related matters.

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CHAPTER 2 – GOVERNANCE

To govern is to exercise political, economic and administrative authority to manage the nation's affairs. Governance is the complex mechanisms, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights and obligations, and mediate their differences.

The political and administrative components of Council maintain a sound working relationship by ensuring respect of procedures and protocols. Communities as an Interest Group in Municipal Affairs participates through Public Participation Mechanisms and processes in the Decision Making Systems of Council.

This includes interaction with the stakeholders in shaping the performance of the municipality in order to enhance a healthy relationship and minimizing conflict.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Political governance ensures regular communication with the community at large by means of municipal outreach's, IDP and budget consultations. This ensures that the community participates in identifying needs and make inputs on the performance of the municipality. This process ensures healthy relations with the community and minimizes conflict. Administrative governance ensures transparent administration, regular feedback to the community, compliance to the required rules, processes and laws by which Council is operated, regulated and controlled.

2.1 POLITICAL GOVERNANCE

The Council of Thembisile Hani Local Municipal has established an Audit Committee, as well as Municipal Public Accounts Committee (MPAC), comprising of non-executive councillors with the purpose of making comments and recommendations on the Annual Report and the Auditor General's Report. The Oversight Committee Report is published separately in accordance to the Municipal Finance Management Act, No. 56 of 2003, two months after the Annual Report was tabled. The Executive Mayor appoints from amongst elected Councillors, his Mayoral Committee Members who are advising him on municipal affairs. The Speaker appoints other Councillors to serve in Section 79 Committees for a specific purpose.

EXECUTIVE MAYOR Cllr. NJ Mahlangu	The Executive Mayor identifies the needs of the municipality, review and evaluate those needs, in order of priority, recommend to the municipal council strategies, programme and services to address priority needs through the Integrated Development Plan, and estimates the value of revenue and expenditure, taking into account any applicable national and provincial development plans, recommends and determine the best way to deliver strategies, programmes and services to the maximum benefit of the Community. The Executive Mayor also performs a ceremonial role.
SPEAKER Cllr. PP Moseri	Presides at meetings of the Council. Maintain order during meetings and ensure that meetings are conducted in accordance with the rules of order of the Council.
CHIEF WHIP Cllr. BN Sibanyoni	The Chief Whip ensures that Councillors are accountable to the communities, that code of conduct is respected and adhered to by all Councillors. The Chief Whip ensures discipline during Council and Committee Meetings. He facilitates political debates, workshop for all Councillors.

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MAYORAL COMMITTEE

- Cllr. JJ Jiyane (MMC Corporate and Acting Technical)
- Cllr. LM Tshabangu (MMC finance)
- Cllr. LM Mboweni (MMC LED)
- Cllr. JJ Tau (MMC SDS)

COUNCILLORS

Councillors provide a vital link between communities they serve and the municipality. They are responsible for representing the needs and interests of the people they represent, regardless of whether they voted for them. Although councillors are not usually full time professionals, they are bound by a code of conduct. The Councillors serve for five years.

Thembisile Hani Local Municipality comprises 32 Ward Councillors and 32 PR Councillors. See **Appendix A** where a full list of Councillors can be found (including committee allocations and attendance at council meetings).

A Ward Councillor has to balance the expectations of his/her ward and that of their political party. The Ward Councillor is the chairperson of the ward committee, responsible for convening the constituency meeting to elect ward committee members, calling ward committee meetings, ensuring that a schedule of meetings is prepared, handling queries and complaints in the ward, resolving disputes and making referrals of unresolved disputes to the municipality, ensuring that the ward committee does what the municipality expects about reporting procedures.

See **Appendix B** which sets out committees and committee purposes.

The Ward Councillors should be fully involved in all community activities that the ward committee is engaged with and communicate the activities and meetings schedules to the PR Councillors. PR means proportional representation, where voters vote for a political party not an individual candidate within a party. The ballot paper just shows the political parties. The party gets the same share of the number of councillors as the share of total PR votes it got. The party decides which members fill those councillor places. A PR Councillor is allocated to a ward and provides support to the Ward Councillor in things that relate to the ward or the ward committee.

A PR Councillor handles queries and complaints in consultation with the Ward Councillor, assist with resolving of disputes and making referrals, help with implementation of projects, support the Ward Councillor without replacing the Ward Councillor, attend ward committee meetings, constituency meetings and special meetings

POLITICAL DECISION-MAKING

As a municipality with a Mayoral Executive system all matters for consideration by Councils must be considered by the Mayoral Committee for recommendation to Council. Matters delegated by Council are finalised at the Mayoral Committee and is submitted to Council for cognizance while matters excluded from delegation by law or not delegated by Council is submitted via the Mayoral Committee to Council for finalisation.

Council Resolutions implemented against the number of decisions taken is 100%.

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2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

In terms of part 7 section 82 of the Municipal Structures Act 117 of 1998 as amended the Municipality must appoint the Municipal Manager who is the head of administration and therefore the Accounting Officer. In terms of section 55 of the Municipal Systems Act, 32 of 2000 as amended the Municipal Manager as head of administration is subject to policy directives of the municipal council responsible for the formation and development of an efficient, economical, effective and accountable administration and must manage the municipality in accordance with all legislation and policies pertaining to Local Government. In terms of section 56 of the Municipal Systems Act 32 of 2000, the Council in consultation with the Municipal Manager must appoint managers who are directly responsible to the Municipal Manager who must have relevant and requisite skills and expertise to perform the duties associated with the posts they each occupy.

The Municipal Manager is also accountable for all the income and expenditure and all assets as well as the discharge of liabilities of the municipality including proper and diligent compliance with the Municipal Finance Management Act, 53 of 2003. Each senior manager or director who reports directly to the Municipal Manager are delegated the functions which the Municipal Manager may delegate to them and are responsible for all those matters delegated to them including financial management as well as discipline and capacitating of officials within their areas of responsibility and compliance to all legislation governing Local Government, it's policies and by-laws.

The Municipal Manager and Managers forms the senior management core and all managers are accountable to the Municipal Manager in terms of strategic management and oversight of their departments. All budget expenditures in each department are managed by the Manager in order to ensure that service delivery matters are handled speedily.

STRUCTURAL CHANGES

Top Administrative Structure	Functions
MUNICIPAL MANAGER MR JI SINDANE	As head of administration and Accounting Officer of the municipality the Municipal Manager is subject to the policy directions of the municipal Council, responsible and accountable for duties and responsibilities outlined under Section 55 of the Municipal Systems Act and any other relevant duties as may be delegated from time to time to the Municipal Manager by the Executive Mayor and Council. The Municipal Manager is also responsible for duties outlined under sections 60 to 75 of the Municipal Finance Management Act. Implementing a monitoring and evaluation methodology in line with legislative requirements. Provide leadership and directive in operating of the performance management system and monitoring and evaluation, development of the SDBIP, quarterly performance reports and annual report UNITS: IDP, Performance management System,youth development, Local Economic Development, Public Participation, Risk Management, Internal Audit and Communication
MANAGER CORPORATE SERVICES MR PS MABUZA	Establishing and maintaining structures that will, within the parameters of legality and good governance provide the administration that will be appropriately relevant, timeous and effective execution of tasks and be transparent as well as provide conducive environment to stimulate public

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	<p>participation within the co-operative governance</p> <p>UNITS: Human Resources Services, Occupational Health and Safety, ITC, Labour Relations, Legal, Transport, Council Secretariat,</p>
<p>CHIEF FINANCIAL OFFICER MS. MS MAKGABA</p>	<p>Ensure effective and efficient strategic management of the finance portfolio, which includes budgetary management, financial accounting management, supply chain management, credit control management, investments and banking, treasury management.</p>
<p>MANAGER TECHNICAL MR AS NTULI</p>	<p>Providing water, roads, storm-water and sanitation through a well-established and maintained infrastructure that will stimulate growth resulting in a broader income base and will encourage taxpayers to sustain payments through a well-established and maintained infrastructure.</p>
<p>MANAGER SOCIAL DEVELOPMENT SERVICES MR NTG KUBHEKA</p>	<p>Developing and maintenance of recreational facilities by establishing a friendly, green, clean, neat and beautiful city, developing and maintaining the cultural heritage of and to render a sustainable cleansing service to all residence of the Thembisile Hani Local Municipality. Establishing a safe and crime free environment where all people can develop to their full potential by promoting safer communities through prevention, preparedness, response, recovery, education and enforcement</p>
<p>All the above mentioned positions are section 56 positions.</p>	

The third tier of posts / positions can be seen in **Appendix C**.

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COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

Thembisile Hani Local Municipality, relates to the other spheres of Government and Organised Local Government Bodies through the Intergovernmental Policy Framework, communities as an interest group in municipal affairs, participates through public participation mechanisms and processes in the decision making system of council.

2.3 INTERGOVERNMENTAL RELATIONS

The Constitution (1996) states that '*government is constituted as national, provincial and local spheres of government which are distinctive, interdependent and interrelated*' (section 40(1)). The '*distinctive*' element refers to the autonomy enjoyed by the spheres; that is, the degree to which each sphere is the final decision-maker on a particular matter that falls within its area of competence.

The creation by the Constitution of this decentralised governance system, which comprised the three distinct but inter-related spheres of government, also gave rise to the need for a systematic system of IGR to give effect to the principles of cooperative government.

To realise these principles, the IGRF Act was promulgated on 15 August 2005. The Act provides for an institutional framework for the three spheres of government to facilitate coherent government, effective provision of service, monitoring implementation of policy and legislation, and realization of developmental goals of government as a whole.

In spelling out the principles of cooperative government and IGR, the Constitution binds all spheres of government and organs of state in each sphere of government to three basic principles:

- (i) **A common loyalty to the Republic as a whole.** This means that all spheres are committed to secure the well-being of the people of the Republic and, to that end, must provide effective, transparent, accountable and coherent government for the Republic as a whole. This is the object of cooperative government.
- (ii) **The distinctiveness of the spheres should be respected.** A sphere must remain within its constitutional mandate, and when exercising those powers, must not do so in a manner that encroaches on the geographical, functional or institutional integrity of another sphere, except where specifically directed otherwise.
- (iii) **The spheres of government must take concrete steps to realise cooperative government by –**
 - a) Fostering friendly relations;
 - b) Assisting and supporting one another;
 - c) Informing one another of, and consulting one another on, matters of common interest;
 - d) Coordinating their actions and legislation with one another;
 - e) Adhering to agreed procedures; and Avoiding legal proceedings against one another.

The municipality participates and is a member of the following structures:

A. Joint Security Cluster Forum

Joint Security Cluster is forum **constituted** by all government departments for example Municipalities (JS Moroka Municipality & Thembisile Hani Local Municipality) SAPS, Traffic, Health, Home Affairs, Liquor Board, Gambling Board. The cluster is chaired by the SAPS Cluster Commander Brigadier Bolton and meets every month.

The purpose of the forum is to achieve coordination of crime prevention, detection, control and to address the general causes of crime, importantly is the coordination of response to crime.

The achievements:

- ✓ Joint festive and on other periods operations in the form of roadblocks and other operations (SAPS, Traffic (Local & Provincial), Immigration Officers)

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- ✓ Inspection and monitoring of business compliance by SAPS, Municipalities and Environmental Health Practitioners
- ✓ Addressing misunderstanding amongst role players

Legislative framework:

- National Crime Prevention Strategy
- Provincial Crime Prevention Strategy

B. Stakeholders Forum

The forum is interdepartmental and is chaired by the Department of Home affairs (DHA). The objective of the forum is to facilitate cohesion between the departments relating to issues which are the mandate of DHA. The Speaker of the Municipality participates to ensure that Councillors facilitate in service delivery matters that are the mandate of DHA.

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Executive Mayor and the Municipal Manager represent and participate in the Premiers Coordinating Committee, where issues affecting the Province and the Municipalities are discussed. The Speaker and Officials in the Office of the Speaker attends and participate in the Provincial Speakers Forum, Provincial Ward Committee Forum and the Provincial Anti-Corruption Forum.

DISTRICT INTERGOVERNMENTAL STRUCTURES

Elected Councillors and Officials represent the Thembisile Hani Local Municipality in neighbouring municipalities such as Nkangala District Municipality, where issues of mutual interest such as the IDP and Budget are discussed and implemented.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The introduction of Public Participation Office has become a catalyst in ensuring that Izimbizo and Outreach meetings are meaningful to communities. This office has been strategically introduced to ensure that Izimbizo and Outreaches constitute a communication approach that will underpin participatory democracy. It is also central to governance as it brings government closer to the people. It is further to ensure that Izimbizo and Outreaches remain a unique platform for communities to raise issues, share views and build strategic partnerships between Municipality and its constituencies.

Thembisile Hani Local Municipality has established Ward Committees as a mechanism for public accountability and public participation. The Ward Committees assist Ward councillors in the execution of their duties, which includes complaints handling and feedback to communities. Provincial Government has also deployed Community Development Workers to our Municipality, to assist with dissemination of information and mobilisation of communities towards the programmes of Government.

Ward Councillors convene community mass meetings on a monthly basis to discuss matters affecting the community and give feedback on matters reported on a monthly basis. The Executive Mayor engages in Mayoral Outreach which provide a platform for further interaction and engagement with the communities on regular intervals.

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2.4 PUBLIC MEETINGS

The Executive Mayor led the drive for consultative meetings in all wards during the months of January and February 2012 as part of the strategy towards ensuring public participation in the preparation for the compilation of the budget review and IDP review for the financial year 2012/2013. The community consultative meetings were followed by the IDP/Budget Indaba on the May 2013 attended by all councillors, ward committee members, community development workers, political organisations, tribal authorities, sector departments and other interested community representatives.

The Municipal Systems Act provides for municipalities to establish structured mechanisms for public participation to ensure participation of community members in all Municipal programmes. The Act stipulates that the Municipality must develop and adopt a Community Communication Strategy Plan. The strategy should serve as the guiding tool on how the community is engaged to give their inputs and suggestions on services, projects and programmes offered by the Municipality. In order to comply with the Municipal Systems Act, Thembisile Hani Municipality will have to develop a new Community Communication Strategy.

Thembisile Hani Local municipality like any local government is a three legged structure of which all three legs are integrated and interdependent. The legs are council, administration and the community. The cohesion of these parts is underpinning a successful developmental local government.

The Municipality has a formal consultative, participation and communication strategy, which needs to be reviewed, which the council is using in the establishment of mutual trust between council and the community, particularly in the areas of active community participation and the improvement of the level of payment of services.

Of special significance with regard to the establishment of communication and participation strategy are the following:

- Continuation of Executive Mayoral Outreach Programme, which allow local leaders the opportunity to interact with communities on issues of service delivery.
- Continuation of engaging sector departments and utilities in the various processes and forums for Integrated Development Planning (IDP).
- Utilise various mechanisms to communicate, such as local newspapers, local radio stations, flyers, ward councillors, community development workers, account statements and loud hailing.
- Ongoing negotiation with provincial departments that no project will be implemented in our area of jurisdiction prior to consultation with the council.

Ongoing multitude of bi or multi-lateral processes around a number of development challenges and initiatives such as the youth agricultural projects and the Moloto rail corridor

Municipal IDP Indaba

The Local Government Municipal Systems Act 32 of 2000 section 16 states that “A Municipality through appropriate mechanisms, processes and procedure established in terms of chapter 4, must involve the local community in the development, implementation and review of the Municipality’s performance management system, and, in particular, allow the community to participate in the setting of appropriate key performance indicator and performance targets for the Municipality”. Thus the Municipality has held its IDP Indaba on the March 2013 to ensure that communities are afforded the opportunity to set the performance target for their Municipality. In attendance among others were:-

- Councillors
- Community Development Workers
- Ward Committees
- Traditional Leadership
- Progressive Youth Structures
- Community Base Care Structures
- Political Structures and;
- Government Department
- Ordinary member of community

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COMMUNICATION, PARTICIPATION AND FORUMS

❖ Residents, Communities and Stakeholders (Civil Society)

To represent interests and contribute knowledge and ideas in the planning process by:

☐ Participating in the IDP Representative Forum to:

- Inform interest groups, communities and organisations, on relevant planning activities and their Outcomes

- Analyse issues, determine priorities, negotiate and reach consensus
- Participate in the designing of project proposals and/or assess them
- Discuss and comment on the draft IDP
- Ensure that annual business plans and budgets are based on and linked to the IDP
- Monitor performance in implementation of the IDP

☐ Conduct meetings or workshops with groups, communities or organisations to prepare for and follow-up on relevant planning activities and mayoral outreach.

❖ Mechanisms and Procedures for Public Participation

Process:

☐ Compilation of a database of all relevant community and stakeholder organisations.

☐ Informing communities and stakeholders:

- Communities and stakeholders must be informed of the municipality's intention to embark on the Integrated Development Planning process.
- Organised and unorganised social groups will be invited to participate in the IDP Process

Mechanisms

☐ Ward Committees: Councillors have to inform people within their wards by means of public ward level meetings.

☐ Media

- Advertisement in newspapers
 - Notice at prominent locations e.g. Municipal libraries
- Awareness Campaigns

☐ Ward Meetings through Ward Councillors

☐ Distribution of pamphlets and Posters to Ward Committee

☐ Radio Announcements / Newspapers Advertisements

❖ Public Participation

Venue for Public Participation: The venue for the IDP Representative Forum will be at the offices of the Thembisile Hani Local Municipality. An assessment will be made to verify the availability of the facilities and bookings will be made in advance.

❖ Time Arrangements for Participation

Arrangements will be made to schedule the workshops at times, which will suit the majority of the participants.

❖ Arrangements for Report Backs by Representatives

Representatives will be encouraged to report back to their organisations after every session. The effectiveness of these report backs will be assessed by feedback from these organisations. A period of 2 weeks will be allowed For feedback.

❖ Stakeholders Comment on the Draft Document

The participation programme will make sufficient allowance for stakeholders to comment on documentation before finalisation by the IDP Steering Committee.

❖ Council Meeting for Approval

Council meetings for the approval of the IDP will be open to the public.

❖ Availability of the IDP Document to all Stakeholders

Copies of the final IDP document will be available to all stakeholders and communities.

SUMMARY

Due to the absence of appropriate municipal-wide structures for community participation (Ward Committees), the Thembisile Hani Local Municipality established an IDP Joint Forum which enhanced community participation in the drafting of the IDP. The forum was established through an advertisement in the local newspaper, published in all three official languages. The

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advertisement invited nominations and volunteers from community leaders, civic organizations, NGOs or CBOs, commerce and industry, advocacy groups, traditional leaders and a broad range of sector stakeholders to represent communal interests and contribute knowledge and ideas, building consensus and support for the planning process itself, and ensuring a broader ownership of its outcomes. Membership of the IDP Joint Forum was not restricted in any manner.

The response to the advertisement was satisfactory, as approximately fifty organizations from different disciplines submitted nominations. The municipality particularly encouraged the involvement of community members who offered specific knowledge of urban or rural development issues, financial management or public policy, environmental, health, youth or gender issues, were involved in previous planning processes in Thembisile Hani Local Municipality area of jurisdiction.

The IDP Joint Forum has had five meetings in which they discussed different aspects or outputs of the IDP process, which included inter alia, the approval of the Process Plan, the acceptance of priority issues with matching objectives, the strategies to address these issues and the draft projects that are intended to give tangible form to the municipality's strategic plan, as well as (finally) the opportunity to scrutinize and comment on the final draft of the IDP, prior to its submission to Council for formal adoption.

ASSESSMENT OF COMMUNITY NEEDS

During the Analysis Phase, the IDP Unit invited each ward councillor to meetings held as far as possible in close proximity to their geographical wards, where an assessment of the particular needs of each ward, as well as the prioritisation of the needs of each ward, was undertaken.

This was followed by ward councillors jointly prioritising what were perceived to be the most significant needs within broader, multi-ward areas, which required ward councillors to balance the needs, expectations and priorities of their own constituencies with those of neighbouring constituencies of a similar character (e.g. rural wards were grouped together).

This proved to be a very valuable process that enabled both ward councillors and municipal officials to identify the most pressing needs that were perceived in the different areas of the municipality. The above information was then added to the existing data gathered during the process of consultation with wards that was conducted during the capital budget planning early in 2010, during which each ward also identified what their priority needs were.

EXECUTIVE MAYORAL OUTREACH PROGRAMME

During the months of September and November 2012, the Executive Mayor of Thembisile Hani Local Municipality, convened Mayoral Outreach meetings in all the areas of the municipality, with the object of listening the needs of the people of Thembisile Hani Local Municipality first-hand. All of the concerns were recorded, frustrations, needs and aspirations of the people articulated in these meetings was prioritised, with the information gathered through the other consultative processes, incorporated into the comprehensive analysis document that aimed to integrate the expressed needs of the citizens with the more quantitative data gathered from various sources by municipal officials. The intention was to use the above information as the basis for the second critical phase of the planning process, namely the formulation of strategic direction for the municipality.

The municipality took advantage of collecting preliminary data produced by this survey has now been made available and its essence is also synthesized into the documentation that summarises the findings of the Analysis Phase of the IDP. This data constitutes a very thorough and comprehensive assessment of the quality of life in Thembisile Hani Local Municipality, and will provide a valuable baseline from which the quality of life in Thembisile Hani Local Municipality can be improved.

WARD COMMITTEES

In terms of the Municipal Structures Act, (Act 117 of 1998) municipalities are required to establish ward committees to enhance community participation in municipal development processes. In compliance with this legislative requirement Thembisile Hani Local Municipality set up ward committees in each of the thirty two wards. The ward committee have since their establishment added much value to municipal processes by providing inputs from a community perspective. They play a major role in the IDP process both in terms of highlighting community priorities but also in maintaining constant communication between the Council and the communities. A number of training opportunities have also been made available for ward committee members to augment their capacity.

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Thembisile Hani Local Municipality has established 32 ward committees. Proportional Representative Councillors are deployed in wards to strengthen participation and communication. Villages have been grouped to form zones of which a member of mayoral committee has been deployed to each of the five zones.

The main objective of a Ward Committee is to enhance participatory democracy in Local Government. Ward Committees are one way that resident can have a say in government decisions. The key purposes of Ward Committees are to increase the participation of local residents in municipal decision-making as they are the direct link with the Council. They are representative of the local ward and they should be involved in matters such as the integrated development plan, the annual municipal budget, council projects and key policies as all these things impact on local people.

Ward Committees can identify and initiate projects to improve the lives of the people in the ward. They support the councillor in dispute resolutions, providing information about municipal operations. They monitor the performance of the municipality and raise issues of concern to the local ward and they assist with community awareness campaigns on issues such as waste, water and sewerage, payment of fees and charges as members know their local communities and what Council needs. The Ward Committees were established in terms of Chapter 4 of the Municipal Structures Act, 1998. The ward committee system was designed to ensure that citizens' inputs are taken into account during planning and decision-making processes at local government level.

The Structures Act also makes it compulsory for the Ward Councillor to be the chairperson of the ward committee. Invariably he has been tasked with the responsibility of calling ward committee meetings. The Majority of ward committee have not been sitting due to Ward Councillors not calling meetings. Municipalities do not provide sufficient administrative and human resource support to the ward committees for the effective and efficient operation.

The ward committee system was established and designed to ensure that the grassroots' inputs are considered in planning and decision making processes at the municipal level. This process has been supported by the Provincial Departments of Local Government and SALGA through the provision of training and developing manuals for Ward Committee members. Good Governance and Public Participation is made up of the following three (3) KPIs:

- Ward Committees,
- Community Development Workers (CDW) and
- Traditional Leadership.

The municipality established thirty two ward committees in term of Section 73 of the Local Government: Municipal Structures Act 117 of 1998 to ensure maximum involvement of communities in the developmental planning mechanisms.

2012/2013 EXECUTIVE OUTREACH MEETINGS

WARD	DATE	VENUE	TIME	VILLAGES
26	05/02/2013	THLM MUNICIPAL COUNCIL CHAMBER	9:00 – 12:00	TRADITIONAL HEALERS & LEADERS
05	12/02/2013	KWAFENE TRIBAL	9:00-12:00	THEMBALETHU
06	12/02/2013	PHOLA PARK COMMUNITY HALL	14:00-16:00	PHOLA PARK
07	13/02/2013	EKOSINI	9:00-12:00	BOEKENHOUTHOEK
07	13/02/2013	ENDLINI YABO GOGO	14:00-16:00	MATHYSENSLOOP
08	14/02/2013	OLD COMMUNITY HALL	9:00-12:00	VERENA A, B, FARMS(RIETFontein & DOERNEK)
08	14/02/2013	LANGKLOOF COMMUNITY HALL	14:00-16:00	LANGKLOOF
09	16/02/2013	MZIMHLOPHE OPEN SPACE	9:00-12:00	TWEEFontein J
09	16/02/2013	ANC OFFICE	14:00-16:00	BUHLEBUZILE, ZENZELE
10	19/02/2013	SANCO OFFICE	9:00-12:00	MZIMUHLE

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11	19/02/2013	KAMLAUDZI HALL	14:00-16:00	VERENA C, D, WOLVENKOP & FARMS
12	21/02/2013	TRIBAL OFFICE	9:00-12:00	TWEEFONTEIN C, EMANALENI
13	21/02/2013	TRIBAL OPEN SPACE	14:00-16:00	TWEEFONTEIN B2
13	23/02/2013	FUNDAWAZI PRIMARY	17:00-19:00	TWEEFONTEIN K
14	23/02/2013	KGANTSHO SCHOOL SPORT GROUND	09:00-12:00	MOUNTAIN VIEW,
15	26/02/2013	BUHLEBESIZWE SECONDARY	09:00-12:00	BUHLEBESIZWE, TWEEFONTEIN E
15	26/02/2013	BAMBANANI DISABLE CENTRE	14:00-16:00	BUHLEBESIZWE WEST
16	27/02/2013	RDP OPEN SPACE	9:00-12:00	BUHLEBESIZWE 2 & RDP
17	27/02/2013	MABENA TRIBAL OFFICE	14:00-16:00	TWEEFONTEIN F
18	28/02/2013	MAKERANA TRIBAL OFFICE	9:00-12:00	VEZUBUHLE, THOKOZA, CHRISTHANI & SAKHILE
19	28/02/2013	KING MAKHOSOKO CLUSTER	14:00-16:00	SUN CITY A, B, C, AA & ENGWENYAMENI
20	02/03/2013	VEZUBUHLE COMMUNITY HALL	9:00-12:00	VEZUBUHLE
21	02/03/2013	TRIBAL OFFICE	14:00-16:00	VLAKLAAGTE NO1
22	05/03/2013	MANDELA COMMUNITY HALL	9:00-12:00	MANDELA, MSHOLOZI, LUTHULI & MAHLABATHINI
23	05/03/2013	BONGUMUSA SCHOOL	14:00-16:00	PHUMULA A1, A2 & B1,C1
24	06/03/2013	OPEN SPACE	9:00-12:00	BUNDU, MACHIPE
24	06/03/2013	TRIBAL OFFICE	14:00-16:00	BOEKENHOUTHOEK
25	07/03/2013	SINDAWONYE PRIMARY SCHOOL OPEN SPACE	9:00-12:00	KWAGGA B
26	07/03/2013	KWAGGA COMMUNITY HALL	14:00-16:00	KWAGGA C
27	09/03/2013	EMTHUNZINI OPEN SPACE	9:00-12:00	KWAGGA A
27	09/03/2013	KWAMPHAKATHI TRIBAL OFFICE	14:00-16:00	KWAGGA A
28	12/03/2013	KWAGGAFONTEIN SPAR OPEN SPACE	9:00-12:00	KWAGGA A
29	12/03/2013	ROMAN CATHOLIC CHURCH	14:00-16:00	KWAGGA A
30	13/03/2013	POLICE STATION OPEN SPACE	9:00-12:00	TWEEFONTEIN G
31	13/03/2013	TRIBAL OFFICE	14:00-16:00	KWAGGA D, E & DOBHA
32	14/03/2013	HOKAI OPEN SPACE	9:00-12:00	HOKAI, PAPKUIL
32	14/03/2013	KWAMHLANGA COMMUNITY HALL	17:00-19:00	KWAMHLANGA A, B, C, D, etc.
32	16/03/2013	TETEMA	9:00-12:00	TETEMA (Known as NDEDEMA)
8	16/03/2013	FARM WATERVAL OPEN SPACE	14:00-16:00	FARM WATERVAL
8	23/03/2013	BLY 'N BIETJIE SCHOOL	09:00-12:00	BLY 'N BIETJIE,
10	23/03/2013	SKHAHLA PRIMARY SCHOOL	14:00- 16:00	SKHAHLA & Swartkooopies FARMS
01	26/03/2013	MATIMBA SCHOOL SPORT GROUND	09:00-12:00	MOLOTO SOUTH
02	26/03/2013	KING MAKHOSOKO HIGH SCHOOL	14:00-16:00	MOLOTO NORTH/RDP
03	27/03/2013	BLOCK FIVE OPEN SPACE	09:00-12:00	MOLOTO SOUTH EAST
04	27/03/2013	ZAKHENI HIGH SCHOOL SPORT GROUND	14:00-16:00	ZAKHENI & ZAKHENI EXTENSION
26	28/03/2013	THLM MUNICIPAL COUNCIL CHAMBER	10:00 – 13:00	FAITH AND PASTORS

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26	28/03/2013	THLM MUNICIPAL COUNCIL CHAMBER	17:00 – 19:00	BUSINESS PEOPLE
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COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD

Council benefits positively as a result of the above systems, in that consultation is done with the broader community of Thembisile Hani on matters of service delivery.

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2.5 IDP PARTICIPATION AND ALIGNMENT

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	yes
Does the IDP have priorities, objectives, KPIs, development strategies?	yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
* Section 26 Municipal Systems Act 2000	
T2.5.1	

IDP PROCESS PLAN

IDP PHASES	ACTIVITIES	DATES
PRE-PLANNING PHASE	Before starting the planning process, an IDP Process Plan must be drawn up. This plan is meant to ensure the proper management of the Integrated Development Planning Process. The Plan must be set out in writing, in terms of the legislation and must comply with the provisions of the District Framework Plan in terms of the binding National and Provincial Planning Frameworks, mechanisms and processes stipulated in the Framework Plan of the District.	All municipalities must adopt their IDP Process Plans by July 2012 subsequent to the adoption of the District Framework Plan by the 27th of July 2012
ANALYSIS PHASE	During this phase information is collected on the existing conditions within the municipality. When assessing the existing level of development in the municipality, the level of access to basic services and those communities that do not have	This phase should be completed by October 2012

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	<p>access to these services must be identified. Focus must be on the types of problems faced by community in the area and the causes of these problems. The identified problems are assessed and prioritised in terms of what is urgent and what needs to be done first. Information on availability of resources is also collected during this phase. Priority issues highlighted during the 2012/13 IDP processes will also be revised and confirmed during this phase. Community meetings, stakeholder meetings, surveys, opinion polls and researched information should form the basis of this phase.</p>	
STRATEGIES PHASE	<p>Municipalities must begin to contemplate on the best possible strategies to tackle the identified challenges. Critical in this process in order to ensure a focused analysis, the municipal vision must be confirmed and development objectives containing clear statements of what the municipality would like to achieve in the medium term to deal with the problems outlined in the first phase be confirmed. Internal transformation needs, Council's development priorities must be taken into account when formulating council objectives. This process should involve strategy workshops, targeted stakeholder engagements, public hearings, sector Provincial and National Departments engagements, social partners, interest-based groups and organized civil society. Once the municipality has worked out where it wants to go</p>	<p>This phase should be completed by November 2012.</p>
PROJECTS PHASE	<p>During this phase the municipality works on the designs and content/specifications of projects identified during the prior phases. Clear details for each project have to be worked out. Clear targets must be set and indicators worked out to measure performance as well as the impact of individual programmes and projects. The identified projects must have a direct link to the priority issues and objectives identified in the previous phase. Municipalities must ensure engagement of internal technical</p>	<p>This phase should be completed by December 2012.</p>

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	committees, possibly with selected key stakeholders. The needs and views of the affected communities must be taken as a priority. The project technical committees and their subcommittees must be able to distinguish between the strategic municipal wide development programmes and the localized community-level projects.	
INTEGRATION PHASE	<p>Thembisile Hani Local Municipality embarked on Mayoral outreach programme from the 25th of January 2012 to 6th of March 2006 in all 32 wards. This included consulting with Traditional Leadership institution, Faith based Organisation, and Business Organisation. The second process was the Mayoral lekgotla held on the 6th to 8th of March 2012. The participants were Municipal Departments, NDM and all Councillors. The third initiative was the IDP/Budget consultation held on 21st, 28 and 29 April 2012 in three zones. The fourth initiatives was IDP/BUDGET Indaba held on 11 of May 2012, the participant were Councillors, Sector Departments, CDW, Ward Committee Secretaries, Traditional Leaders, NGO, Faith Base Organisation and Municipal Department.</p> <p>Once all projects have been identified, the municipality must confirm that the identified projects will achieve the desired impact in terms of addressing the identified challenges and are aligned with the objectives and strategies and comply with legislation. The identified programmes/projects will set the pace and direct the trajectory emanating from the overall picture of the development plans of all the stakeholders, including sector departments and social partners</p>	By December 2012
IDP INDABA	Amendment of IDP according to comments	By March 2013
APPROVAL PHASE	<p>Submission of draft IDP to council</p> <p>Road show on public participation and publication</p> <p>Submissions of IDP to council for approval and adoption</p>	By March 2013

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COMPONENT D: CORPORATE GOVERNANCE

The scope of corporate governance includes the political, administrative, intergovernmental governance and public accountability and participation to ensure that the municipality is managed to the required desires of the community within the rules, processes and laws by which the municipality is operated, regulated and controlled.

The national and provincial outcomes for local government can be seen in **Appendix N**

2.6 RISK MANAGEMENT

The need for risk management within the municipality is to ensure that all risks that the municipality is exposed to whether at the strategic, departmental, process or project level are proactively identified and managed to acceptable level on a continuous basis. Good risk management awareness and practices at all management levels is a key success factor in ensuring that the Thembisile Hani Local Municipality is able to meet its mission.

The municipality has established a risk management unit, currently the unit is consist of the Chief Risk Officer, who is facilitating the risk assessment process. The municipality has appointed a Risk Management committee that reports directly to the Audit Committee.

The municipality identified its top ten risks and also there are risks identified by different departments documented in a risk register.

2.7 ANTI-CORRUPTION AND FRAUD


The Fraud policy is in place to prevent corruption, fraud and theft, occurring in from the municipality. The Internal Audit Unit of the municipality has the responsibility to evaluate the adequacy and effectiveness of processes of the policy. Thembisile Hani Local Municipality has an operating and effective Audit Committee that will provide advice to Council on the effectiveness of the policy.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The Supply Chain Management aims at supporting the strategic decision of the municipality thereby ensuring effective and efficient service delivery to its internal and external clients it also ensures that purchasing and procurement of goods and services are done according to prescribed legislation / policies of and the Thembisile Hani Local Municipality.

The unit has a staff compliment of six(6) including the Assistant Manager Supply Chain Management and reports directly to the Chief Financial Officer. The unit with its few staff compliments has its success and failure including challenges of which the most important is the MIG projects for 2012/2013.

Challenges	Impact	Measures to improve performance
Poor planning on procurement of goods and services	 Compromised service delivery	Develop procurement plan

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Lack safe guardian over face value forms	Misplacement of documents	Filed copies before submit it for payment
Deviations	Irregular expenditure	Proper planning to avoid deviation

2.9 BY-LAWS

By-laws introduced during 2012/2013				
New Developed	Public participation prior to adoption by-law (Yes/No)	Date of public participation	By-law gazette (yes/No)	Date of publication
Animal By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Barbers, hairdressers and Beauticians By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Credit control and debtors collection By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Encroachment on municipal property By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Fixed assets by-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Funeral Parlours, cemeteries and crematoria By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Indigent By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Control of out-door sign By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Property rate By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Solid waste management By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Street trading By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Traffic By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Water supply and sanitation services By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013
Work in road reserve By-law	Yes	09 May 2012	Yes (No. 2138)	15 February 2013

COMMENT ON BY-LAWS

Public Participation with regard to a new by-law are dealt with in accordance with section 12(3)(b) of the Local Government: Municipal Systems Act 32 of 2000, to be published for public comment in a manner that allows the public an opportunity to make representations with regard to the proposed by-law. The public participation was conducted also through mayoral outreach program that was held from January to March 2012.

A by-law takes effect when published or on a future date determined in or in terms of the by-law when published promptly in the Provincial Gazette and, when feasible, also in a local newspaper or in any other practical way to bring the contents of the by-law to the attention of the local community, in terms of section 13 of the Local Government: Municipal Systems Act 32 of 2000.

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2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's Website	Yes /no	Publishing Date
Current annual and adjustments budgets and all budget-related documents	Yes	March 2013- 24June 2013
All current budget-related policies	Yes	24June 2013
The previous annual report (2011/12)	yes	February to April 2013
The annual report 2011/12 published	yes	February to April 2013
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	yes	August 2012
All service delivery agreements	No	none
All long-term borrowing contracts	No	none
Contract register	Yes	June 2013
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2010/11	yes	May 2013
Public-private partnership agreements referred to in section 120 made in 2011/12	Yes	September 2012- 2012
All quarterly reports tabled in the council in terms of section 52 (d) during 2012/13	yes	August 2012 – July 2013

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2.11 YOUTH DEVELOPMENT

BACKGROUND

For 2012/13 financial year the key performance areas of the youth developmental unit were to conduct the life skills programme, outreach programmes, career expo and the launching of the South African Youth Council within the jurisdiction of Thembisile Hani Local Municipality.

The targeted group for life skills programmes is the out-of-school youth and FET (Secondary) learners whom the majority of them are in the teen stages. The issues which affect the youth such as teenage pregnancy, drugs and substance abuse, academic, rights and responsibilities, career choices and governance are the key focal points though not limited to the above. The cardinal purpose of the life skills programme is to equip learners with skills about life in general and to make informed decisions about their future life.

The targeted groups for the career expo were the learners in the secondary school mainly those who are doing grade 09 - 12 and the out-of-school youth. The main objective of the career expo was to expose the out-of-school youth and the learners to the various careers offered by the various institutions of higher learning and opportunities available from the private and the public sector.

LIFE SKILLS PROGRAMMES

The Unit has conducted three life skills programmes during the 2012/13 financial, instead of four as outlined in the Integrated Development Plan and the Service Delivery Budget Implementation Plan of the municipality. The last life skill programme was to be conducted in June 2013 which was not conducted as a result of the half yearly (June) examination programme at the schools. These life skills programmes were conducted in conjunction with various youth organisations operating within the areas where the targeted schools are situated. The reason behind working with such youth organisation is to expose their services to the youth and forge working relations with them. The following are the schools that the programme was conducted to:

MARHAGI SECONDARY SCHOOL

On the 19th April 2013 the Youth Developmental Unit in conjunction with UNICO youth centre visited Marhagi Secondary School in Verena. The programme session was attended by various stakeholders from Department of health, SAPS, Ward committee and School management team. The Assistant Youth Manager, Mr TP Mahlangu, conducted a briefing session highlighting the services rendered by the youth unit as well as the significance of life skills programmes. The programme was attended by **133 learners** who had shown eagerness by their contributions made in the commissions. The learners were divided into three commissions which dealt with **Teenage Pregnancy, Drugs and Alcohol abuse and Rights and the Responsibilities.**

Findings of the Commissions

Commission 1: Teenage Pregnancy

The following are found to be the main cause of the teenage pregnancy-

- ✚ Peer pressure
- ✚ Ignorance
- ✚ Social grant
- ✚ Poverty

Commission 2: Drugs and Alcohol abuse

- ✚ Lack of recreational facilities – multipurpose center
- ✚ Quick cash as drug mules
- ✚ Sense of belonging to groups
- ✚ Domestic problems

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Commission 3: Rights and Responsibilities

Most of the school learners do not apply the rights and responsibilities in a holistically way instead they focus on those rights that favours them- late coming in the class and disturb the lesson underway

There is a need to inculcate the sense of responsibilities by means of a daily pledge

To encourage the adherence and understanding of the Constitution

To capacitate Learner Representative Council on the role they could play with regards to emphasis on the rights and responsibilities on fellow learners.

MGUDLWA SECONDARY SCHOOL

The second life skill programme was conducted on the 26th April 2013 at Mgudlwa Secondary School in collaboration with Goodhope Information Centre in Verena. The youth unit was represented by Mr Bhuda AM, Youth Coordinator, who did a briefing on the services the Youth Unit is rendering. The programme was attended by **67 grade 12 learners**. The programme session was led by chairperson of Goodhope Information Centre, Mr Nkosi P, who gave a motivation based on tree of life which highlighted the positive and the negative choices as well as the impact thereof on individuals.

Learners were divided into three commissions which focused on the **Causes of high failure rate in schools, Teenage Pregnancy and Substance and Drug abuse amongst teenagers**. The commission on Causes of high failure rate in schools highlighted the following:

- In most schools there is a shortage of learner supporting materials- such as laboratories, computers and in some instances text books.
- The teacher –learner ratio is also the contributing factor in a sense that it is difficult to focus in congested classes.
- Lack of discipline measures.
- Absence of afternoon and weekends classes
- In both Teenage Pregnancy and Drug abuse amongst teenagers commissions the findings are identical to that of Marhagi Secondary School.

MBALENHLE SENIOR SECONDARY SCHOOL

The third Life skill programme was held on the 17th May 2013 at Mbalenhle Secondary School at Buhlebesizwe NO2. Thembisile Hani Local Municipality Youth Unit was represented by the Youth Coordinator Mr Bhuda AM accompanied by Mr Ntuli S from Upbeat Youth Centre as well two representatives from Love Life, Miss Phahlane L and Miss Molapo N. The life skill programme team was welcomed by the school Principal Mr Mtsweni. The number of learners who participated in the programme was 75.

Learners were divided into two commissions which dealt about the following topic, **Teenage Pregnancy and Alcohol and Drug Abuse**.

Commission 1: Teenage pregnancy outlined the following:

- ✚ Lack of information
- ✚ Unprotected sex
- ✚ Peer Pressure

Commission on: Alcohol and drug abuse spelt out the following:

- ✚ Peer pressure
- ✚ Family problem

SOLUTIONS

In all the life skills programme conducted it is evident that the challenges of the youth at school are identical. Therefore, the Youth Development Unit must establish a youth policy and strategy to propose remedies to the following identified challenges.

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Teenage Pregnancy

Abstinence

Use of Condoms

Refrain from bad influences

Drugs and Alcohol Abuse

Rehabilitation center

Uproot the drugs supplier

Raise awareness amongst youth about alcohol abuse

Prohibit alcohol sale to the underage

CAREER EXPO 2012/13

1. Introduction

One of our deliverable goals of the Youth Development Unit was to conduct a Career Exhibition within Thembisile Hani Local Municipality. On the 01 June 2013, at Kwaggafontein Stadium, the Youth Development Unit staged a successful career exhibition though there is a need for future improvement.

1.1 Rationale for career exhibition.

The reason to conduct career exhibition within Thembisile Hani Local Municipality is to provide a platform which will expose school going learners to various academic career choices offered by Further Education and Training colleges as well as the institutions of Higher Learning and Training. Furthermore the career exhibition also catered for the out-of-school youth and unemployed graduates by exposing them to various government agencies such as National Youth Development Agency and Small Enterprise Development Agency amongst others which promotes entrepreneurial initiatives.

1.2 Objectives of the career exhibition

- To provide information to the youth about various academic careers and study opportunities across institutions of higher learning and FET colleges.
- To provide information about learnerships, internship, graduate programmes provided by government, parastatals and private sector.
- To provide information about critical skill shortages in labour market.

2. Target group

2.1 Participants

The targeted participants for 2012/13 financial year were grade 9- 12 learners as well as the out-of-school youth and the unemployed graduates within the jurisdiction of Thembisile Hani Local Municipality. However, we should take notice that there are young people residing within our municipality, but schooling outside the jurisdiction of our municipality for various reasons. Such individual learners did attend the career expo as it was not only limited to those schooling and residing within the municipality.

The number of participants who registered their names on the attendance registers on the day of career exhibition was 795 excluding those who came during the procession. All the participants were given a pencil case containing a ball point and a pencil as a token of appreciation. The schools which attended the career expo were the following

- Mbalenhle FET
- Bongumusa Secondary School
- Phumzile Secondary School
- Entokwezeni Secondary School
- Mkhophuli Secondary School
- Mpumelelo Secondary School
- Vukani Secondary School
- Hluzingqondo Secondary School
- KwaMhlanga Secondary School
- Mgudlwa Secondary School
- Hlomani Secondary School

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- Vumabesala Secondary School
- Zidobhele Secondary School
- Phanagela Secondary School
- Sesifikile Secondary School
- Hlonipha Secondary School
- Mandlethu Secondary School
- Buhlebesizwe Secondary School
- Dumeleni Secondary School
- Ziphakamiseni Secondary School
- Mphalali Secondary School
- Phaphamani Junior Secondary School
- Silamba Secondary School
- Mafu Secondary School and
- Musa Junior Secondary School

Learners were directed to different institutions stalls whereby they were handed brochures, applications and bursary forms. The unemployed graduates were registered on Department of Labour and Basadzi Personnel data base.

3. Stakeholders

Thembisile Hani Local Municipality Youth Development Unit had sent out invitations to various stakeholders ranging from government departments, institutions of higher learning, FET colleges and private sectors. The following stakeholders manage to honour their invitations.

3.1 Government departments

- Department of Health
- Department of Basic Education (Nkangala Region)
- Department of Labour

3.2 Institutions of higher learning

- University of South Africa
- University of Pretoria
- Tshwane University of Technology

3.3 Further Education and Training Colleges

- CN Mahlangu
- Marapiyane Lowveld Agricultural College

3.4 Private Colleges

- Rosebank College
- AFDA College (Film school)

3.5 Private Sector

- Basadzi Personnel
- ABSA

3.6 Youth formations

- South African Youth Council (THLM Branch)

4. Invited guest

The following distinguished guest of honours managed to grace the occasion, the Honourable Executive Mayor of Thembisile Hani Local Municipality, His Worship NJ Mahlangu, Kwaggafontein West Circuit Manager, Mr AZ Mthimunya and Ikwekwezi FM famed presenter Mr William “Wizoooo” Jiyane who motivated the learners about the importance of acquiring education. Both Executive Mayor and Circuit Manager were praiseworthy about the event and they alluded to the need of continuity of such programme. It is also worth mentioning the Thembisile Hani Local Municipality Choral music for rendering melodically items.

5. Challenges

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Even though the career exhibition took place there were some challenges which were experienced along the way. Some of the challenges were non-attendance of all invited schools which were our primary targets. Furthermore the teacher's attendance was also disheartening. The conspicuous absence of National Youth Development Agency was also a challenge because it was an opportune moment to showcase their programmes to the unemployed youth who wants to start their own businesses. The non-attendance of Nkangala District Municipality Youth Unit was a challenge in a sense that there was a need to show their support to their counterparts at local level. Another challenge was the absence of the invited institutions such as University of Limpopo, University of Venda, University of Witwatersrand and University of Johannesburg. Whilst FET colleges such as Tshwane North College, Tshwane South College, Damelin and PC Training and Business College also did not honor their invitations. Departmental governments such SAPS and Correctional Services did not honor their invitations.

6. Lesson Learnt

For future Career Exhibitions preparations, there is a need to invite all the targeted stakeholders for plenary sessions which will be beneficial for integrating and avoidance of clashing of activities as experienced with Schools Choral Music hosted by the Department of Basic Education Nkangala District. Also there is a need to conduct career exhibition within the first quarter of the year so that we could have all institutions before they start with their academic open days and examinations.

7. Conclusion

In conclusion it is evident that as the municipality needs to play a vital role in the education sector to make sure that we have an educated and responsible society. We hold a view that there is a dire need to conduct career guidance to the learners who are doing the lower grades so that they can be able to choose correct subjects for the careers they would like to pursue after their grade twelve. Furthermore, such career guidance will enhance and assist the learners to consider what is required by the labour market, such as scarce skills that the public and private sector are both contesting for. As such the high levels of unemployment of the youth within the municipality will be reduced.

LAUNCHING OF THE SOUTH AFRICAN YOUTH COUNCIL

Thembisile Hani Local Municipality held the 7th South African Youth Council Annual General Meeting at Zithabiseni Holiday Resort on 28th February to 1st March 2013. The conference was attended by 55 young people from both political and non-political youth formations in existence within the jurisdiction of the municipality.

- It is with great concern that the event of this magnitude (AGM) took place in the absence of any Municipal official. It is believed that the municipality does not take youth developments in their priority lists.
- The sitting noted some challenges from the disappointing report presented by the previous committee on support from they received or did not receive from the Municipality.
- The sitting was graced by the presence of the Nkangala District Municipality youth co-ordinators Bheki Sithole and Millicent Shabangu, SAYC Treasurer Ntshwane Majwa and the Thembisile Hani Local Municipality Assistant Manager Youth Development Mahlangu Thomas P.
- Assistant Manager Youth Development gave an opening address to the delegates who attended the Annual General Meeting. In his address he made mention that the AGM came at the time when the municipality was preparing for the 2013/14 budget and the review of the Integrated Development Plan. He further urged the young people to take an active role in such process as they remain strategic processes in relation to service delivery. The delegates were also urged to be focused and contribute positive during the commissions much as the resolutions taken in the commissions will map up the youth development programme and the municipal youth strategy still to be developed.
- The South African Youth Council deployed member gave the keynote address to the delegates where he made some emphasis on the youth participation in the economy of the country. Delegates were requested to elect the structure that will ensure that the needs and the challenges of the young people are addressed and given full support to the youth unit in the municipality.
- The following youth political formations were given opportunity to give words of support to which they did – SPP, DA Youth, ACDP and ANCYL. The words of support given these youth formations were very much supportive and uncourageous.

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2.12 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

No official public satisfaction on municipal services survey was conducted during 2012/13 financial year

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CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

Service Delivery is in terms of the Constitution of the Republic of South Africa, Schedule 4, Part B determines the functions of the municipality and therefore its responsibility towards the community. In terms of the IDP and the departmental objectives of the Thembisile Hani Local Municipality, certain issues are set out to be achieved during the financial year.

The following have been achieved during 2012/2013:

- Provided 95.4% households with access to basic water
- Provided 40% of households with access to Ventilated Improved Pit) toilets
- Provided 90% of households with access to basic refuse removal
- Provided 40 % of households with access to VIP toilets (sanitation)
- Provided 4% of households with access to septic tank (sanitation)
- Provided 4% of households with access to basic sanitation (Water borne system)
- Provided 95.4% households with access to free basic water(6 kl)
- Received a 78% Blue Drop for drinking water quality
- Received an 29% Green Drop status for effluent water quality

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

Basic service provision	Challenges
Water	<ul style="list-style-type: none">• Water losses• Lack of Water Storage in Kwamhlanga and Bundu• Lack of own water source/need for purification plant
Refuse removal	<ul style="list-style-type: none">• Inadequate and inefficient vehicles for effective service delivery manpower
Sanitation	<ul style="list-style-type: none">• Limited funding• Community of Thembisile Hani Local municipality requires water borne sanitation system and not the VIP toilets anymore
Electricity	<ul style="list-style-type: none">• Slow process from Eskom
Roads and Storm-water Drainage	<ul style="list-style-type: none">• Limited funding• Late appointment of service provider

DEFINITION OF A HOUSEHOLD / HOUSING UNIT

Household: A *household* consists of a person, or a group of persons, who occupy a common dwelling (or part of it) for at least four days a week and who provide themselves jointly with food and other essentials for living. In other words, they live together as a unit. People who occupy the same dwelling, but who do not share food or other essentials, were enumerated

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as separate households. For example, people who shared a dwelling, but who bought food and ate separately, were counted as separate households. Visitors, both foreign and South African, as well as boarders who stayed with a household on *census night*, were counted as part of that household. People who were absent on census night, but were not counted elsewhere (either because they were working, travelling, at a church vigil, at an entertainment centre, and so on), and returned to the household on Tuesday, 10 October, were counted as part of the household. Live-in domestic workers and live-in employees were regarded as separate households. (Statistics: South Africa, Census 2011)

Housing Unit: It is a unit of accommodation for a household, which may consist of one structure, more than one structure, or part of a structure. Examples of each are a house, a group of rondavels, and a flat. In informal areas and overcrowded conditions a housing unit may hold more than one household.

DEFINITION OF AN INFORMAL SETTLEMENT

Informal settlements are groups of people living on land they have no legal claim to. It is also known as an unplanned settlement on land which has not been surveyed or proclaimed as residential, consisting mainly of informal dwellings. Informal settlements are also referred to as a squatter settlement, slum or a shanty town. (Statistics: South Africa, Census 2011).

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3.1. WATER PROVISION

The Water Services Act (No.108 of 1997, section 5(4)) states that in emergency situations, a Water Service Authority(WSA) must take reasonable steps to provide basic water supply to any person within its area of jurisdiction and may do so at the cost of the authority.

As Thembisile Hani Municipality, we do not have our own source of water; we depend on other Water Service Authorities for bulk water supply. Approximately 55 Ml/day of water is supplied from various sources: 20 Ml/day by City of Tshwane Metropolitan, 5 Ml/day by Dr J S Moroka Local Municipality and 30 Ml/day by Rand Water. Not at all times we are supplied with the 55 Ml/day due to inconsistency of supply, operation failure on pumps, vandalism especially from both City of Tshwane Metropolitan and Dr J S Moroka Local Municipalities. Vandalism is rampant on all our bulk pipelines. Most air valves are leaking and manhole cover for chambers are missing. This contribute to 60% overall water losses. There is lack of awareness on water usage/conservation. The 95.4 % of the households have access to water and 4.6% do not have access to water.

COMMENT ON WATER USE BY SECTOR

The Water section has the following challenges:-

- ✚ No meter reading was conducted
- ✚ Training of personnel to improve skills
- ✚ Illegal connection to distribution network
- ✚ High Distribution losses
- ✚ Lack of awanes campaign
- ✚ Inconsistence of water supplier to all the areas

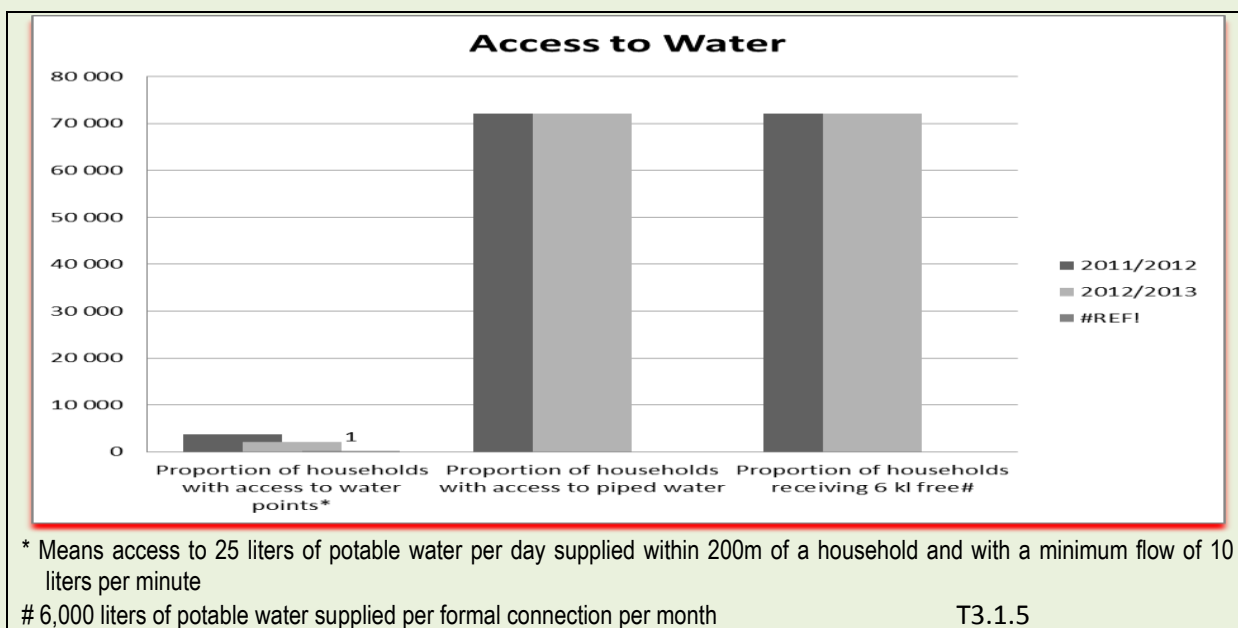
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Water Service Delivery Levels		
Households		
Description	2011/2012	2012/2013
	Actual	Actual
	No.	No.
<u>Water: (above min level)</u>		
Piped water inside dwelling	12 300	12 300
Piped water inside yard (but not in dwelling)	54 549	56 177
Using public tap (stand pipes)	0	0
Other water supply (within 200m)	3 693	2 165
<i>Minimum Service Level and Above sub-total</i>	70 542	70 642
<i>Minimum Service Level and Above Percentage</i>	93%	93%
<u>Water: (below min level)</u>		
Using public tap (more than 200m from dwelling)	1 131	1 051
Other water supply (more than 200m from dwelling)	486	466
No water supply	3 441	3 441
<i>Below Minimum Service Level sub-total</i>	5 058	4 958
<i>Below Minimum Service Level Percentage</i>	147%	144%
Total number of households*	75 600	75 600
* - To include informal settlements		

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The wording “within/more 200m from dwellings” be replaced with “stand pipes” as it challenging to measure.

Households - Water Service Delivery Levels below the minimum				
Households				
Description	2011/2012	2012/2013		
	Actual	Actual	Adjusted Budget	Actual
	No.	No.	No.	No.
Formal Settlements				
Total households	70 542	70 642	refer to performance report	refer to performance report
Households below minimum service level	5 058	5 058	refer to performance report	refer to performance report
Proportion of households below minimum service level	7%	7%	refer to performance report	refer to performance report
Informal Settlements				
Total households	5 058	5 058	refer to performance report	refer to performance report
Households ts below minimum service level	3 441	3 441	refer to performance report	refer to performance report
Proportion of households ts below minimum service level	68%	68%	refer to performance report	refer to performance report
T3.1.4				



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OBJECTIVES TAKEN FROM IDP: PERFORMANCE REPORT

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Sun City AA	600048	12 Communal Stand pipes in place	Number Communal Stand pipes provided with access to free basic water to 250 households	12 Communal Stand pipes	Access to Clean and purified running water	12 Communal Stand pipes (250 households) by May 2013	1,500	12 communal stand pipes installed and cater 250 households. Project completed.	R4,237,157.00	yes	none	none
Mathyzynsloop	600053 Mathyzynsloop	73 Households with piped water on site (yard taps,)	Number of Households with piped water on site (yard taps,)	25 households connected to yard connection	Access to Clean and purified running water	25 households yard connection by May 2013	1,021	85 households connected to yard connection. Project completed	R785,579.70	yes	Over achieved by 60 households connected to yard	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			taps,)								taps	
Boekenhoudthoek	600109 Boekenhoudthoek	New project	Number of Households with piped water on site (yard taps)	100 households connected to yard connection	Access to Clean and purified running water	100 households by May 2013	1,000	100 households connected to yard connection. Project completed	R753,599.74	yes	none	none
Mandela extension	600049 Water reticulation	24	Number of Households with piped water on site (yard taps)	100 Households connected to yard connection	Access to Clean and purified running water	100 Households	1,000	100 Households connected to piped yard taps	R1,375,727.00	yes	none	none
Moloto north	600050 Water	New	Number of	100 Househol	Access to	100 Househol	1,000	100 Households	R1,248,005.	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	reticulation	project	Households with piped water on site (yard taps)	ds connected to yard connection	Clean and purified running water	ds connected to piped yard taps by March 2013		connected to piped yard taps	00			
Mountain view	600051 Water reticulation	12 Communal Stand pipes	Number Communal Stand pipes provided with access to free basic water to 250 households	12 Communal Stand pipes	Access to Clean and purified running water	12 Communal Stand pipes by May 2013	1,381	12 Communal Stand pipes installed and project completed and commissioned	R1,431,768.00	yes	none	none
Luthuli	600052 Water reticulation	15	Number Communal Stand	11	Access to Clean	11 Communal Stand	1,000	100 Households connected	R1,989,741	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			pipes provided with access to free basic water to 380 households		and purified running water	pipes by May 2013		to piped yard taps				
Blynbietjie	600054 Water reticulation	New project	Number of a boreholes in various farms Installed	2 boreholes	Access to Clean and purified running water	2 boreholes by May 2013	788	2 boreholes installed to cater 20 households. Project completed	R647,718.30	yes	none	none
Moloto Block 20	600112 Water reticulation	New project	Number of Households with piped	50 Households yard taps connecte	Access to Clean and purified	50 Households yard taps connectio	500	160 Households yard taps connected	R2,271,939.00	yes	Over achieved by 110 households	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			water on site (yard taps) connected	d	running water	n by May 2013					connected to yard taps	
Moloto Block E	600113 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	50 Households yard taps connected	Access to Clean and purified running water	50 Households yard taps connection by May 2013	500	80 household connected to yard taps. Project completed	R960,812.20	yes	Over achieved by 30 households connected to yard taps	none
Moloto Block C	600116 Water reticulation	New project	Number of Households with piped water on	50 Households yard taps connected	Access to Clean and purified running	50 Households by May 2013	500	80 households connected to yard taps. Project	R322,901.90	yes	Over achieved by 30 households connecte	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			site (yard taps) connected	d	water			completed			d to yard taps	
kwaggafontein Ward 28	600030 Water reticulation	507	Number of Households with piped water on site (yard taps) connected	150 Households yard taps connected	Access to Clean and purified running water	150 Households by May 2013	2,000	520 households connected to yard taps. Project completed	R4,539,934.00	yes	Over achieved by 370 households connected to yard taps	none
Zakheni	600119 Water reticulation	New project	Number of Households with piped water on site (yard)	100 connected to yard taps	Access to Clean and purified running	100 Households by May 2013	1,000	200 households connected to yard taps.	R1,516,921.00	yes	Over achieved by 100 households connected to yard	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			taps) connected		water						taps	
Mandela Letlapeng	600120 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	50 Households connected to yard taps	Access to Clean and purified running water	50 Households by May 2013	500	63 households connected to yard taps. Project completed	R465,329.80	yes	Over achieved by 13 households connected to yard taps	none
Doomek	307119 Borehole	New project	Number of a boreholes in Installed	5 boreholes	Access to Clean and purified running water	5 boreholes by May 2013	500	2 Boreholes installed, 2 windmills, 2 storage Tanks installed	R438,336.10	No	Lack of funding	3 Borehole, 1 windmills, 1 storage Tanks to be installed by 30 September

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
												2013
Rietfontein	307120 Borehole	New project	Number of a boreholes Installed	5 boreholes	Access to Clean and purified running water	5 boreholes by May 2013	500	2 Boreholes installed, 2 windmills, 2 storage Tanks installed	R258,376.90	No	No water was found, New sighting to be done	3 Borehole, 3 windmills, 1 storage Tanks to be installed by September 2013
Farms WARD 12	307118 Boreholes	0	Number of a boreholes in various farms Installed	1 boreholes	Access to Clean and purified running water	1 boreholes by May 2013	500	4 Boreholes installed, 4 windmills, 4 storage Tanks installed	R356,658.00	Yes	Over achieved by 3 Boreholes installed, 4 windmills, 4 storage Tanks	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Thokoza Ext	600110 Thokoza Ext- Water Reticulation	250	Number of Household connected with access to basic water	73 households connected to yard taps	Access to Clean and purified running water	73 households connected	250	47 households connected to yard taps. Project completed	R511,966.40	no	Lack of funding	26 household connected to yard taps by 31 March 2014
Tweefontein B1	600027 Tweefontein B1- Water Reticulation	New project	Number of Household connected with access to basic water yard connection	225 households connected to yard taps	Access to Clean and purified running water	25 households connected by May 2013	1000	125 households connected to yard taps. Project completed	R1,488,015.00	Yes	Over achieved by 125 households connected to yard taps	No

Chapter 3

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Machipe	600028 Machipe- Water Reticulation	New project	Number of Household connected with access to basic water yard connection	42 households connected to yard taps	Access to Clean and purified running water	42 households by May 2013	420	10 households connected to yard taps. Project completed	R296,588.40	no	Connections were infill	The entire village is connected water reticulation.
Kwaggafontein MA10 & Khalanyoni	600029 Kwaggafontein MA10 - Water Reticulation	new project	Number of Household connected with access to basic water yard	70 households connected to yard taps	Access to Clean and purified running water	70 households by May 2013	700	343 households connected to yard taps. Project completed	R1,465,059.00	Yes	Over achieved by 277 households connected to yard taps	No

Chapter 3

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			connection									
Moloto South	600043 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March 2013	306	167kl Steel tank installed. Project completed	R1,331,306.00	Yes	No	No
Mountainview	600044 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March 2013	350	167kl Steel tank installed. Project completed	R2,238,120.00	Yes	No	No
Verena C	600090 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March	303	167kl Steel tank installed. Project	R51,794.24	Yes	No	No

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
					ty	2013		completed				
Suncity AA	600045 Rehabilitation of Valves	old control valves on bulk line in place	Replaced old control valves on bulk line	Replaced old control valves on bulk line	Access to Clean and purified running water	Replaced old control valves on bulk line by March 2013	289	Replaced old control valves on bulk line. Project Complete	R456,585.10	Yes	No	No
Kwaggafontein A	600046 Rehabilitation of Valves	old control valves on bulk line in place	Replaced old control valves on bulk line	Replaced old control valves on bulk line	Access to Clean and purified running water	Replaced old control valves on bulk line by February 2013	309	Replaced old control valves on bulk line. Project Complete	R246,039.00	Yes	No	No
Moloto South	600047 Rehabilitation of Valves	old control valves on bulk line	Replaced old control valves on	Replaced old control valves on	Access to Clean and	Replaced old control valves on bulk line	195	Replaced old control valves on bulk line.	R384,269.70	Yes	No	No

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
		in place	bulk line	bulk line	purified running water	by February 2013		Project Complete				

Chapter 3

Employees: Water Services					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	1	5	2	3	60%
7 - 9	5	19	5	14	74%
10 - 12	12	19	17	2	11%
13 - 15	16	47	48	3	6%
Total	35	91	73	22	24%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p>T3.2.7</p>					

FINANCIAL PERFORMANCE

VOTE	ALLOCATION	DETAILS	2012/13 BUDGET	2012/13 ACTUAL
540	200001	SALARIES	R 12 563 775	R 9 188 722
540	200010	BONUS	R 750 000	R 828 568
540	200020	SALGBC	R 6 500	R 6 069
540	200030	ACTING ALLOWANCE	R 450 000	R 575 068
540	200040	OVERTIME	R 950 000	R 1 178 723
540	200060	PENSION CONTRIBUTIONS	R 1 800 000	R 1 679 926
540	200070	MEDICAL AID CONTRIBUTIONS	R 175 000	R 216 116
540	200090	HOUSING SUBSIDIES	R 40 000	R 34 931
540	200110	U I F CONTRIBUTIONS	R 120 000	R 105 884
540	215005	CELLPHONE ALLOWANCE	R 55 000	R 46 800

CAPITAL EXPENDITURE FOR 2012/13

The capital expenditure is on the performance report table.

Chapter 3

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

Majority of communities within the Municipality use pit toilets, 40% of the communities have VIP (Ventilated Improved Pit) toilets, 4% have septic tanks and only 4% have water borne system. Since 2011/12 the communities have rejected the VIP toilets and prefer the water borne system, and the current backlog still remains at 60%. Areas making 4% are: KwaMhlanga serviced by 3 x 0.5 ML/day Oxidation Ponds and Tweefontein K by 0.75 ML/day Waste Water Treatment Works.

MEASURES TAKEN TO IMPROVE PERFORMANCE

Through IDP processes all communities are involved to voice their needs to the municipal officials and councillors. The sections provision of service is aimed at ensuring proper rendering of sanitation services while preventing environmental pollution caused by poor sanitation services

ACHIEVEMENTS

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Sanitation	Construction of 150 VIP toilets	18	Thokoza	Construction of 150 VIP toilets	Project Completed
Sanitation	Construction of 93 VIP toilets	17	Tweefontein F	Construction of 150 VIP toilets	Project Completed
Sanitation	Construction of 500 conservancy tanks at Moloto RDP	2	Moloto North RDP	Construction of 350 Septic tanks	Project completed.
Sanitation	Construction of 150 VIP toilets	1& 2	Moloto North and South	150 Vip toilets constructed	Project Completed

Chapter 3

Sanitation Service Delivery Levels households		
Description	2011/2012	2012/2013
	Outcome No.	Outcome No.
<u>Sanitation/sewerage: (above minimum level)</u>		
Flush toilet (connected to sewerage)	3 024	3 024
Flush toilet (with septic tank)	3 336	3 686
Chemical toilet	1 230	880
Pit toilet (ventilated)	15 642	15 942
Other toilet provisions (above min.service level)	0	0
Minimum Service Level and Above sub-total	23 232	23 532
Minimum Service Level and Above Percentage	30.7%	31.1%
<u>Sanitation/sewerage: (below minimum level)</u>		
Bucket toilet	0	0
Other toilet provisions (below min.service level)	50 409	50 109
No toilet provisions	1 959	1 959
Below Minimum Service Level sub-total	52 368	52 068
Below Minimum Service Level Percentage	69.3%	68.9%
Total households	75 600	75 600
*Total number of households including informal settlements		
T3.2.3		

Chapter 3

Households - Sanitation Service Delivery Levels below the minimum Households					
Description	2011/2012	2012/13	2012/2013		
	Actual	Actual	Original Budget	Adjusted Budget	Actual
	No.		No.	No.	No.
Formal Settlements					
Total households	23 232	23 532	NOTE: REFFER TO PERFORMANCE REPORT BELOW		
Households below minimum service level	50 409	50 109			
Proportion of households below minimum service level	217%	213%			
Informal Settlements					
Total households	1 959	1 959	NOTE: REFFER TO PERFORMANCE REPORT BELOW		
Households ts below minimum service level	1 959	1 959			
Proportion of households ts below minimum service level	100%	100%			
T3.2.4					

Chapter 3

OBJECTIVES TAKEN FROM IDP: PERFORMANCE REPORT

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES / COMMENTS	ACTION PLAN
All wards	540/245001: Water Purchases	78 878 h/h	number of household with access to basic water	Supply 78878 households water	Material and supply Implementation	78878 h/h	85,000	78 878 households provide with basic water	R105,315,291.00	Yes	High water losses	Water Demand and Conservation Plan by September 2013
All wards	540/235010: Repairs & maintenance to network	Expenditure of last year	Amount spend on repairs and maintenance to networks	Repairs & maintenance to network	Repair and maintenance Implementation	9426	9426	R11,503,712.00	R11,503,712.80	Yes	None	Maintenance Plan by December 2013

Chapter 3

All wards	540/2450 01: Water Purchases	78 878 h/h	number of household with access to basic water	Supply 78878 household s water	Material and supply Implement ation	78878 h/h	85,000	78 878 household s provide with basic water	R105,315,2 91.00	Yes	High water losses	Water Demand and Conserva tion Plan by Septemb er 2013
All wards	540/2350 40: Refurbish ment of Bulk Infrastruct ure	Expendit ure of last year	Amount spend on refurbish ment of bulk infrastruct ure	Refurbish ment of Bulk Infrastruct ure	Refurbishm ent of Bulk Infrastruct ure Implement ation	6121	6121	R6,121,000 .00 spent	R6,121,000. 00	No	No maintena nce plan	Mainten ance Plan by Decembe r 2013

Chapter 3

All Wards	540/2350 50: Repairs and maintenance sanitation	WWTW and Sewer Reticulation all functional	144 waste water sampling; 3 x waste water treatment works operational; both the KwaMhlanga and Tweefontein K Sewer Reticulation	144 waste water sampling; 3 x waste water treatment works operational; both the KwaMhlanga and Tweefontein K Sewer Reticulation	Acceptable WWTW to Green Drop Requirements	144 sampling ; 3 x WWTW the KwaMhlanga and Tweefontein K Sewer Reticulation	3,000	144 sampling; 3 x WWTW the KwaMhlanga and Tweefontein K Sewer Reticulation 29.6% green drop completed by 2011 until to date	R1,817,388.84	Yes	Low score on Green Drop	Improve on Green Drop Score
All wards	540/2350 40: Refurbishment of Bulk Infrastructure	Expenditure of last year	Amount spend on refurbishment of bulk infrastructure	Refurbishment of Bulk Infrastructure	Refurbishment of Bulk Infrastructure Implementation	6121	6121	R6,121,000.00 spent	R6,121,000.00	No	No maintenance plan	Maintenance Plan by December 2013

Chapter 3

KwaMhlanga	540/235020 WWTW: Bulk Infrastructure	Waste Water Treatment Works and oxidation ponds in place	Refurbishment of oxidation ponds	Refurbishment of oxidation ponds	Acceptable ponds to Green Drop Requirements	May 2013	1,449	Refurbished oxidation ponds on 30 June 2013. 29.6% Green Drop compliance	R1,449,000.00	no	Insufficient funds to complete all the works	Complete the outstanding work on 2013/14 (Avail more funds)
Moloto N&S	600091VIP Toilets	70	Number of household provided with access to basic sanitation – VIP	120 VIP Toilets	Access to sanitation	120 VIP Toilets by 29 March 2013	500	120 VIP toilets constructed.	R1,247,099.00	Yes	No	No
T/Fontein f	600092VIP Toilets	90	Number of household provided with access to basic sanitation – VIP	93 VIP Toilets	Access to sanitation	93 VIP Toilets by 29 March 2013	400	150 VIP toilets constructed. Project completed	R860,424.47	Yes	Over achieved by 57 VIP Toilets	No

Chapter 3

Thokoza	600094 VIP Toilets	152	Number of household provided with access to basic sanitation – VIP	150 VIP Toilets	Access to sanitation	150 VIP Toilets by 29 March 2013	400	150 VIP toilets constructed. Project completed	R1,362,922.10	Yes	No	No
Moloto RDP	600095 Waterless system	New project	Number of household provided with septic tanks	350 household provided with septic tanks	Access to sanitation	350 household provided with septic tanks by 30 May 2013	1,955	350 household provided with septic tanks. Project completed	R4,534,193.04	Yes	No	No

Chapter 3

Employees: Sanitation Services					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	#DIV/0!
4 - 6	1	1	1	0	0%
7 - 9	1	3	1	2	67%
10 - 12	12	11	3	8	73%
13 - 15	23	25	23	2	8%
Total	37	40	28	12	30%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.2.7					

Financial Performance and capital expenditure 2012/13: Water and Sanitation Services

VOTE	ALLOCATION	DETAILS	BUDGET	ACTUAL
540	200001	SALARIES	R 12 563 775	R 9 188 722
540	200010	BONUS	R 750 000	R 828 568
540	200020	SALGBC	R 6 500	R 6 069
540	200030	ACTING ALLOWANCE	R 450 000	R 575 068
540	200040	OVERTIME	R 950 000	R 1 178 723
540	200060	PENSION CONTRIBUTIONS	R 1 800 000	R 1 679 926
540	200070	MEDICAL AID CONTRIBUTIONS	R 175 000	R 216 116
540	200090	HOUSING SUBSIDIES	R 40 000	R 34 931
540	200110	U I F CONTRIBUTIONS	R 120 000	R 105 884
540	215005	CELLPHONE ALLOWANCE	R 55 000	R 46 800
540	235010	REPAIRS TO NETWORK	R 9 425 725	R 11 503 713
540	235040	REFURBISHMENT OF RESEVOIRS	R 1 900 000	R 0
540	235050	REPAIRS AND MAINTANACE SANITAT	R 3 000 000	R 1 817 389
540	245001	WATER PURCHASES	R 85 000 000	R 105 315 291
540	260030	FREE BASIC CHARGE WATER 6KL	R 13 720 000	R 11 872 865
540	260110	SKILLS DEVELOPMENT LEVY	R 175 000	R 114 373
540	260140	MATERIALS AND SUPPLIES	R 4 280 574	R 1 016 160
540	260160	TELEMARYNTARY TESTING FOR WATER	R 100 000	R 0

Chapter 3

VOTE	ALLOCATION	DETAILS	BUDGET	ACTUAL
540	260260	SAMPLE TESTING	R 550 000	R 339 512
540	260420	ACCOMODATION AND MEALS	R 35 000	R 35 790
540	260630	SANITATION & WATER AWARENESS C	R 50 000	R 94 304
	Dept 540	(540)WATER	Dep Totals :	R 145 970 202

COMMENT ON SANITATION OVERALL

NOTE: water and sanitation using vote number 540

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICTY

The Thembisile Hani Local Municipality has no licensed for household connection and Eskom providing electricity at household level. The municipality is installing high mast lights and street lights. The challenges faced in 2012/13 were limited funding to install high mast lights and street lights. The municipality used the IDP processes to identify communities living in poverty and sourced funding from government through established programmes to respond to the need for basic services by the communities that are living in poverty.

Chapter 3

OBJECTIVES TAKEN FROM IDP

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Tweefontein Ext K	307099 EXT K REFURBISHMENT OF STREET LIGHTS	Roll over project	Number of streetlights to be installed	104 streetlights installed	Public lighting	104 streetlights installed by May 2013	860	93 streetlights installed, project completed	R961,002.10	No	The budget available covered 93 streetlights and no additional funding required for now; the budget has covered all the areas where houses are building.	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Belfast	307102 BELFAST EXT. OF HIGHMAST LIGHTS	Roll over project	Number of high mast lights to be installed	3 high mast lights	Public lighting	3 high mast lights by May 2013	800	Installed 3 high mast lights	R1,138,704.00	Yes	No	No
Verena	307104 VERENA. OF HIGHMAST LIGHTS	Roll over project	Number of high mast lights to be installed	4 high mast lights	Public lighting	4 high mast lights by May 2013	800	Installed 3 high mast lights	R1,067,975.00	No	Lack of funding	The project need to be budgeted for 2014/15 financial
Mzimuhle	307105 MZIMUHLE. OF HIGHMAST LIGHTS	Roll over project	Number of high mast to be lights installed	4 high mast lights	Public lighting	4 high mast lights by May 2013	750	Installed 2 high mast lights	R944,334.40	No	Lack of funding	2 high mast light to be budgeted on financial

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASILINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
												year 2014/15
Moloto south	600006 Moloto South HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2	Public lighting	2 high mast lights installed by May 2013	520	2 high mast lights installed	R602,768.60	Yes	None	None
Moloto North	600098 Moloto North HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R521,448.40	Yes	none	none
Zakheni Ext	600099 Zakheni Ext HIGHMAST	New project	Number of high mast lights to	2	Public lighting	2 high mast lights installed	500	2 high mast lights	R575,177.90	yes	none	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed			by May 2013		installed				
Thembaletu	600100 Thembaletu HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3	Public lighting	3 high mast lights installed by May 2013	900	3 high mast lights installed	R515,297.70	yes	none	none
Zenzele	600101 Zenzele HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	4	Public lighting	4 high mast lights installed by May 2013	1,000	4 high mast lights installed	R301,143.9	Yes	none	None
Mzimuhle	600102 Mzimuhle HIGHMAST	New project	Number of high mast lights to	2 high mast lights	Public lighting	2 high mast lights installed	500	2 high mast lights	R303,644.70	yes	none	None

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASILINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Phola Park	600103 Phola Park HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R835,543.30	yes	none	None
Miliva RDP	600104 Miliva RDP HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R278,208.7	yes	none	None
Chris Hani	600014 Chris Hani HIGHMAST	New project	Number of high mast lights to	2 high mast lights	Public lighting	2 high mast lights installed	500	2 high mast lights	R1,349,561.00	yes	none	None

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Sakhile	600105 Sakhile HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R523,036.3	yes	none	none
Engwanyameni	600016 Engwanyameni HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R615,307.90	yes	none	
Vezubuhle	600032 Vezubuhle HIGHMAST	New project	Number of high mast lights to	4 high mast lights	Public lighting	4 high mast lights installed	1,000	4 high mast lights	R138,239.1	yes	none	None

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASILINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Vlaglaagte No1	600106 Vlaglaagte No1 HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	600	2 high mast lights installed	R268,891.4	yes	none	None
Phumula	600107 Phumula HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	0 high masts light installed. Not achieved	R0	No	Service provider not appointed	2 high mast lights installed by December 2013
Kwaggafontein B	600019 Kwaggafontein B HIGHMAST	New project	Number of high mast lights to	2 high mast lights	Public lighting	2 high mast lights installed	500	2 high mast lights	R779,795.40	yes	none	None

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASILINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Kwaggafontein A	600020 Kwaggafontein A HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3 high mast lights installed	Public lighting	3 high mast lights installed by May 2013	750	3 high mast lights installed	R1,266,991.00	yes	none	none
Kwaggafontein D	600021 Kwaggafontein D HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	4 high mast lights installed	Public lighting	4 high mast lights installed by May 2013	900	4 high mast lights installed	R435,713.00	yes	none	none
Kwaggafontein E	600022 Kwaggafontein E HIGHMAST	New project	Number of high mast lights to	2 high mast lights	Public lighting	2 high mast lights installed	600	2 high mast lights	R435,713.00	yes	none	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Sun City C	600108Sun City C HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3 high mast lights installed	Public lighting	3 high mast lights installed by May 2013	500	3 high mast lights installed	R1,567,460.0	yes	none	none
Dobha	600024 Dobha HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R515,775.50	yes	None	None
Luthuli	600033 Luthuli HIGHMAST	New project	Number of high mast lights to	4 high mast lights	Public lighting	4 high mast lights installed	1,000	4 high mast lights	R701,693.70	yes	none	None

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		be installed	installed		by May 2013		installed				
Kwaggafontein Intersection	600035 Kwaggafontein Intersection Street lights	33	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	Contractor appointed and on site. 0 streets light installed. Not achieved	R306,990.3	No	Contractor appointed late	36 streetlights installed by December 2013
Buhlebesizwe intersection	600034 Buhlebesizwe Intersection Street lights	32	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	Contractor appointed on site. 0 streets light installed. Not	R106,855.30	no	Contractor appointed late	36 streetlights installed by December 2013

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
								achieved				
Vezubuhle Intersection	600036 Vezubuhle Intersection Street Lights	52	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	Contractor appointed. 0 streets light installed. Not achieved	R302,888.20	no	Contractor appointed late	36 streetlights installed by December 2013
Kwamhlanga Intersection	600037 KwaMhlanga Intersection Street Lights	31	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	22 streetlights installed. Not achieved	R360,44.88	no	Contractor appointed late	14 streetlights installed by December 2013
Moloto clinic	600038 Moloto Clinic	New projec	Number of	36 streetlig	Public	36 streetlig	200	22 streetligh	R29,114.27	No	Contractor	14streetlig hts

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
intersection	intersection Street Lights	t	streetlights to be installed	lights installed	lighting	lights installed by May 2013		lights installed. Not achieved			appointed late	installed by December 2013
Mathyzynslop intersection	600039 Mathyzynslop Intersection Street Lights	New project	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	22 streetlights installed. Not achieved	R24,615.28	No	Contractor appointed late	14 streetlights installed by December 2013
CRDP Wards	600040 CRDP Wards Main Road	New project	Number of streetlights to be installed	177 streetlights installed	Public lighting	177 streetlights installed by May 2013	1,450	Contractor appointed. 0 streets lights. Not achieved	R43,250.15	No	Contractor appointed late	14 streetlights installed by December 2013

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Thokoza R573 T-Junction	600042 thokoza t-junction	New project	Number of streetlights to be installed	40	Public lighting	40 streetlights installed by May 2013	250	22 streetlights installed. Not achieved	R780,726.70	No	Contract or appointed late	18 streetlights installed by December 2013

Chapter 3

Employees: Electricity Services					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	0	1	100%
4 - 6	0	0	0	1	100%
7 - 9	2	2	2	0	0%
10 - 12	0	0	0	0	0
13 - 15	4	10	4	6	60%
Total	6	13	6	8	62%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p>T3.3.6</p>					

Financial Performance and capital expenditure for 2012/2013: Electricity Services

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
530	55010	INTERGRATED ELECTRIFICATION GR	R 0.00	R 0.00
530	200001	SALARIES	R 624 673.00	R 310 767.15
530	200010	BONUS	R 45 000.00	R 14 174.09
530	200020	SALGBC	R 300.00	R 267.15
530	200060	PENSION CONTRIBUTIONS	R 65 000.00	R 65 181.11
530	200070	MEDICAL AID CONTRIBUTION	R 17 000.00	R 11 439.58
530	200090	HOUSING SUBSIDIES	R 1 500.00	R 0.00
530	200110	UIF CONTRIBUTION	R 6 500.00	R 3 435.56
530	200160	OVERTIME	R 2 500.00	R 8 701.46
530	215005	CELLPHONE ALLOWANCE	R 2 700.00	R 2 000.00
530	235015	REP & MAINTENANCE-STREETLIGHTS	R 1 100 000.00	R 627 746.39
530	260025	FREE BASIC ELECTRICITY	R 3 100 000.00	R 1 669 392.99
530	260110	SKILLS DEVELOPMENT LEVY	R 3 700.00	R 3 238.82
530	260140	MATERIALS AND SUPPLIES	R 150 000.00	R 982.78
	Dept 530	(530)ELECTRICITY	R 5 118 873.00	R 2 717 327.08

COMMENTS ON THE PERFORMANCE OF ELECTRICAL AND MECHANICAL ENGINEERING OVERALL

The priority of the four largest capital projects is to address electricity backlogs and to ensure that the national basic standard for electricity provision is achieved by 2014 and to address the public lighting in previously disadvantaged communities to ensure provision of a safe economic environment.

Chapter 3

ACHIEVEMENTS;

- Installed 58 Street lighting
- Installed 51 High mast lightings

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING) AND CEMENTORIES

INTRODUCTION TO WASTE MANAGEMENT

The Cleansing section's function is to provide an acceptable, affordable and sustainable cleansing service to all the residents of Thembisile Hani Local Municipality.

Description of the activity:-

- Refuse removal
- Street cleansing
- Additional refuse

Solid Waste Service Delivery Levels				
Description	2009/10	2010/11	Households	
	Actual	Actual	Actual	Actual
	No.	No.	No.	No.
<i>Solid Waste Removal: (Minimum level)</i>				
Removed at least once a week			16500	75000
Total number of households	–	–	16500	75000
			T3.4.2	

Chapter 3

WASTE MANAGEMENT SERVICE POLICY OBJECTIVES TAKEN FROM IDP: PERFORMANCE REPORT

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Waste Management and Environment	Collection of refuse removal	15000 household provided with access to refuse removal	Number of household provided with access to refuse removal on weekly base	65,200 household (16,300 x 4 weeks)	Clean environment	16,300 h/h weekly	Operation budget	75 000 household provide with access to refuse removal on weekly base	In house	Yes	none	none
Waste Management and Environment	260457 Feasibility study on establishment of sub regional cemeteries	New project	Number of sub regional cemeteries established	4	Establishment of 4 sub-regional	Feasibility study on establishment of 4 sub-regional cemeteries by 30 May 2013	150	Feasibility study not conducted. Not achieved	R0	No	Non-availability of budget	Conduct in-house survey by December 2013
Waste Management and Environment	307115 Fencing of cemeteries	New project	Fencing of cemetery	26 fenced cemeteries	26 fenced cemeteries	Moloto North (1), Moloto South (1), Mountainview	6,005	28 cemeteries fenced (Moloto North (1), Moloto South	R4,733,840.88	Yes	none	none

Chapter 3

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
nt			s			(1), Phola Park Extension (1), Sun City AA (1), Sun City C (1), Buhlebuzile (1), Tweefontein E(1), Thokoza (1), Sakhile (1), Tweefontein B2 (1), Tweefontein K (1), Gembokspruit (2), Kwaggafontein A (2), Kwaggafontein IA (1), Kwaggafontein D (1), Boekenhouthoe k (2), Bundu (2), Machipe (1), Verena (1), Wolvenkop (1) and Langkloof (1)		(1), Mountainview (1), Phola Park Extension (1), Sun City AA (1), Sun City C (1), Buhlebuzile (1), Tweefontein E(1), Sakhile (1), Tweefontein B2 (1), Tweefontein K (1), Gembokspruit (2), Kwaggafontein A (2), Kwaggafontein IA (1), Kwaggafontein D (1), Boekenhouthoe k (2), Bundu (2), Machipe (1), Verena (1), Wolvenkop (1) and Langkloof (1), No1, and				

Chapter 3

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
								Twefonteinn G}				
Waste Management and Environment	Management systems to control burials	None	Developed control systems for the burials in accordance with the funeral pal cemeteries and clamatorial by-law	Cemeteries control systems	Policy on Cemeteries management and control systems	Develop cemeteries control systems by 30 May 2013	N/A	Developed control systems (Death registration forms, Burial order forms & Deaths register)	In house	Yes	none	none

Chapter 3

EMPLOYEE INFORMATION

Employees: Solid Waste Management Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	2	2	2	0
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0
16 - 18	0	0	0	0	0
19 - 20	0	0	0	0	0
Total	0	0	0	0	0
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T3.4.5					

Employees: Solid Waste Management Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	0	0	0	0
4 - 6	0	0	0	0	0
7 - 9	0	0	0	0	0
10 - 12	7	11	5	6	4%
13 - 15	5	10	4	6	60%
Total	12	21	9	12	57%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T3.4.5					

Chapter 3

Employees: Waste Disposal and Other Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	1	0	0%
4 - 6	0	0	0	0	0%
7 - 9	0	0	0	0	0%
10 - 12	2	5	2	1	20%
13 - 15	4	8	4	6	75%
Total	6	14	7	7	50%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					

T3.4.6

Financial Performance and capital expenditure for 2012/13: Waste Management

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
520	60020	BASIC CHARGE SANITATION RESIDE	R 1 320 000.00	R 0.00
520	60060	SEPTIC TANK FEES	R 185 000.00	R 0.00
520	60070	BASIC CHARGE SANITATION BUSINE	R 40 000.00	R 0.00
520	60161	SEPTIC TANK BLOCKAGE	R 1 200.00	R 0.00
520	60270	REFUSE REMOVAL(R9/hhMX3000hh)	R 2 555 000.00	R 0.00
520	60285	SALE OF REFUSE BINS(R30/hh)	R 2 300.00	R 0.00
520	235040	REPAIRS AND MAINT OF LANDFIL S	R 1 250 000.00	R 1 040 422.65
520	260140	MATERIALS AND SUPPLIES	R 480 000.00	R 31 802.39
520	270010	PROVISION FRO LAND FILLED	R 0.00	R 14 401 026.00
	Dept 520	(520)REFUSE REMOVAL	Dep Totals :	

COMMENTS ON THE PERFORMANCE OF REFUSE REMOVAL AND ENVIRONMENTAL MANAGEMENT OVERALL

There are Expanded Public Works Programme projects in progress for cleaning the environment that will be registered as projects at the Department of Public Works. The variation from the planned projects is due to restrictions on the capital budget for the 2012/2013 financial year.

Chapter 3

3.5 HOUSING

INTRODUCTION TO HUMAN SETTLEMENTS

To accelerate housing delivery through efficient and effective management and quality service delivery as well as through integrated and collective sustainable housing programmes. Our priority is to eradicate informal Settlements and give our communities a dignity they deserve as contained in the Constitution of the Republic of South Africa.

Percentage of households with access to basic housing					
Year end	Total households (including in formal and informal settlements)	Households in formal settlements	Percentage of HHs in formal settlements	Households in informal settlements	Percentage of HHs in informal settlements
2011/12	960 PHP	6100	8.1 %	6100	91.7 %
2012/13	960 PHP				
					T3.5.2

Chapter 3

HOUSING SERVICE POLICY OBJECTIVE TAKEN FROM IDP: PERFORMANCE REPORT

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Human settlement	Manage applications for sites	Waiting list of application for sites in place	Allocation of sites in formalized areas based on the waiting list of applications received	Allocate residential and business sites in formalized areas	Process applications for residential and business sites	Jun-13	N/A	100 site allocated to applicant	In-house	Yes	None	none

Chapter 3

EMPLOYEE INFORMATION

Employees: Housing Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	1	1	0	0%
4 - 6	1	2	2	0	0%
7 - 9	0	3	2	1	33%
10 - 12	2	3	0	3	100%
13 - 15	0	0	0	0	0
Total	3	9	5	4	44%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p style="text-align: right;">T3.5.4</p>					

COMMENTS ON THE PERFORMANCE OF HUMAN SETTLEMENTS OVERALL

The Thembisile Hani Local Municipality had no housing projects allocated on the IDP. The housing project was implemented by the Provincial Department of Human Settlements.

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

- The Council accepts that they are responsible for the rendering of services in terms of schedules 4 and 5 of the Constitution as well as other services which may be delegated by National and Provincial Government.
- Main sources of income consist of transfers from other spheres of government of which intergovernmental transfers are the most important. A portion of this income (equitable share) is earmarked for indigent relief which will be used to alleviate and address poverty
- The municipality gives the 6kl in respect of water to all our residential clients and we do not have an approved indigent register wherein we can make projections with regard to spending, billing etc.
- There is a portion of money paid over to Eskom on behalf of our clients for the 50kw of electricity provided to each

CHALLENGES:

- No indigent register in place

Chapter 3

COMPONENT B: ROAD TRANSPORT

3.7 ROADS AND STORM WATER

HOW DO WE IMPLEMENT OUR STRATEGY

NATIONAL AND PROVINCIAL
PLANS AND GUIDELINES
WARD PRIORITIES



5-YEAR 3-YEAR BUDGET



1-YEAR SDBIP

We also push for the development of our people and alleviation of poverty by creation of jobs through the EPWP Programme.

Through the implementation of storm-water projects, Thembisile Hani Local Municipality plays a role in development of its people and poverty alleviation.

Gravel Road Infrastructure				Kilometres
	Total gravel roads	New gravel roads constructed	Gravel roads upgraded to asphalt	Gravel roads graded /maintained
2011/12	814	46.8	13.5	
2012/13	814	86.5	14.8	46.8
				T3.7.2

Chapter 3

Asphalted Road Infrastructure Kilometers					
	Total asphalted roads	New asphalt roads	Existing asphalt roads re-asphalted	Existing asphalt roads re- sheeted	Asphalt roads maintained
2010/11		10.17	0	0	
2011/12		13.54	0	0	
2012/13		14.8	0	0	
					T3.7.3

Chapter 3

ROAD AND STORM WATER SERVICES POLIVY OBJECTIVES TAKEN FROM IDP: PERFORMANCE REPORT

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Suncity B	600061 Bus route Sun city B	0.6km	Kilometre of road contraction from gravel to tarred	1.2 KM	Better accessibility to residential areas	1.2 KM by May 2013	4,875	0.7 km paved bus route. Project completed	R5,565,030.00	No	Exceeded the budget	0.5 paved bus road by June 2014
Thokoza	600062 Thokoza - bus route	0.6km	Kilometre of road contraction from gravel to tarred	0.3 km	Better accessibility to residential areas	0.3 km by May 2013	1,000	0 km road. Not achieved	R725,193.20	No	Budget too small	Projected to be completed in 2013/2014 financial year
Phola Park	600063 Phola Park - bus route	0.75km	Kilometre of road contraction from gravel to	1.2 km	Better accessibility to residential	1.2 km by May	3,750	0.64 km tarred bus route. Project not	R4,245,847.00	No	Slow progress on service	0.64 km tarred bus route. Project to be completed in July 2013

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			tarred		areas	2013		complete			provider	
Suncity B	600061 Bus route Sun city B	0.6km	Kilometre of road contraction from gravel to tarred	1.2 KM	Better accessibility to residential areas	1.2 KM by May 2013	4,875	0.7 km paved bus route. Project completed	R5,565,030.00	No	Exceeded the budget	0.5 paved bus road by June 2014
Mandela	600065 Mandela - bus route	0.5 km	Kilometre of road contraction from gravel to tarred	1km	Better accessibility to residential areas	1km by May 2013	3,460	1.0 km paved bus route. Project completed	R5,724,573.00	Yes	No	No
Twefontein N	600067 Twefontein N – link routes	New project	Kilometre of road contraction from gravel to	0.65 km	Better accessibility to residential	0.65 km by May	4,270	1.9 km tarred bus route. Project	R6,548,283.00	Yes	No	No

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			tarred		areas	2013		completed				
Buhlebesizwe	600076 Buhlebesizwe Bus Routes	0.7 km	Kilometre of road contraction from gravel to tarred	1 Km	Better accessibility to residential areas	1 Km by May 2013	3,500	1.0 km tarred bus route. Project completed	R2,292,708. 00	Yes	No	No
Twefontein F	600069 Twefontein F - link routes	New project	Kilometre of road contraction from gravel to tarred	0.6 Km	Better accessibility to residential areas	0.6 Km by May 2013	2,150	0.6 km tarred bus route. Project completed	R1,957,991. 00	Yes	No	No
Kwamhlanga B	600071 Kwamhlanga B- Bus routes	0.98 km	Kilometre of road contraction from gravel to	0.4 Km	Better accessibility to residential	0.4 Km by May	1,500	0.4 km tarred bus route. Project	R1,215,597. 00	Yes	No	No

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			tarred		areas	2013		completed				
Kwaggafontein C	600073 – Kwaggafontein C Bus routes	0.8 km	Kilometre of road contraction from gravel to tarred	1 Km	Better accessibility to residential areas	1 Km by May 2013	3,500	1.0 km tarred bus route. Project completed	R7,103,360.00	Yes	No	No
Zakheni	600074 Zakheni Bus routes	0.65 km	Kilometre of road contraction from gravel to tarred	0.9 Km	Better accessibility to residential areas	0.9 Km by May 2013	3,250	1.0 km tarred bus route. Project completed	R1,988,478.00	Yes	No	No
Mountainview	600075 Mountainview - bus routes	0.70 km	Kilometre of road contraction from gravel to	2.3 KM	Better accessibility to residential	2.3 KM by May	8,000	2.3 km tarred bus route. Project	R633,7946.00	Yes	No	No

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			tarred		areas	2013		completed				
Buhlebesizwe	600068 Buhlebesizwe – link routes	0.50 km	Kilometre of road contraction from gravel to tarred	0.8 km	Better accessibility to residential areas	0.8 km by May 2013	2,920	0.8 km tarred link routes. Project completed	R3,117,492. 00	Yes	No	No
Twefontein A	600077 Twefontein A Bus Routes	0.8 km	Kilometre of road contraction from gravel to tarred	0.85 Km	Better accessibility to residential areas	0.85 Km by May 2013	3,000	0.85 km tarred bus route. Project completed	R1,908,878. 00	Yes	No	No
Twefontein B2	600001 Twefontein B2 Bus Routes	New project	Kilometre of road contraction from gravel to	0.85 Km	Better accessibility to residential	0.85 Km by May	3,000	0.95 km tarred bus route. Project	R3,508,652. 00	Yes	No	No

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			tarred		areas	2013		completed				
Belfast	600002 Belfast Bus Routes	New project	Kilometre of road upgraded from gravel to asphalt	1.3 km	Better accessibility to residential areas	1.3 km by May 2013	4,500	1.2 km paved bus route. Project completed	R3,411,355.00	No	Not achieved	0.1 paved bus road to be budgeted for the implementation 2014/15.
Skhahla	600003 Access route – Skhahla	New project	Kilometre of road upgraded from gravel to asphalt	1 km	Better accessibility to residential areas	1 km by May 2013	1,500	9.8 km gravel and stormwater route. Project completed	R1,206,528.00	Yes	Over achieved by 8.8 km gravel and stormwater route	No
Boekenhoudhoek	600004 Boekenhoudhoek - Bus	New project	Kilometre of road upgraded	0.4 km	Better accessibility to	0.4 km by	1,000	0.26 km tarred bus route.	R1,208,262.00	Yes	No	No

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISION ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	Routes	t	from gravel to asphalt		residential areas	May 2013		Project completed				
Vezubuhle	600005 Vezubuhle – Bus route	New project	Kilometre of road upgraded from gravel to asphalt	0.57 Km	Better accessibility to residential areas	0.57 Km by May 2013	2,000	0.57 km tarred bus route.	R987,591.8 0	Yes	none	none
T/ fontein A	600096 Storm water	New project	Kilometre of storm water constructed	2.2 km	Better accessibility to residential areas	2.2 km by May 2013	993	2.2 km of stormwater constructed . Project completed	R1,265,252. 00	Yes	No	No
Moloto N & S	600097 Storm water	New project	Kilometre of storm water constructed	0.7 km	Better accessibility to residential	0.7 km by May	1,284	0.7 km of open concrete lined	R1,453,774. 00	Yes	No	No

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KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			d		areas	2013		channel. Project completed				
Note: all the following routine and maintenance are using one vote which is 235015, the budget is r10 million and the expenditure is R4,709,576.31												
TwEEfontein B1	Routine road maintenance	0	Kilometre of road re-gravelled/graded	6km	Maintenance of road	6km by May 2013	1,200	2.3 km completed	Refer on the above note	No	Lack of machinery	3 km To be covered by end of September 2013
TwEEfontein B2	Routine road maintenance	0.8 km	Kilometre of road re-gravelled/graded	5km	Maintenance of road	5km by May 2013	1,000	2.1km completed	Refer on the above note	No	Lack of machinery	2.9km to be covered by end of September 2013
TwEEfontein C	Routine road maintenance	0	Kilometre of road re-gravelled/graded	5km	Maintenance of road	5km by May 2013	N/A	3.2 km completed	Refer on the above note	No	Lack of machinery	1.8km To be covered by end of September 2013

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
TwEEfontein D	Routine road maintenance	0	Kilometre of road re-gravelled/graded	5km	Maintenance of road	5km by May 2013	N/A	1.4 km completed	Refer on the above note	No	Lack of machinery	3.6km To be covered by end of September 2013
TwEEfontein N	Routine road maintenance	0	Kilometre of road re-gravelled/graded	5km	Maintenance of road	5km by May 2013	n/a	0 km. not achieved	Refer on the above note	No	Lack of machinery	5 km To be covered by end of September
TwEEfontein A1	Routine road maintenance	0	Routine repairs & maintenance	4km	Maintenance of road	4km by May 2013	N/A	1.6km completed	Refer on the above note	No	Lack of machinery	2.4km To be covered by end of September 2013
TwEEfontein A2	Routine road maintenance	0	Kilometre of road re-gravelled/graded	4km	Maintenance of road	4km by May 2013	N/A	0.4 km completed	Refer on the above note	No	Lack of machinery	3.6 To be covered by end of September 2013

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISION ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Tweefontein K	Routine road maintenance	0	Kilometre of road re-gravelled/graded	4km	Maintenance of road	4km by May 2013	n/a	0.6 km at Tweefontein K plus 5.8 km cleaning of storm water channels at buhlebesizwe.	Refer on the above note	No	Lack of machinery	3.4km To be covered by end of September 2013
Vlaglagte no.1	Routine road maintenance	0	Kilometre of road re-gravelled/graded	4km	Maintenance of road	4km by May 2013	820	4km graded and 0.3 km of storm water at Thokoza & 0.56 km of storm water at moloto	Refer on the above note	yes	none	none
Machipe	Routine road	0	Kilometre of road re-	3 km	Maintenance	3km by	1,200	1.2 km graded and	Refer on the	No	Lack of machinery	1.8km To be covered by end of

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	maintenance		gravelled/ graded		ce of road	May 2013		0.23 km of storm water at Thembaletu	above note		y	September
Bundu	Routine road maintenance	0	Kilometre of road re- gravelled/ graded	4km	Mainten- ance of road	4km by May 2013	1,000	2.5 km graded and 0.22 km of storm water	Refer on the above note	No	Lack of machiner y	1.5 km To be covered by end of September
Bokenhout hoek	Routine road maintenance	3.2km	Kilometre of road re- gravelled/ graded	4km	Mainten- ance of road	4km by May 2013	1,000	4.9 km graded and plus 0.21 km of storm water	Refer on the above note	Yes	Over achieved	none
Mathyzenl	Routine road maintenance	2.4	Kilometre of road re- gravelled/ graded	3km	Mainten- ance of road	3 km by May	1,000	1.4 km graded completed	Refer on the above note	No	Lack of machiner y	To be covered by end of September 2013

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			graded			2013						

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EMPLOYEE INFORMATION

Employees: Road Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3		1	1	0	0%
4 - 6	1	2	2	0	0%
7 - 9	0	3	2	1	33%
10 - 12	2	3	0	3	100%
13 - 15					#DIV/0!
Total	3	9	5	4	44%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p style="text-align: center;">T3.7.7</p>					

Financial Performance and capital expenditure 2012/2013: Road and storm water

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
550	200001	SALARIES	R 1 322 210	R 1 887 292
550	200010	BONUS	R 165 000	R 126 063
550	200020	SALGBC	R 7 500	R 1 166
550	200030	ACTING ALLOWANCE	R 1 500	R 13 943
550	200040	OVERTIME	R 100 000	R 79 754
550	200060	PENSION CONTRIBUTIONS	R 240 000	R 385 485
550	200070	MEDICAL AID CONTRIBUTION	R 65 000	R 96 161
550	200090	HOUSING SUBSIDIES	R 0	R 4 247
550	200130	UIF CONTRIBUTION	R 16 000	R 13 510
550	215005	CELLPHONE ALLOWANCES	R 10 000	R 1 400
550	235015	REPAIRS & MAINT OF STORM WATER	R 10 000 000	R 4 709 576
550	235030	REHABILITATION OF BORROWPITS	R 150 000	R 134 550
550	235040	MAINTENANCE OF BORROWPITS	R 150 000	R 0
550	235110	REPAIRS OF MICHINERY & EQUIP	R 2 000 000	R 2 189 483
550	260110	SKILLS DEVELOPMENT LEVY	R 15 000	R 20 707
550	260140	MATERIALS AND SUPPLIES	R 2 500 000	R 606 305
550	260150	APPLICATION & REG FOR BORROW P	R 65 000	R 0
550	260160	TESTING OF MATERIALS	R 75 000	R 0
550	260280	DEVELOPMENT OF SACTOR PLANS	R 1 000 000	R 0
550	260400	TRAVEL AND ACCOMMODATION	R 6 500	R 2 175

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VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
550	307010	MACHINERY AND EQUIPMENT	R 8 000 000	R 0
	Dept 550	SEWERAGE	R 25 888 710	R 10 271 819

3.8 BUSINESS LICENSING AND ADMINISTRATION

INTRODUCTION TO LICENSING

Our municipality is expected or required to administer and manage the operations of local businesses trading within its jurisdiction. There are various types of businesses operating in different categories with and without relevant trading business licenses such as General Dealer, Supermarkets, Cafes, Butcheries, and Restaurants who are operating or supposed to operate with the business trading licenses in terms of Mpumalanga Business Act, 1996, schedule 1.

Tuck-shop, or spaza shops and Fruitshops are treated as informal businesses and are licensed or issued an informal trading business license since they are also selling consumable foodstuff.

The municipality is also required to administer other categories of businesses that are selling or trading on non-consumable foodstuff. This is supposed to be done through bi-laws.

There are other businesses operating within our Municipality and their licenses are issued by other Departments or bodies such as Mpumalanga Liquor Board, Department of Mineral Energy etc.

Working Relationships

Our municipality is expected to inter-act with other Government Departments before it can issue other licenses or permits such as Department of Health for businesses that are selling consumable foodstuff to inspect and issue out a recommendation and the certificate of compliance, for liquor and scrap metal a police report is needed.

Challenges / Problems

- Our Municipality does not have by-laws to regulate hawkers, car washes, sand mining, Guest houses; B&B (Bed & Breakfast), Lodges, Resorts and Game lodges, Cinemas and taxi rank etc.
- The municipality does not have proper business sites, which in most cases people are invading each and every corner and space available to slot or develop businesses without engaging or applying to the municipality. It has been seen that in most cases this is done through or via the tribal offices.
- The other serious challenge is the approval of liquor licenses especially taverns by the Mpumalanga liquor board without the letter or concern of the municipality, where they considering the tribal authorities recommendation letters.
- The other factor which is problematic is the illegal occupation of unplanned or un-demarcated area or land by the foreign internationals where they turn to develop and construct businesses without proper procedures being followed.
- Some of our local business owners are selling their businesses to foreign internationals and this create a problem for the municipality to administer the transfers or change of ownership, since we don't know the status quo of these foreign owning in immovable property, especially businesses, we are not sure about their business right in our Municipality or the country.

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- Other challenges is that businesses that are trading inside the plazas as well as those operating at the industrial areas i.e. Kwaggafontein and Tweefontein. There are also hawkers or shacks built next to or around these plazas on road reserved or servitude line especially along R573 Road

There are steps or procedures which need to be followed before any business can be issued with a license such as:-

- ***An approval of business site or stand by land and housing section to avoid business squatting or development on roads reserved or servitude lines.***
- ***An approved building plan by both the department of health and municipality.***
- ***A constant visit or inspection of the structure until it is completed by the building inspector all these are not done and it makes it difficult for our section to issue licenses, instead we find our section dealing or investigation the issue of land site.***

Documentation to include or attached with the business application form:-

- ✓ A certified copy of identity of the applicant
- ✓ An approved building plan
- ✓ Documentation confirming ownership e.g. P.T.O, Deed of grant, Title deed or tribal letter
- ✓ Certificate from Environmental Health Practitioners (EHP)
- ✓ Memorandum of item to be sold
- ✓ Surveyors General Diagram or Land surveyor certificate
- ✓ Locality plan
- ✓ Copy of land rights certificate
- ✓ Copy of the approved and proposed site development plan (if applicable)
- ✓ Consent of bond holder (if applicable)

New developments or introduced technology or system

- The section has developed a new computerized system called “***Business License Management System***” which is used to better the management in a form of recording, capturing, filling information, and print out licenses, permits and locality diagram.
- The system has got some minor challenges such as not able to circulate comments to other sections or divisions such as Town planning, traffic, building inspectors etc due to the municipal server. Presently these comments are done manually.

Tariffs and period

There are certain and different trading business tariff or fees paid by each business for trading in different kinds of items. These tariffs are determined and approved by council during its budget consultative meetings. The duration of each trading license is only for twelve months (12) period.

Our business period has been made to tally with the financial period of the municipality as compared to the previous period. All our end year expiring period for our trading business licenses and permits has been made to be the end of 30th June every year since the financial period of the municipality start from 01st July and end on the 30th June the following year.

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3.9 SAFE AND SECURITY

Introduction to Safety and Security

'Traffic management and policing is the *life blood* of economy of any country', people have to go and come back from work, food is transported through our road, medication, all life essentials have to be transported and lastly when one is died he/she must be transported on the road to the graveyard. One of the criteria to measure development of the country is the transport infrastructure.

According to schedule 4 Part B and schedule 5 Part B of the Constitution municipal public transport and traffic policing is the competency of the municipality.

A brief background of the Municipal traffic

Upon the proclamation of the Municipality to establish Traffic Section, the municipality was able to recruit Traffic Officers with vehicles. .

The Traffic Section for it to be functionally it needs the minimum of 20 Traffic Officers.

AARTO implementation

The item for the national roll out of the Administrative Adjudication of the Road Traffic Offences Act has been approved by the council, council item number: TH/NDC 37/08/2011. What is remaining is the training of the dater capturers and the cashiers, ensuring that our equipment are in the standard so as to be ready to accept payment in our municipal or purchase necessary ones and the buying of the required new stationary for traffic officers.

Successes:

i) Monthly Joint Security Cluster plenary meetings:

The Traffic section is regularly attending the monthly joint security cluster meetings and making a meaningful contribution to minimize road accidents and to curb crime.

ii) Case flow meetings :

The traffic section does continue to attend this monthly meeting to ensure smooth running of our cases at the courts.

iii) Daily traffic program under the superintendents:

The traffic section operates on the daily written law enforcement program trying to cover the whole municipal area.

iv) Joint police and traffic operations:

The traffic section does have ongoing operations with other law enforcement agencies in the municipality.

v) Firearms issued:

The traffic officers have being issued with the municipal firearms for those who comply with the legal requirements.

- Re-opened testing station

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EMPLOYEE INFORMATION

Employees: Licensing					
Job Level	2011/2012	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	2	1	1	0%
4 - 6	7	11	5	6	50%
7 - 9	1	6	3	4	0%
10 - 12	14	40	34	6	15%
13 - 15	4	4	4	0	0%
Total	26	63	47	17	27%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p>T3.8.4</p>					

Financial Performance and capital expenditure 2012/13: Traffic Services

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
108	200001	SALARIES	R 3 820 998	R 2 597 466
108	200010	BONUS	R 150 000	R 201 062
108	200020	SALGBC	R 1 500	R 1 148
108	200030	ACTING ALLOWANCE	R 65 000	R 49 451
108	200040	OVERTIME	R 2 500	R 765
108	200060	PENSION CONTRIBUTIONS	R 650 000	R 537 124
108	200070	MEDICAL AID CONTRIBUTIONS	R 300 000	R 266 187
108	200090	HOUSING SUBSIDIES	R 11 200	R 7 557
108	200110	U I F CONTRIBUTIONS	R 40 000	R 22 981
108	200140	STANDBY/SHIFT ALLOWANCE	R 96 000	R 53 088
108	215004	CELLPHONE ALLOWANCES	R 3 000	R 0
108	260100	PRINTING AND STATIONERY	R 65 000	R 11 743
108	260110	SKILLS DEVELOPMENT LEVY	R 40 000	R 29 931
108	260140	MATERIALS AND SUPPLIES	R 100 000	R 10 146
108	260410	SUBSISTANCE AND TRAVELLING	R 45 000	R 9 410
108	260420	ACCOMODATION AND MEALS	R 65 000	R 74 542

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VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
108	307010	ARMS AND AMMUNITION	R 200 000	R 213 590
108	307120	VEHICLES	R 1 900 000	R 0
	Dept 108	(108)COMMUNITY TRAFFIC SERVICE	R 7 555 198	R 4 086 192

COMPONENT C: PLANNING AND DEVELOPMENT

3.10 PLANNING (INCLUDING TOWN-PLANNING, BUILDING SURVEY, BUILDING CONTRATION AND PMU

INTRODUCTION TO PLANNING

Physical Planning	
Opportunities	Challenges
High Proportion of Land use management Application	Planning function is vested with Nkangala District Municipality. Lack of planning by-Laws
Availability of developable land within THLM	Most of the in THLM is vested to tribal authorities and both National and Provincial government.

SERVICE STATISTICS FOR PLANNING

Development Planning and Building Control

Detail	2010/2011	2011/2012	2012/2013
Detail of building plans: <ul style="list-style-type: none"> Number of building plans approved (excluding low cost housing) 			31
Number of applications received for:			
Township establishment			02
Rezoning			01
Special consent			04

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EMPLOYEE INFORMATION

Employees:					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	1	0	0
4 - 6	5	7	6	1	0%
7 - 9	0	3	2	1	50%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
16 - 18	5	11	9	2	0%
19 - 20	0	1	1	0	0%
Total	5	7	6	1	14%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p>					

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3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

OBJECTIVES/ strategy

The additional objectives are therefore envisaged to be:

- ✚ To unlock the economic development potential of the area with the planning of implementable, sustainable economic development programmes and projects;
- ✚ To contribute towards unlocking the inherent potential of people or stakeholders within the area;
- ✚ To ensure a coordinated approach towards economic development planning;
- ✚ To facilitate the creation of conducive environment for economic investments;
- ✚ To promote the creation of appropriate supporting infrastructure required for strategic economic and development;
- ✚ To promote strong internal partnership within council that will drive economic prosperity of Thembisile Hani Local Municipality
- ✚ The municipality endeavours to reduce the un-employment rate by At least 5% in 2012/2013 financial year

KEY CHALLENGE	ACTION PLAN FOR 2013/2014
No LED strategy	Developed and Approved 2013/2014 LED strategy by 30 December 2013
No LED forum	Establishment of LED forum after adoption of LED strategy by January 2014

DESCRIPTION	Number of Jobs Created		NARRATION	2013/2014 TARGET (ACTION PLAN)	
	20011/2012	2012/2013			
Community Work Program	240	337	CPW has increase by 97 compare to the 2011/2012	500	R3 840 000.00
EPWP	659	850	EPWP has increased in 2012/2013 by 191	2 604	R2 877 000.00
CRDP	1 200	2969	CRDP has improved from 1200 for 2011/2012 to 2 969 job created	2 359	Operational budget

Chapter 3

OBJECTIVES TAKEN FROM IDP: PERFORMANCE REPORT

KPA		LOCAL ECONOMIC DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Local Economic Development	Development of cooperatives	1	Number of requests forwarded to THLM for DEDET to help register cooperatives	12 registered cooperatives	Fully functional cooperatives	12	n/a	20 cooperatives assisted to register business	In house	Yes	none	none
Local Economic Development	260522 LED Strategy Review	No LED strategy	Adopted LED strategy by Council	Adopted LED strategy by 30 June 2013	Implementation of LED strategy	30-Jun-13	350	No LED strategy. As a first phase of the development of LED strategy, a socio economic study of Thembisile Hani Local Municipality has been conducted by University of	R10,660.00	no	no suitable service provider could be secured	Developed and adopted LED strategy by December 2013

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KPA		LOCAL ECONOMIC DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities											
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN	
								Johannesburg and municipality					
Local Economic Development	LED Summit	New project	Number of LED Summit held	1 LED Summit	Implementation of LED strategy	1 by May 2013		0 LED summit	R0	no	No LED strategy	Adopted LED strategy and conducted summit by March 2014	
Local Economic Development	SMME training	12	Number SMMEs trained with Business Management Skills	50 SMMEs trained	50 skilled SMMEs	50 SMMEs trained by June 2013	n/a	70 SMMEs trained	In house	Yes	none	None	
Local Economic Development	Establishment of a mining forum	no mining forums established	Number of mining forums established	1	Fully functional mining forum	1 by May 2013	N/A	0 mini forum established	R0	no	Busy consulting with all mines	Establish mini forum by December 2013	
Local Economic Development	Mass economic opportunities	New project	Number of outreach in LED held	5 outreach	Dissemination of information to community	5 outreach by June 2013	n/a	4 mass meetings held	In house	no	outreach in LED conducted late	Conduct LED outreach by September 2013	
Local Economic	Community works	240 jobs	Number of job created	240 jobs	Implementation of EPWP	240 jobs by	300	337 jobs created	R774,860.00	yes	Over achieved	None	

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KPA		LOCAL ECONOMIC DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Development	program		through LED initiative, CWP			June 2013		through LED initiative, 850 CWP and 2969 jobs created through CRDP			by 97	

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Employees: Local Economic Development Services					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	1	3	1	2	67%
7 - 9	0	2	1	1	50%
10 - 12	0	2	0	2	100%
13 - 15	0	0	0	0	0%
Total	2	8	3	5	63%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					

T3.11.8

Financial performance and Capital Expenditure 2012/13: LED (include IDP and PMS)

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
103	200001	SALARIES	R 969 423	R 794 696
103	200010	BONUS	R 72 000	R 46 839
103	200020	SALGBC	R 300	R 250
103	200030	ACTING ALLOWANCE	R 5 000	R 51 328
103	200060	PENSION CONTRIBUTIONS	R 150 000	R 151 651
103	200070	MEDICAL AID CONTRIBUTIONS	R 51 000	R 61 220
103	200090	HOUSING SUBSIDIES	R 1 500	R 0
103	200110	U I F CONTRIBUTIONS	R 5 500	R 5 154
103	200140	W C C CONTRIBUTIONS	R 15 000	R 0
103	200150	LEAVE DAYS	R 2 500	R 0
103	200160	OVERTIME	R 12 500	R 6 592
103	200170	TRAVEL ALLOWANCES	R 80 000	R 45 000
103	215005	CELLPHONE ALLOWANCE	R 7 500	R 6 750
103	260100	PRINTING AND STATIONERY	R 200 000	R 86 655
103	260110	SKILLS DEVELOPMENT LEVY	R 9 000	R 9 496
103	260290	ENTERTAINMENT COSTS	R 10 000	R 0
103	260400	TRAVEL AND ACCOMMODATION	R 25 000	R 24 722
103	260520	IDP PROCESS	R 250 000	R 149 670
103	260522	LED PLAN	R 350 000	R 10 660

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103	260527	COMMUNITY WORKERS PROGRAME	R 0	R 6 155
	Dept 103	IDP & LED (PMS)	R 2 216 223	R 1 456 839

COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL

- Expanded Public Works Programme: Working closely with Technical service and Social Development Services on EPWP contractor.
- University of Johannesburg has conducted maturity assessment, and also have conducted contract sessions(classes) attended by Councillors, official, business, stakeholders and ordinary people in the development of LED strategy
- 2012/2013 THLM facilitated the capacitation of 48 cooperative and SMME's. THLM depend mainly on other private and government bodies to build capacity.

3.12 STRATEGIC PLANNING AND REGULATORY (INCLUDING PMS, IDP, INTERNAL AUDIT AND OFFICE OF THE MUNICIPAL MANAGER

In today's organisational environment, budget oriented planning or forecast methods are insufficient for the organisation to prosper. There is a need to engage in strategic planning that clearly defines objectives and assesses both the internal and external situation to formulate strategy, evaluate progress and make judgments as necessary to stay on track.

Strategic plans therefore identify strategically important outcomes orientated goals and objectives against which the municipality's medium-term results can be measured and evaluated by various identified stakeholders. Annual performance plans identify the performance indicators and targets that the institution will seek to achieve in the upcoming budget year. This performance information is important for effective management, including planning, budgeting, implementation, reporting monitoring and evaluation.

As a component of its strategic plan, annual performance plan or IDP the municipality must adopt, monitor and evaluate strategies that describe the approach the institution is to follow to create and operate monitoring and evaluation systems which will produce credible, accurate information on an on-going basis that gets used to improve service delivery and governance.

INTRODUCTION TO STRATEGIC PLANNING AND REGULATORY

Currently the directorate comprises the following units:

IDP Unit

The Municipal Systems Act and the policy framework provide municipalities with an enabling legal framework for engaging in integrated development planning. Integrated Development Planning is a process through which municipalities prepare a strategic development plan, for a five year period.

The Integrated Development Plan (IDP) is a product of the integrated development planning process. The IDP is a principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making in a municipality.

Performance Management Unit

The objective of Performance Management is to improve the performance of the municipality as guided by the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) (MSA), Local Government: Municipal

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Planning and Performance Management Regulations, 2001 and Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA). Performance Management is the central management tool which assist the Council to improve service delivery by channelling the efforts of its departments and employees to meet performance targets and in so doing ensure that the municipality achieves its strategic objectives.

It is a strategic approach to management, which equips leaders, managers, employees and stakeholders at different levels with a set of tools and techniques to regularly plan, continuously monitor, periodically measure and review performance of the organisation in terms of indicators and targets for efficiency, effectiveness and impact. This system will therefore ensure that all leaders, managers and individuals in the municipality is held accountable for their actions, which should bring about improved service delivery and value for money.

ACHIEVEMENT:

For 2011/2012 there was no person responsible for PMS and 2012/2013 assistant Manager for PMS was appointed. PMS policy framework adopted by Council on 31

January 2013. The Unit is fully functional. All the 2012/2013 four quarterly reports are in place and also audited by our internal audit unit.

Internal Auditing Unit

Internal Auditing is an independent appraised function established within the Municipality to examine and evaluate the Municipalities activities. The purpose of internal auditing is to provide independent, objective assurance and consulting services designed to add value and improve the organization's operations.

The objective of Internal Audit is to assist the Accounting Officer and the Audit Committee in the effective discharge of their responsibilities; internal audit will provide them with independent analysis, appraisals, recommendations, counsel and information concerning the activities reviewed, with a view to improving accountability and performance.

INTERNAL AUDIT RESPONSIBILITIES

THLM Internal Audit Unit draws its mandate from the MFMA Section 165, standards for the professional practice of internal auditing and the internal audit charter approved by the audit committee. We further make reference to King Report on Corporate Governance (King III) customized into local government environment.

MFMA Section 165(2) states that the internal audit unit of a municipality must:

- Prepare a risk-based audit plan and an internal audit program for each financial year;
- Advise the Accounting Officer and report to the Audit Committee on the implementation of the internal audit plan and matters relating to-
 - internal audit;
 - internal controls;
 - accounting procedures and practices;
 - risk and risk management;
 - performance management;
 - loss control; and
 - compliance with this Act, the annual Division of Revenue Act and any other applicable legislation; and
- Perform such other duties as may be assigned to it by the accounting officer.

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When executing its responsibilities, THLM Internal Audit Unit follows the standards for the professional practice of internal auditing.

According to the Institute of Internal Auditors (“IIA”) internal auditing is defined as “an independent, objective assurance and consulting activity designed to add value and improve an organisation’s operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.”

EMPLOYEE INFORMATION

COUNCIL-APPROVED INTERNAL AUDIT UNIT STRUCTURE

LEVEL	POST	2012/2013
3	Chief Internal Auditor	filled
4	Internal Auditor	filled
4	Internal Auditor	filled

ACHIEVEMENTS

THLM Internal Audit Unit performed its 2012/13 operations following the Audit Committee-approved risk-based plan. Out of the 12 planned audits, 8 audits were conducted. Out of the 17 management requests for special audits, 9 special audits were conducted.

Planned audits not conducted with same associated risks attached to them were deferred to 2013/14 financial year.

CHALLENGES

THLM IA Unit did not operate with fully fledged council-approved structure this financial year. One internal auditor joined in August 2012. Chief internal auditor resigned in October 2012 and was replaced in February 2013.

Financial performance and capital expenditure for 2012/13: Municipal Manager’s office

VOTE	ALLOCATION	DETAIL	BUDGET	ACTUAL
102	200001	SALARIES	R 5 024 216	R 4 684 983
102	200010	BONUS	R 200 000	R 86 528
102	200020	SALGBC	R 850	R 1 148
102	200030	ACTING ALLOWANCE	R 200 000	R 134 078
102	200060	PENSION CONTRIBUTIONS	R 550 000	R 597 774
102	200070	MEDICAL AID CONTRIBUTIONS	R 220 000	R 212 575
102	200090	HOUSING SUBSIDIES	R 6 500	R 0
102	200110	U I F CONTRIBUTIONS	R 35 000	R 24 953
102	200160	OVERTIME	R 65 000	R 50 348

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102	200170	TRAVEL ALLOWANCES	R 650 000	R 587 500
102	215004	CELLPHONE ALLOWANCES	R 60 000	R 92 150
102	260050	MEMBERSHIP FEES	R 25 000	R 0
102	260060	DEPUTATION COSTS	R 1 500	R 0
102	260100	PRINTING AND STATIONERY	R 75 000	R 24 574
102	260110	SKILLS DEVELOPMENT LEVY	R 80 000	R 56 566
102	260290	ENTERTAINMENT	R 45 000	R 18 458
102	260410	TRAVELLING AND SUBSISTANCE	R 150 000	R 148 564
102	260420	ACCOMODATION AND MEALS	R 200 000	R 257 378
102	260530	INTERNAL AUDIT	R 25 000	R 0
102	260540	YOUTH DEVELOPMENT PROGRAMMES	R 150 000	R 142 579
102	260550	RISK MANAGEMENT	R 35 000	R 10 134
102	260560	PERFORMANCE AUDIT	R 100 000	R 0
102	260570	INTERNAL AUDIT SOFTWARE	R 200 000	R 0
102	266001	PROVISION FOR LEAVE	R 0	R 1 219 442
102	266002	PROVISION FOR BONUS	R 0	R 0
	Dept 102	(102)MUNICIPAL MANAGER	R 8 098 066	R 8 349 732

COMMENT ON STRATEGIC PLANNING PERFORMANCE OVERALL

The directorate does not dispose over any capital projects and functions mainly focus on compliance with various acts and regulations.

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This component includes: libraries and archives; sports, art & culture, community halls; a; child care; aged care; social programmes, gender.

3.13 LIBRARIES, EDUCATION, COMMUNITY FACILITIES AND SPORTS

INTRODUCTION TO LIBRARIES AND OTHERS

strategies

- ✚ Regulate accessibility of municipal facilities by communities.(develop a policy)
- ✚ Development and maintenance of municipal facilities.
- ✚ To promote sports, arts and culture within the municipality.
- ✚ Promote community awareness to participate on arts and culture.
- ✚ Development of sports facilities within the municipal area.
- ✚ Promotion of different sporting codes in all wards.

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- ✚ Promote inter-governmental relations on sports, arts and culture.
- ✚ To ensure the funding of sports programmes.
- ✚ To market libraries within the municipal area.
- ✚ Staffing of libraries.

LIBRARIES

Thembisile Hani Local Municipality Library and Information Services play a very important role in the work, education recreation, and culture of the entire community of Thembisile Hani Local Municipality. The services that the libraries provide help people carry out their work, studies and leisure time activities. The services provided goes far beyond obtaining and arranging library materials. Librarians assist anyone who needs assistance in finding information from Books, Encyclopaedias, Encarta, Pamphlets, Periodicals and Internet to meet their needs.

People of all ages and cultures including pre-school kids, learners, students, teachers, government officials, business people, etc use our libraries for their work. Large numbers of people turn to Thembisile Hani Local Municipality Libraries to satisfy a desire for their knowledge, to pursue a hobby or to read in their free time.

Community members take part in special programs and events in the library section, e.g. discussions, school projects, storytelling, reading clubs, fun walks, and fundza for fun, etc.

Community Facilities

STADIUM	PAYMENT FOR USAGE	NON PAYMENT FOR USAGE
Kwaggafontein stadium	1	5
Solomon Mahlangu Stadium	11	0

COMMUNITY HALLS	PAYMENT FOR USAGE	NON PAYMENT FOR USAGE
KwaMhlanga Hall	10	23
Vezubuhle Hall	22	0
Verena Hall	0	0
Phola Park Hall	11	0
Mandela Hall	3	27
Kwaggafontein Hall	22	5
Langkloof Hall	0	0

All Stalls

- The facilities are secured by Venusafrica Security Company.

Mathyszensloop stalls

- The stalls are now occupied for utilization..
- The facility is maintained i.e. cleaning and cutting of grass.
- The electricity was repaired.

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Poultry

- The facilities are occupied for utilization by community members.

Swimming Pool & Tennis Court

- Tennis Court and Swimming Pool are still in bad conditions.

Thembisile Hani local Municipality is coordinating and managing various Sporting and cultural services. Structure that falls within our jurisdictions' are: The sport council, which is the body of all the sporting federations and associations within the municipality. Art and Culture forum represented all art and cultural event within the municipality. Thembisile Hani Local Municipality has two stadiums one is at KwaMhlanga and the other at Kwaggafontein. The Sport and Recreation section was very successful in the service delivery priorities and can give proof of all the events, programmes, maintenance programmes hiring contracts, booking books for facilities etc.

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR '000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES / COMMENTS	ACTION PLAN
Sports, arts, recreation, culture and facilities management	Grading of sports grounds	Council resolution in place	Number of sports fields to be graded per ward	Grade 32 sport fields	Clean or grade 32 sport fields	32 sport fields by June 2013	N/A	32 sport fields graded	In house	yes	none	none
Sports, arts, recreation, culture and facilities management	260466 Soccer Mayoral Cup	Annual tournament conducted	Host the Mayoral Cup tournament	Mayoral Cup tournament	Improve sports in all codes	Knock-out competitions - soccer, volleyball	120	Mayoral Cup tournament Conducted	R142,401.41	Yes	none	none
Sports, arts, culture and recreation	260450 SALGA National Games	The SALGA National Games no longer	Conducted art and culture festival	Art and culture festival	Promote art and culture through launching of the programme	Conducted art and culture festival on 15-16 December 2012	190	Conducted art and culture festival on 15-16 December 2012	R109,889.70	Yes	none	none
Sports, arts, culture and recreation	Arts and culture forum	12 meetings	Number of monthly art & culture forum meeting conducted	Convene monthly art & culture forum meetings	Monthly arts and culture forum meetings	12 art & culture forum meetings	10	12 meeting conducted	R0	Yes	none	none
Sports, arts, culture and recreation	260463 Public participation on geographical names	New project	Naming of public facilities and villages	Renaming of 7 villages and 4 police stations	New names for villages and public facilities	Police station: Kwaggafontein, Verena, Kwamhlanga & Tweefontein. Villages Somarobogo, Somphalali, Buhlebesizwe, mandlethu, phumula,	100	0 village and 0 police station renamed. Not achieved	R0	No	Non availability of funds	Renaming of 7 villages and 4 police stations by December 2013

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KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR '000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES / COMMENTS	ACTION PLAN
						Larry, Mamabolo and Moloto North						
Sports, arts, recreation, culture and facilities management	Sport council meetings	12	number of monthly sport council meetings Convene	12	Hold monthly meetings	30-Jun-13	0	0 monthly meeting conducted . Not achieved	R0	No	No sports committee established for 2012/2013	Establish sports committee by September 2013 and hold monthly meetings
Sports, arts, recreation, culture and facilities management	260465Celebrating library week	Annual event conducted	Conduct a library week campaign	Celebrating a library week	Mobilise local school pupils to a celebration event	31-Mar-13	75	Conducted Library week campaign	R56,101.73	Yes	none	none
Sports, arts, recreation, culture and recreation	260465Purchasing of library books	New project	Host world book day	Host world book day	Educated community	23 April 2013		Hosted world book day and Educated community on importance of utilising library services on 23/04/2013		Yes	none	none

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EMPLOYEE INFORMATION

Employees: Libraries; Education; Community Facilities; Other					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	1	1	0	1	0%
4 - 6	2	5	3	2	40%
7 - 9	0	2	1	1	50%
10 - 12	5	11	7	4	36%
13 - 15	31	53	49	4	8%
Total	39	72	60	12	17%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					

T3.52.4

Financial Performance and capital expenditure for Social Development Services 2012/13

VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
107	200001	SALARIES	R 7 873 539.00	R 9 296 166.37
107	200010	BONUS	R 500 000.00	R 445 292.89
107	200020	SALGBC	R 3 000.00	R 4 603.15
107	200030	ACTING ALLOWANCE	R 350 000.00	R 464 163.39
107	200060	PENSION CONTRIBUTIONS	R 1 500 000.00	R 1 812 656.96
107	200070	MEDICAL AID CONTRIBUTIONS	R 595 000.00	R 700 251.00
107	200090	HOUSING SUBSIDIES	R 6 500.00	R 8 931.00
107	200110	U I F CONTRIBUTIONS	R 60 000.00	R 82 526.39
107	200140	W C C CONTRIBUTIONS	R 35 000.00	R 0.00
107	200160	OVERTIME	R 650 000.00	R 1 097 824.34
107	200170	TRAVEL ALLOWANCES	R 220 000.00	R 275 000.00
107	215004	CELLPHONE ALLOWANCES	R 10 200.00	R 29 050.00
107	260100	PRINTING AND STATIONERY	R 85 000.00	R 3 897.39
107	260110	SKILLS DEVELOPMENT LEVY	R 94 000.00	R 117 393.08
107	260130	LICENCES	R 218 328.00	R 234 656.65
107	260220	RENTING OF OFFICE EQUIPMENT	R 2 500.00	R 0.00
107	260290	ENTERTAINMENT	R 75 000.00	R 46 853.04
107	260410	TRAVELLING AND SUBSISTANCE	R 220 000.00	R 274 041.02
107	260420	ACCOMODATION AND MEALS	R 350 000.00	R 334 603.56



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VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
107	260440	SECURITY	R 9 000 000.00	R 10 459 137.66
107	260450	SALGA COMMUNITY GAMES	R 190 000.00	R 109 889.70
107	260455	TRAFFIC OFFICERS UNIFORM	R 100 000.00	R 204 706.36
107	260456	LAND AUDIT	R 1 100 000.00	R 0.00
107	260457	FEASIBILITY STUDY - SURVEY	R 150 000.00	R 0.00
107	260459	SPORTS RECREATION ARTS & CULTU	R 460 000.00	R 367 971.20
107	260461	HIV/AIDS STRATEGIC AND PLANNIN	R 35 000.00	R 0.00
107	260462	TRANSPORT FORUM ACTIVITIES	R 5 000.00	R 3 720.00
107	260463	GEOGRAPHICAL NAMES	R 100 000.00	R 0.00
107	260464	DISASTER	R 150 000.00	R 77 123.29
107	260465	LIBRARY	R 75 000.00	R 56 101.73
107	260466	MAYORS CUP	R 120 000.00	R 142 401.41
107	260467	YOUTH COUNCIL	R 350 000.00	R 115 349.00
107	260470	WOMEN & GENDER PROGRAMME	R 350 000.00	R 0.00
107	260680	CEMETERY	R 200 000.00	R 36 637.12
107	307091	PURCHASE OF WASTE MAN EQUIP	R 500 000.00	R 0.00
	Dept 107	(107)COMMUNITY SERVICES	Dep Totals :	R 26 800 947.70

COMMENTS ON THE PERFORMANCE OF LIBRARIES, SPORTS AND OTHERS OVERALL

The Sport & Recreation Section, despite a very limited budget has performed well during the financial year. Contracts with all sport clubs and bodies were put in place. Bookings of facilities are on record for the hiring of these facilities

Several successful events were held:-

-  Mayor's Tournament
-  Library week

Mayors Cup 2012/13

Thembisile Hani Local Municipal Project and own Funded. This event benefited the community teams within Thembisile Hani area of jurisdiction. The following sporting codes took place i.e. Soccer ladies & gents, Volleyball (mix), Netball and handball. The event started with the preliminary round knock-out whereby all villages were divided into eight zones.

Salga Municipal Employees Games

Thembisile Hani soccer, volleyball and netball teams participated to the Salga Municipal employees' games. The municipality incurs the cost for sleeping, transport and Catering.

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3.14 HEALTH AND WELFARE

INTRODUCTION

There is only one community hospital in the sub-region, KwaMhlanga hospital. There are Six Community Health Centres (CHC) namely

- ✚ Kwaggafontein CHC
- ✚ Buhlebesizwe CHC
- ✚ Verena CHC
- ✚ Moloto CHC
- ✚ Thembaletu CHC
- ✚ KwaMhlanga CHC

There are fifteen clinics: namely

- ✚ Zithabiseni Clinic
- ✚ Goederede Clinic
- ✚ Mzimuhle Clinic
- ✚ Mathyszensloop Clinic
- ✚ Kwaggafontein "A" Clinic
- ✚ Tweefontein "A" Clinic
- ✚ Tweefontein 'C' Clinic
- ✚ Tweefontein 'D' Clinic
- ✚ Tweefontein 'H' Clinic
- ✚ Veterinary Clinic Kwafene
- ✚ Tweefontein 'M' Clinic
- ✚ Empilweni Clinic
- ✚ Kameelpoortnek Clinic
- ✚ Kwamhlanga Clinic
- ✚ Vriesgewacht Clinic
- ✚ Vlakraagte No.1 Clinic

-
The municipality need to strengthen the HIV/AIDS awareness campaign in its area of jurisdiction to minimise the infection rate. The high unemployment rate and the lack of skill create poverty and increase on the demands for social grants provision by government.

Objectives:-

To coordinate the provision effective primary, reproductive and tertiary health. Prevention curing and mitigation of all diseases including HIV, TB and other transmittable diseases, coordinate the social security for those who cannot take care of themselves.

Strategies

- ✚ To facilitate the establishment of clinic committees and a hospital board.
- ✚ To participate in a welfare and social development programmes of the Departments.
- ✚ To develop local HIV/AIDS and any other communicable disease strategy and implementation plan.
- ✚ To participate and prioritise in the development of health facilities in the municipal areas.
- ✚ The municipality will address the high HIV/AIDS rates in the municipal area by focusing on health care but also on awareness, education, training and support programmes,

Achievements:

Workshops

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Thembisile Hani LM coordinated a number of workshops which among others include the following People living with Albinism, disability and mainstreaming of gender.

Target group

- Managers of Thembisile Hani Local Municipality.
- Councilors, CDW's.
- Government Departments.
- Home Base Cares. Disability Peoples Organizations
- Clinics, Police Stations
- Centers of persons with Disability, Advice centers

Cooperatives Support Progress

- The unit engages on assisting women and persons with disability to register cooperatives

National Women's Day Celebration

The national women's day celebration was held on the 9th August 2012.

Our municipal Responsibility

- Coordination of women
- Travelling cost (two minibuses)
- Food parcels

Women Economic Empowerment

Thembisile Hani Local Municipality engages on coordinating Women Empowerment event so that women get knowledge on how to empower themselves and how to alleviate poverty.

Women Indaba

The Nkangala District Municipality organized women indaba and requested all Local Municipalities to coordinate 25 women and ferry them to the Loskop Dam Aventura on the 28th August 2012. Broadly the Indaba seeks to create a platform wherein the stride, achievement and challenges that still awaits women in the region would be discussed.

National Children's Day 2012/2013

We had children speech competition held on the 09th May 2013

Mandela Day Celebration

On the 18 July 2012 the municipality mobilized volunteers to take part in the cleaning campaign at the Bambanani Disability Centre, and the municipality provided building material to the institution to make improvements to the building.

Disability Day Celebration

The municipality coordinate Disability seminar on the 17 May 2013 at Vezubuhle Community Hall targeted 200 disable people at Thembisile Hani Local Municipality

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200 Disable people were coordinated from Thembisile Municipality to the National disability day celebration at Nelspruit Nonkosana high school 04 December 2012

Fun Day for the Aged

Mpumalanga Tourism together with Thembisile Municipality coordinated Fun day for elderly people noticing that they are not familiar with tourism and environment, the municipality ferry 20 elderly people to nature reserve Loskop Dam 12 September 2012

Purpose of the event

The elderly to experience tourism, live healthy life and workshop them about environmental issues.

People's Parliament participation

The Municipality coordinated disable persons and pastors to take part in people's parliament on the 09 November 2013 at Emakhazeni Local Municipality

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KPA		BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities											
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR '000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN	
Health, transversal services and disaster management	Compilation of a database for Early Childhood Centres	Database in place	updated existing database of Early Childhood Centres	Updated database of Early Childhood Centres	Visit all identified early childhood centres and update the database	Update database of Early Childhood centres	N/A	Updated 2012/2013 database of Early Childhood Centres on August 2012	Health, transversal services and disaster management	Compilation of a database for Early Childhood Centres	Database in place	updated existing database of Early Childhood Centres	
Health, transversal services and disaster management	260470 Awareness and Fun day for the aged	Annual activity (1 annual fun run conducted)	Conduct an awareness of the celebration of elderly month	Host an elderly fun run	Promotion of healthy living style by encouraging elderly persons to walk for a 500m distance	1 awareness and fun run by December 2012	350	Conducted 1 awareness and fun run on December 2012	Health, transversal services and disaster management	260470 Awareness and Fun day for the aged	Annual activity (1 annual fun run conducted)	Conduct an awareness of the celebration of elderly month	
Health, transversal services and disaster management	Mandela day	Annual event conducted	Mobilize volunteers to participate in the 67 minutes of International Mandela Day	Encourage volunteers to assist in renovating of Bambana ni disability	Created culture of voluntarism through 67 minutes of Mandela day and assisted in renovation of elderly people's centre and disability	International Mandela Day by 18 July	50	Created culture of voluntarism through 67 minutes of Mandela day and assisted in renovation of elderly people's centre and disability.	Health, transversal services and disaster management	Mandela day	Annual event conducted	Mobilize volunteers to participate in the 67 minutes of International Mandela Day	
Health, transversal services	260470 Women's Day	Annual campaign conducted	Awareness campaign against	Celebrate women's day	Celebrating the women's	Celebration of women's	30	Hosted women's day on	Health, transversal services	260470 Women's Day	Annual campaign conducted	Awareness campaign against	

Chapter 3

KPA		BASIC SERVICE DELIVERY										
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
and disaster management	celebration		women abuse and child abuse; economic empowerment		day through awareness campaign on abuse and conduct an economic empowerment activities	day by August 2012		August 2012	and disaster management	celebration		women abuse and child abuse; economic empowerment
Health, transversal services and disaster management	HIV/AIDS campaigns in six villages and within the municipality	Annual activity (1 activity conducted)	number of awareness campaigns to six areas to support PLWA Conducted	6	Reduce the impact of HIV aids on individuals through knowledge dissemination	6 by 30-Jun-13	N/A	5 awareness campaigns conducted	Health, transversal services and disaster management	HIV/AIDS campaigns in six villages and within the municipality	Annual activity (1 activity conducted)	number of awareness campaigns to six areas to support PLWA Conducted
Health, transversal services and disaster management	260461 International world AIDS day	Annual event (international world AIDS day Conducted)	HIV Counselling and Testing campaigns targeting community, THP, COUNSELLORS, NGO and EMPLOYEES	International world AIDS day	Reduce the impact of spread of HIV/AIDS	01-Dec-12	77	Conducted international world AIDS day	Health, transversal services and disaster management	260461 International world AIDS day	Annual event (international world AIDS day Conducted)	HIV Counselling and Testing campaigns targeting community, THP, COUNSELLORS, NGO and EMPLOYEES

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Employees: health, Child Care; Aged Care; Social Programmes					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	0	1	100%
4 - 6	2	2	2	0	0%
7 - 9	0	2	0	2	100%
10 - 12	1	3	2	1	0%
13 - 15	0	0	0	0	0%
Total	3	8	4	4	38%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T3.56.4					

Financial Performance 2012/13: Child Care; Aged Care; Social Programmes

The child care, aged care and social programme are using the same vote with Libraries under social development services:

VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
107	200001	SALARIES	R 7 873 539.00	R 9 296 166.37
107	200010	BONUS	R 500 000.00	R 445 292.89
107	200020	SALGBC	R 3 000.00	R 4 603.15
107	200030	ACTING ALLOWANCE	R 350 000.00	R 464 163.39
107	200060	PENSION CONTRIBUTIONS	R 1 500 000.00	R 1 812 656.96
107	200070	MEDICAL AID CONTRIBUTIONS	R 595 000.00	R 700 251.00
107	200090	HOUSING SUBSIDIES	R 6 500.00	R 8 931.00
107	200110	U I F CONTRIBUTIONS	R 60 000.00	R 82 526.39
107	200140	W C C CONTRIBUTIONS	R 35 000.00	R 0.00
107	200160	OVERTIME	R 650 000.00	R 1 097 824.34
107	200170	TRAVEL ALLOWANCES	R 220 000.00	R 275 000.00
107	215004	CELLPHONE ALLOWANCES	R 10 200.00	R 29 050.00
107	260100	PRINTING AND STATIONERY	R 85 000.00	R 3 897.39
107	260110	SKILLS DEVELOPMENT LEVY	R 94 000.00	R 117 393.08
107	260130	LICENCES	R 218 328.00	R 234 656.65
107	260220	RENTING OF OFFICE EQUIPMENT	R 2 500.00	R 0.00
107	260290	ENTERTAINMENT	R 75 000.00	R 46 853.04

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VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
107	260410	TRAVELLING AND SUBSISTANCE	R 220 000.00	R 274 041.02
107	260420	ACCOMODATION AND MEALS	R 350 000.00	R 334 603.56
107	260440	SECURITY	R 9 000 000.00	R 10 459 137.66
107	260450	SALGA COMMUNITY GAMES	R 190 000.00	R 109 889.70
107	260455	TRAFFIC OFFICERS UNIFORM	R 100 000.00	R 204 706.36
107	260456	LAND AUDIT	R 1 100 000.00	R 0.00
107	260457	FEASIBILITY STUDY - SURVEY	R 150 000.00	R 0.00
107	260459	SPORTS RECREATION ARTS & CULTU	R 460 000.00	R 367 971.20
107	260461	HIV/AIDS STRATEGIC AND PLANNIN	R 35 000.00	R 0.00
107	260462	TRANSPORT FORUM ACTIVITIES	R 5 000.00	R 3 720.00
107	260463	GEOGRAPHICAL NAMES	R 100 000.00	R 0.00
107	260464	DISASTER	R 150 000.00	R 77 123.29
107	260465	LIBRARY	R 75 000.00	R 56 101.73
107	260466	MAYORS CUP	R 120 000.00	R 142 401.41
107	260467	YOUTH COUNCIL	R 350 000.00	R 115 349.00
107	260470	WOMEN & GENDER PROGRAMME	R 350 000.00	R 0.00
107	260680	CEMETERY	R 200 000.00	R 36 637.12
107	307091	PURCHASE OF WASTE MAN EQUIP	R 500 000.00	R 0.00
	Dept 107	(107)COMMUNITY SERVICES	Dep Totals :	R 26 800 947.70

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COMPONENT E: HEALTH

3.15 HEALTH INSPECTION OF PREMISE AND BUSINESS FOR LICENSING

Environmental Health Services continued to be provided without funding from National Treasury. With a limited budget and diminishing resources the nine functional areas relating to environmental health services as defined in the National Health Act, No. 61 of 2003 were carried out to ensure effective and efficient service delivery within the areas of Thembisile. The service delivery priorities focused on water quality monitoring, food quality and safety, health surveillance of premises and vector control. Water sampling of reservoirs and domestic water sources continued for the purposes of Blue Drop status accreditation. The departmental laboratory was used for the monitoring of water and food quality and also swabbing to determine standards of hygiene at food premise.

The municipality deals with the routine inspection of premise and inspection of business for licensing purpose. There are no capital projects for 2012/2013 and there is no budget.

Employees: Health Inspection and Etc					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	0	1	100%
4 - 6	0	2	2	0	0%
7 - 9	1	3	1	2	67%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
Total	1	6	3	3	50%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T 3.19.4					

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3.16 DISASTER MANAGEMENT

INTRODUCTION

In terms of the powers and functions, the services rendered by Nkangala District Municipality and through co-operative governance, the Municipality has a disaster management plan and plays a role in mobilizing a multi sectoral presentation respond to fire and other disaster are in the municipality. there are frequent disasters and rain causes damage to various households and infrastructure within the municipality in terms of disaster management act section 79 and 57 of 2002

The provincial department of health and social services is in the process to develop emergency medical centre at Tweefontein "IA" Industrial area, in order to strengthen the emergency services.

Strategies

- ✚ To ensure effective policing and access to emergency services.
- ✚ To promote inter-governmental relations.
- ✚ To develop disaster management plan.
- ✚ Development of risk management plan.

The municipality managed to appoint a Disaster Officer during 2012/2013 and we managed to establish a fully functional office. Thembisile Hani Local Municipality establish Disaster Management advisory body and also conducted disaster awareness.

Fire and Disaster Management Data			
Details	2011/12	NUMBER	2012/13 NUMBER
Total fires attended in the year	34		64
Total of other incidents attended in the year	10		13
Average turnout time	7 to 20 minutes		7 to 20 minutes

EMPLOYEE INFORMATION

Employees: disaster management					
Job Level	2011/12	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	0	1	1	0	0%
7 - 9	0	0	0	0	0%
10 - 12	1	1	1	0	0%
13 - 15	0	0	0	0	0%
Total	1	2	2	0	%

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Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.69.4

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

INTRODUCTION TO CORPORATE POLICY OFFICES

Chapter 7 of the Constitution of the Republic of South Africa states that the municipality comprise of Councillors, Officials and the Community. In order for the municipality to govern its affairs correctly it must consult with the Community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the municipality to be able to address the service delivery matters the municipality must within limitation approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address matters of staff and this can only be achieved through the costed organogram that must be cost effective but also providing sufficient management and other position in order to be able to render effective and satisfactory delivery of services.

Management must ensure that tools of the trade are made available to the staff. This will include ICT services and networks including the necessary licenses.

In order for the municipality to finance the service delivery issues it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. The payment for services will be covered by the payments for rates and taxes and will include proper and sufficient municipal service delivery networks like water pipes and reservoirs as well as sewer and electrical networks and plant and equipment.

3.17 EXECUTIVE AND COUNCIL

This component includes: Executive office (Executive mayor; councilors; and municipal manager).

INTRODUCTION TO EXECUTIVE AND COUNCIL

In terms of chapter 7 section 151 (2) of the Constitution of the Republic of South Africa, 1996, the Executive and Legislative authority of a municipality is vested in its Municipal Council.

The municipal council of the Thembisile Hani Local Municipality is established as a municipality with a Mayoral Executive System which is combined with a ward participatory system in terms of chapter 12 of the Municipal Structures Act, 117 of 1998. Section 152 of the Constitution spells out categorically clear, the objectives of Local Government and the powers and functions of municipalities are determined in section 156 of the Constitution

The executive authority of the Council is vested with the Executive Mayor who must however report to Council and is assisted by the members of the Mayoral Committee established by the Executive Mayor and can take decision. However there are

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certain matters on which the Executive Mayor as the Head of the municipality cannot take decisions i.e. the approval of the Budget, IDP and By-Laws, as these matters cannot be delegated and must be approved by Council.

In terms of delegation of powers certain matters may be delegated to the Executive Mayor by Council who will in turn also sub-delegate to the Municipal Manager. The Municipal Manager may also sub-delegate to Managers who may in turn further sub-delegate to other officials.

Section 152 of the Constitution sets among others the following objectives for Local Government:

- (a) to provide democratic and accountable government for local communities
- (b) to ensure the provision of services to communities in a sustainable manner
- (c) to promote social and economic development

In order to ensure sustainable service delivery to the community's council sets the top three service delivery priorities as follows in order to achieve good governance levels.

- Risk Management: Council has developed risk management strategy or policy that enables Council to conduct risk assessment which has already been done. This exercise also enabled the Council to develop a plan on internal controls to mitigate and control.
- Internal Audit: Council managed to establish the Audit Committee and it sits regularly assisting on assessing the reporting on management of risk and other matters relating to good governance.
- Accounting and Auditing: Council has established the Audit Committee which assists in reviewing the annual financial statements and also to monitor the effectiveness of the internal controls and risk management

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

Detail	2012/2013	
	Ordinary Meetings	Special Meetings
Mayoral Committee	12	01
Technical Service Committee	09	0
SDS Committee	09	0
AG Committee	09	0
LED Committee	09	0
Finance committee	09	0

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EMPLOYEE INFORMATION

Employees: The Executive and Council					
Job Level	2011/2012	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	6	6	6	0	0%
4 - 6	22	22	22	0	0%
7 - 9	0	0	0	0	0
10 - 12	36	36	36	0	0%
13 - 15	0	0	0	0	0
Total	64	64	64	0	0%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.69.4					

COMMENT ON THE PERFORMANCE OF THE EXECUTIVE AND COUNCIL

EXPENDITURE ON EXECUTIVE AND COUNCIL FOR 2012/2013:

VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
100	200001	SALARIES	R 1 500 000	R 1 816 581
100	200060	PENSION CONTRIBUTIONS	R 1 350 000	R 1 329 044
100	200070	MEDICAL AID CONTRIBUTIONS	R 450 000	R 223 301
100	200170	TRAVEL ALLOWANCES	R 3 750 000	R 3 674 942
100	215004	CELLPHONE ALLOWANCES	R 950 000	R 840 086
100	215005	CLR ALLOWANCES	R 7 700 000	R 7 909 452
100	230001	INFRASTRUCTURE DEPRECIATION	R 0	R 129 213 727
100	230002	DEPRECIATION COMMUNITY	R 0	R 9 063 752
100	230003	DEPRECIATION COMPUTER EQUIPMEN	R 0	R 556 358
100	230004	DEPRECIATION FURNITURE & FITTI	R 0	R 387 129
100	230005	DEPRECIATION OFFICE EQUIPMENT	R 0	R 8 900
100	230006	DEPRECIATION MOTOR VEHICLES	R 0	R 1 581 742
100	230007	DEPRECIATION BUILDINGS	R 0	R 3 350 949
100	230011	DEP PLANT & MICHINERY	R 0	R 4 856 786
100	235010	PERFORMANCE MANAGEMENT SYSTEM	R 250 000	R 45 215

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100	235015	REP & MAINT - BUILDINGS	R 2 500 000	R 1 352 946
100	235030	VEHICLES	R 2 500 000	R 3 308 740
100	235040	COMPUTER HARDWARE	R 35 000	R 28 024
100	235070	RECORDS MANAGEMENT UPGRADE	R 100 000	R 0
100	235080	ICT UPGRADE	R 1 500 000	R 370 673
100	235110	REPAIRS & MAINTENANCE OFF MACH	R 50 000	R 92 772
100	260020	ADVERTISEMENT	R 500 000	R 481 444
100	260050	MEMBERSHIP FEES	R 750 000	R 2 211 037
100	260060	DEPUTATION COSTS	R 5 000	R 0
100	260080	FUEL	R 4 000 000	R 6 039 604
100	260100	PRINTING AND STATIONERY	R 250 000	R 307 405
100	260110	SKILLS DEVELOPMENT LEVY	R 100 000	R 91 531
100	260130	LICENCES	R 50 000	R 12 750
100	260140	MATERIALS AND SUPPLIES	R 450 000	R 324 635
100	260220	RENTAL OF OFFICE EQUIP	R 300 000	R 981 940
100	260240	PUBLIC PARTICIPATION	R 550 000	R 233 483
100	260250	COMMUNITY WORK PROGRAMMES	R 1 356 800	R 761 900
100	260260	AUDIT COMMITTEES	R 150 000	R 94 658
100	260270	CATERING	R 750 000	R 763 593
100	260280	ELECTRICITY AND WATER	R 4 200 000	R 4 383 756
100	260300	REFRESHMENTS:EXEC MAYOR	R 10 000	R 6 794
100	260310	REFRESHMENT SPEAKER	R 50 000	R 14 480
100	260320	REFRESHMENT CHIEFWHIP	R 8 000	R 4 696
100	260330	REFRESHMENT : MPAC	R 4 000	R 897
100	260340	REFRESHMENT :MMC	R 20 000	R 7 740
100	260350	REFRESHMENT : SECTION 79	R 12 000	R 7 552
100	260360	PUBLICITY/PHOTOGRAPHY	R 1 200 000	R 494 078
100	260370	LEGAL COSTS	R 2 500 000	R 1 420 314
100	260410	TRAVELLING AND SUBSISTANCE	R 800 000	R 614 629
100	260420	ACCOMODATION AND MEALS	R 900 000	R 614 445
100	260450	TELECOMMUNICATIONS	R 1 000 000	R 1 906 174
100	260480	INSURANCE	R 874 546	R 968 877
100	260490	FUEL DEPOT FEES	R 1 500 000	R 808 831
100	260526	WARD COMMITTEES PROGRAMME	R 3 720 000	R 4 130 100
100	260530	WARD COMMITTEE EXPENDITURE	R 50 000	R 0
100	305010	AUDIT FEES	R 2 800 000	R 1 965 754
100	306019	PROV FOR BAD DEBTS	R 35 285 000	R 52 935 198
100	307020	FURNITURE	R 600 000	R 0
100	307090	NOTICE BOARDS	R 0	R 0

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Dept 100

(100)THEMB COUNCIL GENERAL

Dep Totals :

R 252 599 416

3.18 FINANCIAL SERVICES

INTRODUCTION TO FINANCIAL SERVICES

This directorate deals with the administration of finances of the municipality i.e. own budget as well as the money received from Government Fiscal i.e. allocation by Government to the municipality to enhance service delivery as in MIG and equitable shares. In order for the municipality to have effective service delivery, budget and IDP processes must be followed in order to ensure public participation to cover all community proposals in terms of projects.

The directorate must develop budget related policies and by-laws which will govern consistent charging of moneys for services rendered to the communities.

Collection of moneys owed to Council as revenue must also be covered in terms of policy and this will also be implemented next financial year. There will be internal and external audits in order to ensure management of risk and curbing corruption while encouraging effecting customer care service.

Debt Recovery R' 000								
Details of the types of account raised and recovered	2011/2012		2012/13			2013/14		
	Actual for accounts billed in year	Proportion of accounts value billed that were collected in the year %	Billed in Year	Actual for accounts billed in year	Proportion of accounts value billed that were collected %	Billed in Year	Estimated outturn for accounts billed in year	Estimated Proportion of accounts billed that were collected %
Property Rates			7 434 228	440 923	6%			
Water			106 704 501	1 892 048	2%			
Sanitation			33 997 024	107 660	0%			
Refuse			19 446 893	165 089	1%			
Other			0	0				
B- Basic; C= Consumption. See chapter 6 for the Auditor General's rating of the quality of the financial Accounts and the systems behind them.								
T3.70.2								

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The following problems were identified with regards to the below average collection rate and we have identified initiatives that will make a difference in the collection rate. One of the main factors is that the economic viability of consumers to pay for their services are decreasing on an annual basis

A large number of consumers move in and out of the houses without notifying the Finance service department. The result of this is that the financial system is not up to date with the latest consumer information.

Different strategies have to be put in place for regular defaulters as opposed to consumers defaulting occasionally:-

- Through awareness campaigns, consumers need to be made aware of the services provided by the Council.
- We need to explain to the consumers why they have to pay for services
- Political support
- Issuing monthly statements to the consumer on regularly for payment of services
- The deposits of regular defaulters should be increased according to their liability profile

EMPLOYEE INFORMATION

Employees: Financial Services					
Job Level	2011/12	2012/2013			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	1	6	3	3	50%
4 - 6	6	9	5	4	44%
7 - 9	0	1	1	0	0%
10 - 12	11	24	11	13	54%
13 - 15	0	4	0	4	100%
Total	17	44	20	24	55%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.					
T3.70.4					

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Financial Performance and capital expenditure 2012/13: Financial Services

VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
104	200001	SALARIES	R 5 940 900	R 4 891 462
104	200002	INTERNS SALARIES-FMG	R 250 000	R 250 000
104	200010	BONUS	R 400 000	R 283 837
104	200020	SALGBC	R 2 000	R 1 999
104	200030	ACTING ALLOWANCE	R 300 000	R 279 746
104	200060	PENSION CONTRIBUTIONS	R 1 100 000	R 987 067
104	200070	MEDICAL AID CONTRIBUTIONS	R 320 000	R 323 355
104	200090	HOUSING SUBSIDIES	R 20 000	R 19 923
104	200110	U I F CONTRIBUTIONS	R 55 000	R 39 069
104	200140	W C C CONTRIBUTIONS	R 100 000	R 0
104	200160	OVERTIME	R 35 000	R 46 623
104	200170	TRAVEL ALLOWANCES	R 400 000	R 364 000
104	215004	CELLPHONE ALLOWANCES	R 23 000	R 29 250
104	235010	VALUATION ROLL	R 350 000	R 111 037
104	235015	REP&MAINT-VALUATION ROLL MSIG	R 50 000	R 0
104	235030	REFURBISHMENT OF STORES	R 300 000	R 0
104	235060	FINANCIAL SYSTEMS UPGRADE- FMG	R 250 000	R 250 000
104	235110	MUNSOFT UPGRADE & MAINTENANCE	R 400 000	R 0
104	260050	MEMBERSHIP FEES	R 45 000	R 658
104	260070	BANK CHARGES	R 240 000	R 230 637
104	260100	PRINTING AND STATIONERY	R 250 000	R 164 488
104	260110	SKILLS DEVELOPMENT LEVY	R 57 000	R 60 821
104	260290	ENTERTAINMENT	R 10 000	R 2 208
104	260320	AFS & BUDGET RELATED - FMG	R 180 000	R 1 368 669
104	260390	SOFTWARE LICENCES	R 350 000	R 952 429
104	260400	TRAVEL AND ACCOMMODATION	R 100 000	R 143 695
104	260410	TRAVELLING AND SUBSISTANCE	R 140 000	R 75 596
104	260460	POSTAGE	R 120 000	R 79 120
104	260470	BUDGET PROCESS	R 50 000	R 117 875
104	260490	SOFTWARE CONSULTANCY	R 150 000	R 0
104	260520	GRAP COMPLIANCE CONSULTANCY FE	R 2 200 000	R 660 451
104	260523	REVENUE ENHANCEMENT - MSIG	R 100 000	R 100 000
104	260540	GRAP IMPLEMENTATION -FMG	R 230 000	R 230 000
104	260545	GRAP IMPLEMENTATION - MSIG	R 50 000	R 50 000
104	260625	DATA CLEANSING INDIGENT REGIST	R 150 000	R 150 000
104	260720	ASS REG & INVENTORY MANAGEMENT	R 4 252 503	R 1 346 801
104	260730	VAT RECOVERY	R 5 300 000	R 4 372 936

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VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
104	307010	ASSETS VERIFICATION HAND-MSIG	R 50 000	R 11 000
104	307015	STEEL FILLING CABINETS	R 150 000	R 153 000
104	307020	OFFICE EQUIPMENTS&FURNITURE-FMG	R 70 000	R 70 000
104	307030	SCM DATABASE SYSTEM	R 250 000	R 0
104	307200	PRESUURE SEALERS-ACCOUNT FOLD	R 100 000	R 0
	Dept 104	(104)FINANCIAL SERVICES	Dep Totals :	R 18 217 751

3.19 HUMAN RESOURCE(CORPORATE) SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

The municipality drafted the Employment Equity which was adopted by the Council. The WSP for 2012/2013 has been approved by the Council and also implemented.

Some of the identified critical posts to the 2011/12 financial year were filled, but the process is ongoing. Occupational Health Services is also in line with this to prevent injuries on duty by identifying dangerous situations.

In order to ensure an effective workforce, the Labour Relations Unit oversees and deals with issues of conflict on duty and enforcing discipline in the workplace.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Total personnel expenditure trends in the last two years

The following table reflects the total personnel expenditure trends from 2011/12 to 2012/13:-

Financial Year	(R)
2011/12	50,713,050
2012/13	82,926,389

Pension Fund

The composition of membership for pension and provident funds was as follows

Pension Fund	Number of Members	
	2011/12	2012/13
Municipal Gratuity Fund	2	9
National Fund for Municipal Workers		
Joint Municipal Pension fund		
Sala Pension Fund 96 92		
Municipal Councillors Pension Fund	64	63
Municipal Employees Pension Fund	189	391
Meshawu Pension fund		
Samwu Pension Fund	1	0

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Medical Aid Funds

The medical aid funds are accredited by the South African Local Government Bargaining Council (SALGBC). The Council's actual expenditure for the 2012/13 financial year towards the employers' contribution to medical aid funds was R2,904,706 and the Medical Aid for Pensioners and provision for 2012/13 is R462,242 which brings the total medical Aid Fund to R3,366,948

Medical Aid Fund	Number of Members	Employer's Contribution (R)
KeyHealth	13	58 847.00
Hosmed	42	1040 219.37
Bonitas	22	265 157.88
LA Health	12	229 014.54
Samwu Med	149	1534 767 .75
Total	238	R2,904,706

Outstanding Monies

MFMA Circular 11 requires that municipalities disclose arrears (outstanding monies) by councillors for the financial year.

Accounts in Arrear as at Present	Arrears: Jun-12 (R)	Arrears: Jun-13 (R)
Councillors	194,178	187,975

NOTE: the full report is on Annual Financial Statement

Disclosure concerning executive councillors and directors

The following table reflects the remuneration for Executive Councillors and Managers:-

Designation	Remuneration (Package) (R)	
	2011/2012	2012/2013
Council	13,936,682.00	14,015,840.00
Section 57 managers	2,264,052	2,297,350

Designation	Remuneration (Package) (R)	
	2011/2012	2012/2013
Executive Mayor	611 895	645 549
Speaker	489 516	516 439
Single Whip	458 921	484 162
MMC's	458 921	484 162
Municipal Manager	1200 000	1258 800
Manager Corporate service	850 000	891 650
Manager SDS	850 000	891 650
Manager technical services	850 000	891 650
CFO	950 0000	996 550

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Employees: only Human Resource Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	0	1	1	0	0%
4 - 6	6	9	7	2	22%
7 - 9	0	0	0	0	0
10 - 12	0	0	0	0	0
13 - 15	0	0	0	0	0!
Total	6	10	8	2	20%
Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.71.4					

Financial Performance and capital expenditure 2012/13: corporate services(HR, Fleet management, ICT, Legal, Labour relation and other)

VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
106	200001	SALARIES	R 7 397 448	R 6 484 943
106	200010	BONUS	R 450 000	R 334 654
106	200020	SALGBC	R 3 000	R 2 457
106	200030	ACTING ALLOWANCE	R 250 000	R 185 809
106	200060	PENSION CONTRIBUTIONS	R 1 300 000	R 1 269 505
106	200070	MEDICAL AID CONTRIBUTIONS	R 350 000	R 413 704
106	200090	HOUSING SUBSIDIES	R 20 000	R 14 679
106	200110	U I F CONTRIBUTIONS	R 55 000	R 47 903
106	200140	W C C CONTRIBUTIONS	R 150 000	R 0
106	200160	OVERTIME	R 220 000	R 208 638
106	200170	TRAVEL ALLOWANCES	R 220 000	R 239 000
106	215004	CELLPHONE ALLOWANCES	R 50 000	R 43 600
106	235140	HARDWARE REPAIRS & MAINTENANCE	R 65 000	R 15 461
106	235150	IT SLA MAINTANANCE	R 175 000	R 0
106	235160	WEBSITE UPDATES - MSIG	R 250 000	R 256 500
106	260050	MEMBERSHIP FEES	R 25 000	R 0
106	260060	DEPUTATION COSTS	R 500	R 0
106	260100	PRINTING AND STATIONERY	R 300 000	R 165 141
106	260110	SKILLS DEVELOPMENT LEVY	R 70 000	R 74 257
106	260220	RENTAL OF OFFICE EQUIP	R 10 000	R 9 000

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VOTE NO.	ALLOCATION	DETAILS	BUDGET	ACTUAL
106	260230	STRATEGIC PLANNING	R 150 000	R 40 060
106	260290	ENTERTAINMENT	R 25 000	R 16 452
106	260310	TRAINING	R 1 000 000	R 737 035
106	260370	LEGAL COSTS	R 0	R 198 127
106	260390	SOFTWARE LICENCE	R 200 000	R 330 065
106	260400	TRAVEL AND ACCOMMODATION	R 185 000	R 183 371
106	260410	TRAVELLING AND SUBSISTANCE	R 160 000	R 88 001
106	260420	ACCOMODATION AND MEALS	R 160 000	R 133 795
106	260460	POSTAGE	R 15 000	R 9 811
106	260500	POLICY DEVELOPMENT(BYLAWS)	R 450 000	R 450 202
106	260630	TEAM BUILDING ACTIVITIES	R 340 000	R 315 096
106	260640	EMPLOYEE WELNESS	R 200 000	R 116 650
106	260650	ORIENTATION PROGRAMMES	R 50 000	R 0
106	260660	OHS PROGAMMES	R 100 000	R 168 191
106	307015	COMPUTER EQUIPMENT	R 500 000	R 5 681
106	307020	FURNITURE	R 400 000	R 58 270
106	307200	ZOZO (OHS)	R 200 000	R 0
	Dept 106	(106)ADMINISTRAION SERVICES	Dep Totals :	R 12 616 057

3.20 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

The ICT services are broadly defined as follows:-

1. Information Management services
2. Information Technology services
3. Information System services
4. Network Management services

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The ICT unit is responsible for the delivery of ICT services across the municipality. The unit is responsible for devising change programmes across the departments in order to deliver a modern ICT service function. The unit led the management and development of information and Network systems which devise an effective ICT management.

Brief introductory comments

Chapter 3

Information, Communication & Technology services in the Thembisile Hani Local Municipality is regarded as a strategic resource. A strategic resource, which it is, viewed as both a critical and catalyst function for enabling service delivery at the customer face.

Key to the strategic nature of ICT in the municipality is the enabling of the municipal key objectives of the Municipality in order to meet its constitutional obligations. ICT enables the achievement of these obligations by deploying relevant information technology solutions.

The following policies have been developed and the related IT service provided daily to Departments:-

- Information security policy
- ICT change management policy
- Internet Policy
- Email Policy
- Password Protection Policy
- Financial system procedure manual

Measures taken to improve performance and major achievements achieved by the ICT service during the year:

Measure taken to improve performance of the ICT division Training of IT employees on the following courses:-

- COBIT (governance of IT)
- Microsoft server 2008 (networking)

EMPLOYEE INFORMATION

Employees: Sanitation Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	2	4	2	2	50%
7 - 9	0	0	0	0	0%
10 - 12	2	4	2	2	0%
13 - 15	0	0	0	0	0%
Total	5	9	5	4	44%
<p>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June.</p> <p>*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</p> <p style="text-align: center;">T3.2.7</p>					

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COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has one large priority IT capital project running. This is:

- ICT Hardware/Software (Desktop Renewal Programme). The programme is meant to decommission old and aging workstations and their related software (operating systems (OS) throughout the municipality and to replace them with the latest IT Assets
- Procured 2013 Microsoft office
- Updated municipal website
- Upgraded financial system

The cost of the license is approximately R1,2 million per annum.

3.21 LEGAL AND ADMINISTRATION SERVICES

INTRODUCTION TO LEGAL AND ADMINISTRATION SERVICES

The aim of Legal Services is to ensure a proper legal service to Council and the Municipal Manager, as well as the Executive Mayor and his Members of Mayoral Committee and other structures in Council. Prepare and ensure approval of legal documents relating to Council

The municipality is paying a lot of money for legal costs. As the municipality grows and engages in a number of projects the potential for increased cost remains a cause for concern.

Employees: Legal Services					
Job Level	2011/12	2012/13			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	3	3	0	0%
4 - 6	1	6	4	2	20%
7 - 9	0	1	0	1	100%
10 - 12	2	2	2	0	0%
13 - 15	0	0	0	0	0
Total	5	13	9	3	23%
<small>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days. T3.73.4</small>					

Note:All the legal expenditures are included in the corporate service

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3.22 FLEET MANAGEMENT

INTRODUCTION

The section provides fleet services for the municipality and in doing so it is guided by the Fleet Management Policy. Council vehicles are centralized and managed within the fleet unit with the exception of primary health care.

➤ VEHICLE PURCHASED

The municipality has in 2012/2013 financial year purchased nineteen (19) vehicles, from Mtimandze Auto and Wisane Mathebula trading with an amount of R10,756,719,60.

Date	Description	Registration	Value	Department
2013/01/08	NISSAN LDV	FYZ 065 MP	R238 524,48	SDS
2013/01/08	NISSAN LDV	FYZ 066 MP	R238 524,48	SDS
2013/01/08	NISSAN LDV	FYZ 067 MP	R238 524,48	SDS
2013/01/08	NISSAN LDV	FYZ 069 MP	R238 524,48	SDS
2013/01/08	NISSAN TIIDA	FYZ 872 MP	R202 279,32	SDS
2013/01/08	NISSAN TIIDA	FYZ 874 MP	R202 279,32	SDS
2013/01/08	NISSAN TIIDA	FYZ 864 MP	R202 279,32	SDS
DATE	DESCRIPTION	REG	VALUE	DEPARTMENT
2013/01/08	NISSAN TIIDA	FYZ 878	R202 279,32	SDS
2013/06/22	NISSAN UD TIPPER	HDP 474 MP	R720,000,00	TECHNICAL
2013/06/22	NISSAN UD TIPPER	ADDH0300000005071	R720,000.00	TECHNICAL
2013/06/22	NISSAN UD TIPPER	HDP 492 MP	R720,000,00	TECHNICAL
2013/06/2	NISSAN UD TIPPER	HDP 484 MP	R720,000,00	TECHNICAL
2013/06/22	NISSAN UD TIPPER	ADDH03000000005119	R720,000,00	TECHNICAL
2013/06/22	NISSAN UD TIPPER	HDP 505 MP	R720,000,00	TECHNICAL
2013/03/27	NISSAN UD LB CHERRY PICKER	HBP 383 MP	R722,823.30	TECHNICAL
2013/03/27	NISSAN UD TIPPER	HBP 389 MP	R600,681.10	TECHNICAL
2013/06/03	LOWBED	HCD 587 MP	R2,200,000,00	TECHNICAL
2013/06/22	NISSAN UD TANKER	HDP 501 MP	R1,150,000	TECHNICAL

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➤ DISPOSAL OF VEHICLE

Fleet management unit did not dispose of any vehicles for the financial year 2012/2013

➤ VEHICLES DONATED FROM DISTRICT MUNICIPALITY

Nkangala District Municipality donated 25 plant and machinery to the municipality.

The municipality received (25) Plant and Machinery donated by Nkangala District Municipality, for purpose of service delivery.

Date	Description	Registration
17 July 2012	TLB315SJ 4X4 BELL MKII	FVX 817 MP
17 July 2012	TLB315SJ 4X4 BELL MKII	FVX 819 MP
17 July 2012	TLB315SJ 4X4 BELL MKII	FVX 821 MP
11 December 2012	TLB315SK 4X4 BELL MKI	FYD 917 MP
11 December 2012	TLB315SK 4X4 BELL MKI	FYD 922 MP
11 December 2012	TLB315SK 4X4 BELL MKI	FYD 924 MP
19 December 2012	VACUUM JET MACHINE	FZB 485 MP
19 December 2012	VACUUM JET MACHINE	FZB 487 MP
27 March 2013	LB WITH CHERYPICKER MACHINE	HBP 383 MP
27 March 2013	TIPPER TRUCK	HBP 389 MP
2007	TLB	FDV 720 MP
2007	NISSAN TIPPER TRUCK	DXT 176 MP
2007	NISSAN TIPPER TRUCK	DXT 171 MP
2007	NISSAN TIPPER TRUCK	FDV 718 MP
2007	DRUM ROLLER	FDR 839 MP
2007	DOZER	
2007	EXCAVATOR BELL	
2007	GRADER	FDV 722 MP

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2013	NISSAN TIPPER TRUCK	HCY 382 MP
2013	NISSAN TIPPER TRUCK	HCY 384 MP
2013	TRACTOR	HFY 726 MP
2013	TRACTOR	HFY 731 MP
2013	TRACTOR	HFY 733 MP
2013	NISSAN COMPACTOR	EFY 616 MP
2013	NISSAN COMPACTOR	EFY 611 MP

➤ STATUS OF COUNCIL FLEET AS OF JULY 2012 TO JUNE 2013

Thembisile Hani Local Municipality has a Fleet Management component responsible for the management and administration of (127) vehicles. The municipality fleet consists of (39) Trucks, (40) Bakkies, (13) Sedans, (12) Tractors, (08) TLBs, (07) Graders, (03) Excavators, (13) Drawn trailers, (01) Kombi, (02) Bomag, (01) Dozer and, (01) Front end Loader. Note trailers are not counted as fleet since they are drawn but not self-propelled. **(See attached Fleet below)**

➤ REPAIRS AND MAINTENANCE

The amount budgeted for repairs and maintenance in 2012/2013 financial year was R3, 000,000. All Council vehicles were repaired for the municipality to deliver services promised to the community.

EQUIPMENT DONATED TO THLM FROM NDM

REGISTRATION	MAKE	DISC EXPIRY	YEAR PURCHASED /DONATED	PURCHASED OR DONATED BY
1. FDV 720 MP	TLB	2014/11/30	2007	NDM
2. DXT 176 MP	NISSAN UD	2014/11/30	2007	NDM
3. DXT 171 MP	NISSAN UD	2014/11/30	2007	NDM
4. HFJ 699 MP	TOYOTA 4X4	2014/09/30	2013	NDM
5. DOZER			2007	NDM
6. FDR 839 MP	DRUM ROLLER	014/11/30	2007	NDM
7. EXCAVATOR	BELL		2007	NDM
8. FDV 722 MP	GRAIDER	2014/11/30	2007	NDM
9. FWX 044 MP	GRADER	2014/05/30	2012	NDM
10. NEW	GRADER		2013	NDM
11. FDV 718 MP	NISSAN UD	2014/11/30	2007	NDM
12. FVX 817 MP	TLB	2014/11/30	2011	NDM
13. FVX 819 MP	TLB	2014/11/30	2011	NDM
14. FVX 821 MP	TLB	2014/11/30	2011	NDM

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15.	JCB JS 200	EXCAVATOR		2012	NDM
16.	FZB 487 MP	NISSAN UD	2013/12/31	2013	NDM
17.	FZB 485 MP	NISSAN UD	2013/12/31	2013	NDM
18.	HCY 382 MP	NISSAN UD	2014/07/31	2013	NDM
19.	HCY 384 MP	NISSAN UD	2014/07/31	2013	NDM
20.	FYD 922 MP	TLB	2013/11/30	2013	NDM
21.	FYD 924MP	TLB	2013/11/30	2013	NDM
22.	FYD 917 MP	TLB	2013/11/30	2013	NDM
23.	FVP 717 MP	COMPACTOR	2014/07/31	2013	NDM
24.	FSP 929 MP	COMPACTOR	2014/02/28	2013	NDM
25.	HBV 802 MP	COMPACTOR	2014/04/30	2013	NDM
26.	EFY 616 MP	COMPACTOR	2014/01/31	2013	NDM
27.	EFY 611 MP	COMPACTOR	2014/01/31	2013	NDM
28.	FPJ 634 MP	TRACTOR	2013/11/30	2011	NDM
29.	FPJ 648 MP	TRACTOR	2013/11/30	2011	NDM
30.	FPJ 642 MP	TRACTOR	2013/11/30	2011	NDM
31.	HFY 726 MP	TRACTOR	2014/10/31	2013	NDM
32.	HFY 731 MP	TRACTOR	2014/10/31	2013	NDM
33.	HFY 733 MP	TRACTOR	2014/10/31	2013	NDM
34.	HBP 383 MP	CHERRY PICKER	2014/04/30	2013	NDM

EQUIPMENTS PURCHASED BY THLM

REGISTRATION	MAKE	DISC EXPIRY		
1. DJN 789 MP	COMPACTOR	2013/12/31	2011	THLM
2. FYZ 069 MP	NISSAN SEDAN	2013/12/31	2013	THLM
3. FYZ 066 MP	NISSAN SEDAN	2013/12/31	2013	THLM
4. FYZ 067MP	NISSAN SEDAN	2013/12/31	2013	THLM
5. FYZ 069 MP	NISSAN SEDAN	2013/12/31	2013	THLM
6. FYZ065 MP	NISSAN SEDAN	2013/12/31	2013	THLM
7. FYZ 878 MP	TIIDA SEDAN	2013/12/31	2013	THLM
8. FYZ 864 MP	TIIDA SEDAN	2013/12/31	2013	THLM
9. FY Z874 MP	TIIDA SEDAN	2013/12/31	2013	THLM
10. FYZ872 MP	TIIDA SEDAN	2013/12/31	2013	THLM
11. FSB 895 NP	TIIDA SEDAN	2013/11/30	2012	THLM
12. FSB 896 MP	TIIDA SEDAN	2013/11/30	2012	THLM
13. FSB 897 MP	TIIDA SEDAN	2013/11/30	2012	THLM
14. FNK 975 MP	BENZ SEDAN	2014/05/31	2012	THLM
15. FSB 890 MP	NISSAN BAKKIE	2013/11/30	2012	THLM
16. FSB 801 MP	NISSAN BAKKIE	2013/11/30	2012	THLM
17. FSB 887 MP	NISSAN BAKKIE	2013/11/30	2012	THLM
18. FSB 882 MP	NISSAN BAKKIE	2013/11/30	2012	THLM
19. FSB 891 MP	NISSAN DOUBLE CAP	2013/11/30	2012	THLM
20. HFY 945 MP	NISSAN BAKKIE	2014/10/31	2013	THLM
21. HFY 956 MP	NISSAN BAKKIE	2014/10/31	2013	THLM
22. HFY 972 MP	NISSAN BAKKIE	2014/10/31	2013	THLM
23. HFY 966 MP	NISSAN BAKKIE	2014/10/31	2013	THLM
24. DFS 345 MP	COROLLA SEDAN	2013/11/30/	2002	THLM
25. DFT 019 MP	MAZDA 3 SEDAN	2013/11/30/	2002	THLM

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26.	DFR 930 MP	GOLF SEDAN	2013/11/30	2002	THLM
27.	CXP 399 MP	ALMERA SEDAN	2013/11/30/	2002	THLM
28.	DFS 347 MP	ALMERA SEDAN	2013/11/30/	2002	THLM
29.	FZL582 MP	BOOMAG	2014/02/28	2013	THLM
30.	FZL 578 MP	GRADER	2014/02/28	2013	THLM
31.	HDP 474 MP	TIPPER RUCK	2014/04/31	2013	THLM
32.	HDP 501 MP	WATER TANKER	2014/04/31	2013	THLM
33.	HDP 484 MP	TIIPER TRUCK	2014/04/31	2013	THLM
34.	HDP 505 MP	TIPPER TRUCK	2014/04/31	2013	THLM
35.	HDP 492 MP	TPPER TRUCK	2014/04/31	2013	THLM
36.	HDP 489 MP	TIIPER TRUCK	2014/04/31	2013	THLM
37.	HBP 389 MP	TIPPER TRUCK	2014/04/31	2013	THLM
38.	DSH 909 MP	ISUZU TRUCKS	2014/04/30	2008	THLM
39.	DSH 922 MP	ISUZU TRUCKS	2014/04/30	2008	THLM
40.	DSH 914 MP	ISUZU TRUCKS	2010/04/30	2008	THLM
41.	DSH 919 MP	ISUZU TRUCKS	2014/04/30	2008	THLM
42.	DXS 693 MP	FAW TRUCK	2014/05/31	2011	THLM
43.	DXS 697 MP	FAW TRUCK	2014/05/31	2011	THLM
44.	DXS 688 MP	FAW TRUCK	2014/06/31	2011	THLM
45.	DVC 918 MP	NISSAN TRUCK	2014/05/31	2011	THLM
46.	DVC 923 MP	NISSAN TRUCK	2013/05/31	2011	THLM
47.	DVC 913 MP	NISSAN TRUCK	2014/05/31	2011	THLM
48.	FLZ 921 MP	ISUZU TRUCK	2014/04?30	2011	THLM
49.	FLZ 923 MP	ISUZU TRUCK	2014/04?30	2011	THLM
50.	FMF 292 MP	ISUZU TRUCK	2014/04?30	2011	THLM
51.	DRH 754 MP	ISUZU TRUCK	2014/05/30	2011	THLM
52.	DRH 748 MP	ISUZU TRUCK	2014/05/30	2011	THLM
53.	DHY 232 NP	NISSAN TRUCK	2014/05/30	2011	THLM
54.	HCD 587 MP	LOWBELT	2014/04/31	2013	THLM
55.	DRD 053 MP	ISUZU BAKKIE	2013/11/30	2007	THLM
56.	DRD 058 MP	ISUZU BAKKIE	2013/11/30	2007	THLM
57.	DRD 066 MP	ISUZU BAKKIE	2013/11/30	2007	THLM
58.	DRD 063MP	ISUZU BAKKIE	2013/11/30	2007	THLM
59.	DRD 044 MP	ISUZU BAKKIE	2013/11/30	2007	THLM
60.	DRD 048 MP	ISUZU BAKKIE	2013/11/30	2007	THLM
61.	DWW 142 MP	NISSAN BAKKIE	2014/04/30	2008	THLM
62.	DWW 141 MP	NISSAN BAKKIE	2014/04/30	2008	THLM
63.	DWW134 MP	NISSAN BAKKIE	2014/04/30	2008	THLM
64.	DWW136 MP	NISSAN BAKKIE	2014/04/30	2008	THLM
65.	DWW137 MP	NISSAN BAKKIE	2014/04/30	2008	THLM
66.	DPY 747 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
67.	DPY 769 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
68.	DPY808MP	NISSAN HARDBODY	2014/11/30	2007	THLM
69.	DPY725MP	NISSAN HARDBODY	2014/11/30	2007	THLM
70.	DPY734 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
71.	DPY701 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
72.	DPY802 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
73.	DPY707 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
74.	DPY753 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
75.	DPY780 MP	NISSAN HARDBODY	2014/11/30	2007	THLM

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76.	DPY715 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
77.	DPY772 MP	NISSAN HARDBODY	2014/11/30	2007	THLM
78.	DCJ 101 MP	TRACTOR	2014/12/31	2004	THLM
79.	DCJ 108 MP	TRACTOR	2014/12/31	2004	THLM
80.	DDS 176 MP	TRACTOR	2014/12/31	2004	THLM
81.	DDS 190 MP	TRACTOR	2014/12/31	2004	THLM
82.	DDS 214 MP	TRACTOR	2014/12/31	2004	THLM
83.	DDS 204 MP	TRACTOR	2014/12/31	2004	THLM
84.	DXD 881 MP	TRACTOR	2014/12/31	2004	THLM
85.	DXD 889 MP	TRACTOR	2014/11/30	2004	THLM
86.	DGJ 982 MP	HILUX	2013/11/30	2002	THLM
87.	DFZ 634 MP	NISSAN	2013/11/30	2002	THLM
88.	DGG 503 MP	QUANTUM	2014/05/31	2004	THLM
89.	DFY 131 MP	NISSAN	2013/11/30	2002	THLM
90.	DFY 135 MP	NISSAN	2013/11/30/	2002	THLM
91.	DFS 353 MP	FORD	2013/11/30/	2002	THLM

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COMPONENT J: MISCELLANEOUS

3.23 AUDITED ANNUAL PERFORMANCE REPORT

This component includes: Annual Performance Scorecard Report for the current year.

Municipal Planning and Performance Management Regulations (2001) stipulates that a “municipality’s performance management system entails a framework that describes and represents how the municipality’s cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role-players” (Chapter 3, Section 7, Municipal Planning and Performance Management Regulations, 2001).

Section 46 of the Municipal Systems Act (Act 32 of 2000), stipulates the following:-

“Annual performance reports

46. (1) A municipality must prepare for each financial year a performance report *reflecting* –
- (a) the performance of the municipality and of each external service provider during that financial year;
 - (b) a comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and
 - (c) measures taken to improve performance.
- (2) An annual performance report must form part of the municipality’s annual report in terms of Chapter 12 of the Municipal Finance Management Act.”

The Performance Management Framework and Policy was adopted by Council during the 20012/13 financial year on the 31 January 2013.

The Annual Performance Report must be presented to the Auditor General for auditing together with the Annual Financial Statements on 31 August 2013.

COMPONENT K: ORGANISATIONAL PERFORMANCE SCORECARD

Institutional performance management process overview

In the 2012/2013 financial year, every attempt was made to ensure that the municipality complies with legislation concerning the development, operation and maintenance of a performance management system that is commensurate to the institutional service delivery objectives captured in the IDP. THLM has continued to maintain the effective operation of the following mechanisms:

- ✓ The 2012/2013 IDP included strategic objectives, strategies and key performance indicators (KPIs) as required by the Municipal Systems Act, 32 of 2000;
- ✓ The budget for implementation of the IDP was approved within the prescribed timelines prescribed in the Municipal Finance Management Act, 56 of 2003;
- ✓ After approval of the budget, the SDBIP was developed to integrate the IDP and the budget and to ensure effective implementation of the institutional strategies;
- ✓ Performance agreements with performance plans were developed, signed and approved by the Executive Mayor as required by the Municipal Performance Regulations, 2006;
- ✓ Quarterly performance reports with supporting evidence were prepared by managers directly reporting to the Municipal Manager (MM).

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- ✓ Quarterly performance reports were objectively and independently audited by the Internal Audit unit to verify and to confirm performance information as reflected in the reports; the unit also confirmed the credibility of evidence that was submitted quarterly;
- ✓ The Audit Committee (AC) functioned optimally in the year; in line with the committee's approved terms of reference

1. OVERALL CONCLUSION

During the 2012/2013 year the overall THLM performance results reflect a 74% success rate caused by mixed performance results of departments in implementing the SDBIPs. The 2012/13 percentage is higher as compared to 2011/2012 financial period.

The comparative analysis depicted in the table indicates that the performance results have improved in most KPAs. This increase can be attributed to the fact that departments are required to come up with remedial actions for all the unmet targets and the implementation of the remedial actions is closely monitored by the Office of the Municipal Manager, assisted by the PMS Unit. It is noted that there was significant improvement in MIG project, for 2011/2012 it was 67% spending and 2012/2013 is 100%. The reporting on multi-year projects has been identified as an area that needs attention. In addition, the majority of the projects that are implemented herein are projects which can be easily influenced by external factors, such as stakeholder involvement and weather patterns.

During the year, poorly constructed targets and key performance indicators were identified and recommendations for their removal or amendment were sent to the Executive Mayor; this ensured that the municipality reports on much clearer key performance indicators. Furthermore, the implementation of the PMS policy framework has assisted the municipality in ensuring that programme inputs, activities and results are evaluated on a system which assures the institution and its stakeholders of the integrity of the performance information.

The management of the institution is confident that the target for a clean audit on performance information by 2014 is well on track. The institution will continue improving on its performance management system, particularly, in the application of the SMART principle. Plans are underway to also improve the organizational culture towards performance management so as to eliminate the hindrances to proper planning and to accurate and credible reporting on performance.

KPA 1: MUNICIPAL BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

INTRODUCTION

WATER

Thembisile Hani Local Municipality does not have its own source of water, it depends on other Water Service Authorities for bulk water supply. Approximately 55 MI/day of water is supplied from various sources: 20 MI/day by City of Tshwane Metropolitan, 5 MI/day by Dr J S Moroka Local Municipality and 30 MI/day by Rand Water. Not at all times are we supplied with the 55 MI/day due to inconsistency of supply, operation failure on pumps, vandalism especially from both City of Tshwane Metropolitan and Dr J S Moroka Local Municipalities. Vandalism is rampant on all our bulk pipelines. Most air valves are leaking and manhole cover for chambers are missing. This contribute to 60% overall water losses. There is lack of awareness on water usage/conservation. The 95.4 % of the households have access to water and 4.6% do not have access to water.

SANITATION SUMMARY

The majority of communities within the Municipality use pit toilets, 40% of the communities have VIP (Ventilated Improved Pit) toilets, 20% have septic tanks and only 4% have water borne system. Since 2011/12 the communities have rejected the VIP

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toilets and prefer the water borne system, and the current backlog still remains at 60%. Areas making 4% are: KwaMhlanga serviced by 3 x 0.5 ML/day Oxidation Ponds and Tweefontein K by 0.75 ML/day Waste Water Treatment Works.

There is need for awareness and educating our communities on the impact of pit toilets on contaminating boreholes that are nearby.

There are various existing bulk sewer lines from Tweefontein RDP connecting to Tweefontein K WWTW pump station; outfall line from Mzimuhle until pump house; outfall line from Traffic Centre in Sun City through Mandela and from Luthuli to Mandela.

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PERFORMANCE REPORT: TECHNICAL SERVICES

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Tweefontein Ext K	307099 EXT K REFURBISHMENT OF STREET LIGHTS	Roll over project	Number of streetlights to be installed	104 streetlights installed	Public lighting	104 streetlights installed by May 2013	860	93 streetlight installed, project completed	R961,002.10	No	The budget available covered 93 streetlight and no additional funding required for now; the budget has covered all the areas where houses are building.	none
Belfast	307102 BELFAST EXT. OF HIGHMAST LIGHTS	Roll over project	Number of high mast lights to be installed	3 high mast lights	Public lighting	3 high mast lights by May 2013	800	Installed 3 high mast lights	R1,138,704.00	Yes	No	No
Verena	307104 VERENA. OF HIGHMAST LIGHTS	Roll over project	Number of high mast lights to be installed	4 high mast lights	Public lighting	4 high mast lights by May 2013	800	Installed 3 high mast lights	R1,067,975.00	No	Lack of funding	The project need to be budgeted for 2014/15 financial

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Mzimuhle	307105 MZIMUHLE. OF HIGHMAST LIGHTS	Roll over project	Number of high mast to be lights installed	4 high mast lights	Public lighting	4 high mast lights by May 2013	750	Installed 2 high mast lights	R944,334.40	No	Lack of funding	2 high mast light to be budgeted on financial year 2014/15
Moloto south	600006 Moloto South HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2	Public lighting	2 high mast lights installed by May 2013	520	2 high mast lights installed	R602,768.60	Yes	None	None
Moloto North	600098 Moloto North HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R521,448.40	Yes	none	none
Zakheni Ext	600099 Zakheni Ext HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R575,177.90	yes	none	none
Thembaletu	600100 Thembaletu HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3	Public lighting	3 high mast lights installed by May 2013	900	3 high mast lights installed	R515,297.70	yes	none	none
Zenzele	600101 Zenzele HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	4	Public lighting	4 high mast lights installed by May 2013	1,000	4 high mast lights installed	R301,143.9	Yes	none	None
Mzimuhle	600102 Mzimuhle HIGHMAST	New	Number of high mast	2 high mast lights	Public lighting	2 high mast lights	500	2 high mast	R303,644.70	yes	none	None

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
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	LIGHTS	project	lights to be installed	installed		installed by May 2013		lights installed				
Phola Park	600103 Phola Park HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R835,543.30	yes	none	None
Miliva RDP	600104 Miliva RDP HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R278,208.7	yes	none	None
Chris Hani	600014 Chris Hani HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R1,349,561.00	yes	none	None
Sakhile	600105 Sakhile HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R523,036.3	yes	none	none
Engwanyameni	600016 Engwanyameni HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R615,307.90	yes	none	
Vezubuhle	600032 Vezubuhle HIGHMAST	New project	Number of high mast lights to be installed	4 high mast lights installed	Public lighting	4 high mast lights installed by	1,000	4 high mast lights installed	R138,239.1	yes	none	None

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	LIGHTS		installed			May 2013						
Vlaglaagte No1	600106 Vlaglaagte No1 HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	600	2 high mast lights installed	R268,891.4	yes	none	None
Phumula	600107 Phumula HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	0 high masts light installed. Not achieved	R0	No	Service provider not appointed	2 high mast lights installed by December 2013
Kwaggafontein B	600019 Kwaggafontein B HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R779,795.40	yes	none	None
Kwaggafontein A	600020 Kwaggafontein A HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3 high mast lights installed	Public lighting	3 high mast lights installed by May 2013	750	3 high mast lights installed	R1,266,991.00	yes	none	none
Kwaggafontein D	600021 Kwaggafontein D HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	4 high mast lights installed	Public lighting	4 high mast lights installed by May 2013	900	4 high mast lights installed	R435,713.00	yes	none	none
Kwaggafontein E	600022 Kwaggafontein E HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	600	2 high mast lights installed	R435,713.00	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Sun City C	600108 Sun City C HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	3 high mast lights installed	Public lighting	3 high mast lights installed by May 2013	500	3 high mast lights installed	R1,567,460.0	yes	none	none
Dobha	600024 Dobha HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	2 high mast lights installed	Public lighting	2 high mast lights installed by May 2013	500	2 high mast lights installed	R515,775.50	yes	None	None
Luthuli	600033 Luthuli HIGHMAST LIGHTS	New project	Number of high mast lights to be installed	4 high mast lights installed	Public lighting	4 high mast lights installed by May 2013	1,000	4 high mast lights installed	R701,693.70	yes	none	None
Kwaggafontein Intersection	600035 Kwaggafontein Intersection Street lights	33	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	Contractor appointed and on site. 0 streets light installed. Not achieved	R306,990.3	No	Contractor appointed late	36 streetlights installed by December 2013
Buhlebesizwe intersection	600034 Buhlebesizwe Intersection Street lights	32	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	Contractor appointed on site. 0 streets light installed. Not achieved	R106,855.30	no	Contractor appointed late	36 streetlights installed by December 2013
Vezubuhle Intersection	600036 Vezubuhle Intersection	52	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by	200	Contractor appointed. 0 streets light installed. Not	R302,888.20	no	Contractor appointed late	36 streetlights installed by December 2013

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	Street Lights					May 2013		achieved				
Kwamhlanga Intersection	600037 Kwamhlanga Intersection Street Lights	31	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	22 streetlights installed. Not achieved	R360,44.88	no	Contractor appointed late	14 streetlights installed by December 2013
Moloto clinic intersection	600038 Moloto Clinic intersection Street Lights	New project	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	22 streetlights installed. Not achieved	R29,114.27	No	Contractor appointed late	14 streetlights installed by December 2013
Mathyzynsloop intersection	600039 Mathyzynsloop Intersection Street Lights	New project	Number of streetlights to be installed	36 streetlights installed	Public lighting	36 streetlights installed by May 2013	200	22 streetlights installed. Not achieved	R24,615.28	No	Contractor appointed late	14 streetlights installed by December 2013
CRDP Wards	600040 CRDP Wards Main Road	New project	Number of streetlights to be installed	177 streetlights installed	Public lighting	177 streetlights installed by May 2013	1,450	Contractor appointed. 0 streets lights. Not achieved	R43,250.15	No	Contractor appointed late	14 streetlights installed by December 2013
Thokoza R573 T-Junction	600042 Thokoza T-junction	New project	Number of streetlights to be installed	40	Public lighting	40 streetlights installed by May 2013	250	22 streetlights installed. Not achieved	R780,726.70	No	Contractor appointed late	18 streetlights installed by December 2013
Sun City AA	600048	12 Communal Stand	Number Communal Stand pipes	12 Communal	Access to Clean and purified	12 Communal Stand pipes	1,500	12 communal stand pipes installed and	R4,237,157.00	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
		pipes in place	provided with access to free basic water to 250 households	Stand pipes	running water	(250 households) by May 2013		cater 250 households. Project completed.				
Mathyzynsloop	600053 Mathyzynsloop	73 Households with piped water on site (yard taps,)	Number of Households with piped water on site (yard taps,)	25 households connected to yard connection	Access to Clean and purified running water	25 households yard connection by May 2013	1,021	85 households connected to yard connection. Project completed	R785,579.70	yes	Over achieved by 60 households connected to yard taps	none
Boekenhoudhoek	600109 Boekenhoudhoek	New project	Number of Households with piped water on site (yard taps)	100 households connected to yard connection	Access to Clean and purified running water	100 households by May 2013	1,000	100 households connected to yard connection. Project completed	R753,599.74	yes	none	none
Mandela extension	600049 Water reticulation	24	Number of Households with piped water on site (yard taps)	100 Households connected to yard connection	Access to Clean and purified running water	100 Households	1,000	100 Households connected to piped yard taps	R1,375,727.00	yes	none	none
Moloto north	600050 Water reticulation	New project	Number of Households with piped water on site	100 Households connected to yard	Access to Clean and purified	100 Households connected to piped	1,000	100 Households connected to piped yard	R1,248,005.00	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			(yard taps	connection	running water	yard taps by March 2013		taps				
Mountain view	600051 Water reticulation	12 Communal Stand pipes	Number Communal Stand pipes provided with access to free basic water to 250 households	12 Communal Stand pipes	Access to Clean and purified running water	12 Communal Stand pipes by May 2013	1,381	12 Communal Stand pipes installed and project completed and commissioned	R1,431,768.00	yes	none	none
Luthuli	600052 Water reticulation	15	Number Communal Stand pipes provided with access to free basic water to 380 households	11	Access to Clean and purified running water	11 Communal Stand pipes by May 2013	1,000	100 Households connected to piped yard taps	R1,989,741	yes	none	none
Blynbietjie	600054 Water reticulation	New project	Number of a boreholes in various farms Installed	2 boreholes	Access to Clean and purified running water	2 boreholes by May 2013	788	2 boreholes installed to cater 20 households. Project completed	R647,718.30	yes	none	none
Moloto Block 20	600112 Water reticulation	New project	Number of Households with piped water on site	50 Households yard taps	Access to Clean and purified	50 Households yard taps connection	500	160 Households yard taps	R2,271,939.00	yes	Over achieved by 110 households	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			(yard taps) connected	connected	running water	by May 2013		connected			connected to yard taps	
Moloto Block E	600113 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	50 Households yard taps connected	Access to Clean and purified running water	50 Households yard taps connection by May 2013	500	80 household connected to yard taps. Project completed	R960,812.20	yes	Over achieved by 30 households connected to yard taps	none
Moloto Block C	600116 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	50 Households yard taps connected	Access to Clean and purified running water	50 Households by May 2013	500	80 households connected to yard taps. Project completed	R322,901.90	yes	Over achieved by 30 households connected to yard taps	none
kwaggafontein Ward 28	600030 Water reticulation	507	Number of Households with piped water on site (yard taps) connected	150 Households yard taps connected	Access to Clean and purified running water	150 Households by May 2013	2,000	520 households connected to yard taps. Project completed	R4,539,934.00	yes	Over achieved by 370 households connected to yard taps	none
Zakheni	600119 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	100 connected to yard taps	Access to Clean and purified running water	100 Households by May 2013	1,000	200 households connected to yard taps.	R1,516,921.00	yes	Over achieved by 100 households connected to yard taps	none

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OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
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Mandela Letlapeng	600120 Water reticulation	New project	Number of Households with piped water on site (yard taps) connected	50 Households connected to yard taps	Access to Clean and purified running water	50 Households by May 2013	500	63 households connected to yard taps. Project completed	R465,329.80	yes	Over achieved by 13 households connected to yard taps	none
Doornek	307119 Borehole	New project	Number of a boreholes in Installed	5 boreholes	Access to Clean and purified running water	5 boreholes by May 2013	500	2 Boreholes installed, 2 windmills, 2 storage Tanks installed	R438,336.10	No	Lack of funding	3 Borehole, 1 windmills, 1 storage Tanks to be installed by 30 September 2013
Rietfontein	307120 Borehole	New project	Number of a boreholes Installed	5 boreholes	Access to Clean and purified running water	5 boreholes by May 2013	500	2 Boreholes installed, 2 windmills, 2 storage Tanks installed	R258,376.90	No	No water was found, New sighting to be done	3 Borehole, 3 windmills, 1 storage Tanks to be installed by September 2013
Farms WARD 12	307118 Boreholes	0	Number of a boreholes in various farms Installed	1 boreholes	Access to Clean and purified running water	1 boreholes by May 2013	500	4 Boreholes installed, 4 windmills, 4 storage Tanks installed	R356,658.00	Yes	Over achieved by 3 Boreholes installed, 4 windmills, 4 storage Tanks	none
Thokoza Ext	600110 Thokoza Ext- Water Reticulation	250	Number of Household connected with access	73 households connected to yard taps	Access to Clean and purified running water	73 households connected	250	47 households connected to yard taps. Project	R511,966.40	no	Lack of funding	26 household connected to yard taps by 31 March 2014

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			to basic water					completed				
Tweefontein B1	600027 Tweefontein B1- Water Reticulation	New project	Number of Household connected with access to basic water yard connection	225 households connected to yard taps	Access to Clean and purified running water	25 households connected by May 2013	1000	125 households connected to yard taps. Project completed	R1,488,015.00	Yes	Over achieved by 125 households connected to yard taps	No
Machipe	600028 Machipe- Water Reticulation	New project	Number of Household connected with access to basic water yard connection	42 households connected to yard taps	Access to Clean and purified running water	42 households by May 2013	420	10 households connected to yard taps. Project completed	R296,588.40	no	Connection were infill	The entire village is connected water reticulation.
Kwaggafontein MA10 & Khalanyoni	600029 Kwaggafontein MA10 - Water Reticulation	new project	Number of Household connected with access to basic water yard connection	70 households connected to yard taps	Access to Clean and purified running water	70 households by May 2013	700	343 households connected to yard taps. Project completed	R1,465,059.00	Yes	Over achieved by 277 households connected to yard taps	No
Moloto South	600043 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March 2013	306	167kl Steel tank installed. Project completed	R1,331,306.00	Yes	No	No

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Mountainview	600044 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March 2013	350	167kl Steel tank installed. Project completed	R2,238,120.00	Yes	No	No
Verena C	600090 Steel Tank	1	Installed 167kl Steel Tank	167kl Steel Tank installed	Improve Storage Capacity	Installed 167kl Steel Tank by March 2013	303	167kl Steel tank installed. Project completed	R51,794.24	Yes	No	No
Suncity AA	600045 Rehabilitation of Valves	old control valves on bulk line in place	Replaced old control valves on bulk line	Replaced old control valves on bulk line	Access to Clean and purified running water	Replaced old control valves on bulk line by March 2013	289	Replaced old control valves on bulk line. Project Complete	R456,585.10	Yes	No	No
Kwaggafontein A	600046 Rehabilitation of Valves	old control valves on bulk line in place	Replaced old control valves on bulk line	Replaced old control valves on bulk line	Access to Clean and purified running water	Replaced old control valves on bulk line by February 2013	309	Replaced old control valves on bulk line. Project Complete	R246,039.00	Yes	No	No
Moloto South	600047 Rehabilitation of Valves	old control valves on bulk line in place	Replaced old control valves on bulk line	Replaced old control valves on bulk line	Access to Clean and purified running water	Replaced old control valves on bulk line by February 2013	195	Replaced old control valves on bulk line. Project Complete	R384,269.70	Yes	No	No

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ROADS AND STORMWATER												
Suncity B	600061 Bus route Sun city B	0.6km	Kilometre of road contraction from gravel to tarred	1.2 KM	Better accessibility to residential areas	1.2 KM by May 2013	4,875	0.7 km paved bus route. Project completed	R5,565,030.00	No	Exceeded the budget	0.5 paved bus road by June 2014
Thokoza	600062 Thokoza - bus route	0.6km	Kilometre of road contraction from gravel to tarred	0.3 km	Better accessibility to residential areas	0.3 km by May 2013	1,000	0 km road. Not achieved	R725,193.20	No	Budget too small	Projected to be completed in 2013/2014 financial year
Phola Park	600063 Phola Park - bus route	0.75km	Kilometre of road contraction from gravel to tarred	1.2 km	Better accessibility to residential areas	1.2 km by May 2013	3,750	0.64 km tarred bus route. Project not complete	R4,245,847.00	No	Slow progress on service provider	0.64 km tarred bus route. Project to be completed in July 2013
Suncity B	600061 Bus route Sun city B	0.6km	Kilometre of road contraction from gravel to tarred	1.2 KM	Better accessibility to residential areas	1.2 KM by May 2013	4,875	0.7 km paved bus route. Project completed	R5,565,030.00	No	Exceeded the budget	0.5 paved bus road by June 2014
Mandela	600065 Mandela - bus route	0.5 km	Kilometre of road contraction from gravel to tarred	1km	Better accessibility to residential areas	1km by May 2013	3,460	1.0 km paved bus route. Project completed	R5,724,573.00	Yes	No	No

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Tweefontein N	600067 Tweefontein N – link routes	New project	Kilometre of road contraction from gravel to tarred	0.65 km	Better accessibility to residential areas	0.65 km by May 2013	4,270	1.9 km tarred bus route. Project completed	R6,548,283.00	Yes	No	No
Buhlebesizwe	600076 Buhlebesizwe Bus Routes	0.7 km	Kilometre of road contraction from gravel to tarred	1 Km	Better accessibility to residential areas	1 Km by May 2013	3,500	1.0 km tarred bus route. Project completed	R2,292,708.00	Yes	No	No
Tweefontein F	600069 Tweefontein F - link routes	New project	Kilometre of road contraction from gravel to tarred	0.6 Km	Better accessibility to residential areas	0.6 Km by May 2013	2,150	0.6 km tarred bus route. Project completed	R1,957,991.00	Yes	No	No
Kwamhlanga B	600071 Kwamhlanga B- Bus routes	0.98 km	Kilometre of road contraction from gravel to tarred	0.4 Km	Better accessibility to residential areas	0.4 Km by May 2013	1,500	0.4 km tarred bus route. Project completed	R1,215,597.00	Yes	No	No
Kwaggafontein C	600073 – Kwaggafontein C Bus routes	0.8 km	Kilometre of road contraction from gravel to tarred	1 Km	Better accessibility to residential areas	1 Km by May 2013	3,500	1.0 km tarred bus route. Project completed	R7,103,360.00	Yes	No	No
Zakheni	600074 Zakheni	0.65 km	Kilometre of road	0.9 Km	Better accessibility	0.9 Km by	3,250	1.0 km tarred bus route.	R1,988,478.00	Yes	No	No

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	Bus routes		contraction from gravel to tarred		to residential areas	May 2013		Project completed				
Mountainview	600075 Mountainview - bus routes	0.70 km	Kilometre of road contraction from gravel to tarred	2.3 KM	Better accessibility to residential areas	2.3 KM by May 2013	8,000	2.3 km tarred bus route. Project completed	R633,7946.00	Yes	No	No
Buhlebesizwe	600068 Buhlebesizwe – link routes	0.50 km	Kilometre of road contraction from gravel to tarred	0.8 km	Better accessibility to residential areas	0.8 km by May 2013	2,920	0.8 km tarred link routes. Project completed	R3,117,492.00	Yes	No	No
Tweefontein A	600077 Tweefontein A Bus Routes	0.8 km	Kilometre of road contraction from gravel to tarred	0.85 Km	Better accessibility to residential areas	0.85 Km by May 2013	3,000	0.85 km tarred bus route. Project completed	R1,908,878.00	Yes	No	No
Tweefontein B2	600001 Tweefontein B2 Bus Routes	New project	Kilometre of road contraction from gravel to tarred	0.85 Km	Better accessibility to residential areas	0.85 Km by May 2013	3,000	0.95 km tarred bus route. Project completed	R3,508,652.00	Yes	No	No
Belfast	600002 Belfast Bus Routes	New project	Kilometre of road upgraded from gravel to	1.3 km	Better accessibility to residential	1.3 km by May 2013	4,500	1.2 km paved bus route. Project	R3,411,355.00	No	Not achieved	0.1 paved bus road to be budgeted for the implementation 2014/1

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			asphalt		areas			completed				5.
Skhahla	600003 Access route – Skhahla	New project	Kilometre of road upgraded from gravel to asphalt	1 km	Better accessibility to residential areas	1 km by May 2013	1,500	9.8 km gravel and stormwater route. Project completed	R1,206,528.00	Yes	Over achieved by 8.8 km gravel and stormwater route	No
Boekenhoudthoek	600004 Boekenhoudthoek - Bus Routes	New project	Kilometre of road upgraded from gravel to asphalt	0.4 km	Better accessibility to residential areas	0.4 km by May 2013	1,000	0.26 km tarred bus route. Project completed	R1,208,262.00	Yes	No	No
Vezubuhle	600005 Vezubuhle –Bus route	New project	Kilometre of road upgraded from gravel to asphalt	0.57 Km	Better accessibility to residential areas	0.57 Km by May 2013	2,000	0.57 km tarred bus route.	R987,591.80	Yes	none	none
T/ fontein A	600096 Storm water	New project	Kilometre of storm water constructed	2.2 km	Better accessibility to residential areas	2.2 km by May 2013	993	2.2 km of stormwater constructed. Project completed	R1,265,252.00	Yes	No	No
Moloto N & S	600097 Storm water	New project	Kilometre of storm water constructed	0.7 km	Better accessibility to residential areas	0.7 km by May 2013	1,284	0.7 km of open concrete lined channel. Project	R1,453,774.00	Yes	No	No

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								completed				
NOTE: ALL THE FOLLOWING ROUTINE AND MAINTENANCE ARE USING ONE VOTE WHICH IS 235015, THE BUDGET IS R10 MILLION AND THE EXPENDITURE IS R4,709,576.31												
Tweefontein B1	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	6km	Maintenance of road	6km by May 2013	1,200	2.3 km completed	Refer on the above note	No	Lack of machinery	3 km To be covered by end of September 2013
Tweefontein B2	Routine road maintenance	0.8 km	Kilometre of road re-gravelled/ graded	5km	Maintenance of road	5km by May 2013	1,000	2.1km completed	Refer on the above note	No	Lack of machinery	2.9km to be covered by end of September 2013
Tweefontein C	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	5km	Maintenance of road	5km by May 2013	N/A	3.2 km completed	Refer on the above note	No	Lack of machinery	1.8km To be covered by end of September 2013
Tweefontein D	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	5km	Maintenance of road	5km by May 2013	N/A	1.4 km completed	Refer on the above note	No	Lack of machinery	3.6km To be covered by end of September 2013
Tweefontein N	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	5km	Maintenance of road	5km by May 2013	n/a	0 km. not achieved	Refer on the above note	No	Lack of machinery	5 km To be covered by end of September

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Twefontein A1	Routine road maintenance	0	Routine repairs & maintenance	4km	Maintenance of road	4km by May 2013	N/A	1.6km completed	Refer on the above note	No	Lack of machinery	2.4km To be covered by end of September 2013
Twefontein A2	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	4km	Maintenance of road	4km by May 2013	N/A	0.4 km completed	Refer on the above note	No	Lack of machinery	3.6 To be covered by end of September 2013
Twefontein K	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	4km	Maintenance of road	4km by May 2013	n/a	0.6 km at Twefontein K plus 5.8 km cleaning of storm water channels at buhlebesizwe.	Refer on the above note	No	Lack of machinery	3.4km To be covered by end of September 2013
Vlaglagte no.1	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	4km	Maintenance of road	4km by May 2013	820	4km graded and 0.3 km of storm water at Thokoza & 0.56 km of storm water at moloto	Refer on the above note	yes	none	none
Machipe	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	3 km	Maintenance of road	3km by May 2013	1,200	1.2 km graded and 0.23 km of storm water at Thembaletu	Refer on the above note	No	Lack of machinery	1.8km To be covered by end of September

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Bundu	Routine road maintenance	0	Kilometre of road re-gravelled/ graded	4km	Maintenance of road	4km by May 2013	1,000	2.5 km graded and 0.22 km of storm water	Refer on the above note	No	Lack of machinery	1.5 km To be covered by end of September
Bokenhout hoek	Routine road maintenance	3.2km	Kilometre of road re-gravelled/ graded	4km	Maintenance of road	4km by May 2013	1,000	4.9 km graded and plus 0.21 km of storm water	Refer on the above note	Yes	Over achieved	none
Mathyzenl	Routine road maintenance	2.4	Kilometre of road re-gravelled/ graded	3km	Maintenance of road	3 km by May 2013	1,000	1.4 km graded completed	Refer on the above note	No	Lack of machinery	To be covered by end of September 2013
All wards	540/245001: Water Purchases	78 878 h/h	number of household with access to basic water	Supply 78878 households water	Material and supply Implementation	78878 h/h	85,000	78 878 households provide with basic water	R105,315,291.00	Yes	High water losses	Water Demand and Conservation Plan by September 2013
All wards	540/235010: Repairs & maintenance to network	Expenditure of last year	Amount spend on repairs and maintenance to networks	Repairs & maintenance to network	Repair and maintenance Implementation	9426	9426	R11,503,712.00	R11,503,712.80	Yes	None	Maintenance Plan by December 2013
All wards	540/235040: Refurbishment of	Expenditure of last	Amount spend on	Refurbishment of Bulk	Refurbishment of Bulk	6121	6121	R6,121,000.00	R6,121,000.00	No	No maintenance	Maintenance Plan by

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	Bulk Infrastructure	year	refurbishment of bulk infrastructure	Infrastructure	Infrastructure Implementation			spent			e plan	December 2013
All Wards	540/235050: Repairs and maintenance sanitation	WWTW and Sewer Reticulation all functional	144 waste water sampling; 3 x waste water treatment works operational; both the KwaMhlanga and Tweefontein K Sewer Reticulation	144 waste water sampling; 3 x waste water treatment works operational; both the KwaMhlanga and Tweefontein K Sewer Reticulation	Acceptable WWTW to Green Drop Requirements	144 sampling; 3 x WWTW the KwaMhlanga and Tweefontein K Sewer Reticulation	3,000	144 sampling; 3 x WWTW the KwaMhlanga and Tweefontein K Sewer Reticulation 29.6% green drop completed by 2011 until to date	R1,817,388.84	Yes	Low score on Green Drop	Improve on Green Drop Score
KwaMhlanga	540/235020 WWTW: Bulk Infrastructure	Waste Water Treatment Works and oxidation ponds in place	Refurbishment of oxidation ponds	Refurbishment of oxidation ponds	Acceptable ponds to Green Drop Requirements	May 2013	1,449	Refurbished oxidation ponds on 30 June 2013. 29.6% Green Drop compliance	R1,449,000.00	no	Insufficient funds to complete all the works	Complete the outstanding work on 2013/14 (Avail more funds)

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	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Moloto N&S	600091VIP Toilets	70	Number of household provided with access to basic sanitation – VIP	120 VIP Toilets	Access to sanitation	120 VIP Toilets by 29 March 2013	500	120 VIP toilets constructed.	R1,247,099.00	Yes	No	No
T/Fontein f	600092VIP Toilets	90	Number of household provided with access to basic sanitation – VIP	93 VIP Toilets	Access to sanitation	93 VIP Toilets by 29 March 2013	400	150 VIP toilets constructed. Project completed	R860,424.47	Yes	Over achieved by 57 VIP Toilets	No
Thokoza	600094 VIP Toilets	152	Number of household provided with access to basic sanitation – VIP	150 VIP Toilets	Access to sanitation	150 VIP Toilets by 29 March 2013	400	150 VIP toilets constructed. Project completed	R1,362,922.10	Yes	No	No
Moloto RDP	600095 Waterless system	New project	Number of household provided with septic tanks	350 household provided with septic tanks	Access to sanitation	350 household provided with septic tanks by 30 May 2013	1,955	350 household provided with septic tanks. Project completed	R4,534,193.04	Yes	No	No

Chapter 3

Blue Drop Water Certification

2011/12		2012/13	
Did the municipality receive blue drop	What are the plans to improve quality for blue drop	What is the status of blue drop	Are there plans in place to improve the quality
No. only 78% compliance	Water safety plan has been implemented.	78% compliance	Yes
2011/12		2012/13	
MIG % EXPENDITURE		MIG % EXPENDITURE	
67%		100%	

SUMMARY OF WATER, ELECTRICITY, SANITATION AND REFUSE REMOVAL

Priority Area	2011/12 Baseline	Progress to date	2013/14 Targets	2013/14 Budget
Water	1145 House Hold	2189 House Hold	<ul style="list-style-type: none"> 2 554 h/h 2 reservoirs (bundu and Kwa-mhlanga) 	R67 312 340 (R25 640 257+ R41 672 000)
Electricity	<ul style="list-style-type: none"> Street lighting- 200 High mast lighting- 0 	<ul style="list-style-type: none"> Street lighting- 225 High mast lighting- 65 	<ul style="list-style-type: none"> Street lighting-58 High mast lighting- 51 	R 12 065 660.00
Sanitation	VIP Toilets- 667 Waterbourne-0	VIP Toilets- 412 Septic Tanks- 350 Waterbourne-0	0	R0
Re-graveling	47.0 km	42.6km	53.92 km	R5 000 000.00
Refuse removal	15 000 households	16 5000 households	75 000 households	R150 000

RATING INDICATORS FOR THE TECHNICAL SERVICES

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
WATER	27	82% (22 indicators)	18% (5 indicators)
ROAD AND STORM WATER	34	50% (17 indicators)	50% (17 indicators)
SANITATION	9	89% (8 indicators)	11% (01 indicator)
TOTALS	70	67% (47 indicators)	33% (23 indicators)

Chapter 3

PERFORMANCE REPORT: SOCIAL DEVELOPMENT SERVICES

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Waste Management and Environment	Collection of refuse removal	15000 household provided with access to refuse removal	Number of household provided with access to refuse removal on weekly base	65,200 household (16,300 x 4 weeks)	Clean environment	16,300 h/h weekly	Operation budget	75 000 household provide with access to refuse removal on weekly base	In house	Yes	none	none
Waste Management and Environment	260457 Feasibility study on establishment of sub regional cemeteries	New project	Number of sub regional cemeteries established	4	Establishment of 4 sub-regional	Feasibility study on establishment of 4 sub-regional cemeteries by 30 May 2013	150	Feasibility study not conducted. Not achieved	R0	No	Non-availability of budget	Conduct in-house survey by December 2013
Waste Management and Environment	307115 Fencing of cemeteries	New project	Fencing of cemeteries	26 fenced cemeteries	26 fenced cemeteries	Moloto North (1), Moloto South (1), Mountainview (1), Phola Park Extension (1), Sun City AA (1), Sun City C (1), Buhlebuzile (1), Tweefontein E(1), Thokoza (1), Sakhile (1), Tweefontein B2	6,005	28 cemeteries fenced {Moloto North (1), Moloto South (1), Mountainview (1), Phola Park Extension (1), Sun City AA (1), Sun City C (1), Buhlebuzile (1), Tweefontein E(1), Sakhile	R4,733,840.88	Yes	none	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
						(1), Tweefontein K (1), Gembokspruit (2), Kwaggafontein A (2), Kwaggafontein IA (1), Kwaggafontein D (1), Boekenhouthoe k (2), Bundu (2), Machipe (1), Verena (1), Wolvenkop (1) and Langkloof (1)		(1), Tweefontein B2 (1), Tweefontein K (1), Gembokspruit (2), Kwaggafontein A (2), Kwaggafontein IA (1), Kwaggafontein D (1), Boekenhouthoe k (2), Bundu (2), Machipe (1), Verena (1), Wolvenkop (1) and Langkloof (1), No1, and Tweefonteinn G}				
Waste Management and Environment	Management systems to control burials	None	Developed control systems for the burials in accordance with the funeral pal cemeteries	Cemeteries control systems	Policy on Cemeteries management and control systems	Develop cemeteries control systems by 30 May 2013	N/A	Developed control systems (Death registration forms, Burial	In house	Yes	none	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTEDBUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			and clamatorial by-law					order forms & Deaths register)				
Sports, arts, recreation, culture and facilities management	Grading of sports grounds	Council resolution in place	Number of sports fields to be graded per ward	Grade 32 sport fields	Clean or grade 32 sport fields	32 sport fields by June 2013	N/A	32 sport fields graded	In house	yes	none	none
Sports, arts, recreation, culture and facilities management	260466 Soccer Mayoral Cup	Annual tournament conducted	Host the Mayoral Cup tournament	Mayoral Cup tournament	Improve sports in all codes	Knock-out competitions - soccer, volleyball	120	Mayoral Cup tournament Conducted	R142,401.41	Yes	none	none
Sports, arts, culture and recreation	260450 SALGA National Games	The SALGA National Games no longer	Conducted art and culture festival	Art and culture festival	Promote art and culture through launching of the programme	Conducted art and culture festival on 15-16 December 2012	190	Conducted art and culture festival on 15-16 December 2012	R109,889.70	Yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Sports, arts, culture and recreation	Arts and culture forum	12 meetings	Number of monthly art & culture forum meeting conducted	Convene monthly art & culture forum meetings	Monthly arts and culture forum meetings	12 art & culture forum meetings	10	12 meeting conducted	R0	Yes	none	none
Sports, arts, culture and recreation	260463 Public participation on geographical names	New project	Naming of public facilities and villages	Renaming of 7 villages and 4 police stations	New names for villages and public facilities	Police station: Kwaggafontein, Verena, Kwamhlanga & Tweefontein . Villages Somarobogo, Somphalali, Buhlebesizwe, mandlethu, phumula, Larry, Mamabolo and Moloto North	100	0 village and 0 police station renamed. Not achieved	R0	No	Non availability of funds	Renaming of 7 villages and 4 police stations by December 2013
Sports, arts, recreation, culture and facilities management	Sport council meetings	12	number of monthly sport council meetings Convene	12	Hold monthly meetings	30-Jun-13	0	0 monthly meeting conducted. Not achieved	R0	No	No sports committee established for 2012/2013	Establish sports committee by September 2013 and hold monthly

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
												meetings
Sports, arts, recreation, culture and facilities management	260465Celebrating library week	Annual event conducted	Conduct a library week campaign	Celebrating a library week	Mobilise local school pupils to a celebration event	31-Mar-13	75	Conducted Library week campaign	R56,101.73	Yes	none	none
Sports, arts, recreation, culture and recreation	260465Purchasing of library books	New project	Host world book day	Host world book day	Educated community	23 April 2013		Hosted world book day and Educated community on importance of utilising library services on 23/04/2013		Yes	none	none
Public Safety and Transport	Return of Municipal Staff at the centre	New project	Conclude the investigation into allegations of maladministration at the DLTC; assess conduct of staff	Reinstate municipal employees back to the DLTC	Conduct a team building exercise; assess conduct of staff members, reinstate municipal	Jun-13	n/a	Conducted team building exercise on September 2012	In house	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
					employee							
Public Safety and Transport	307120 One vehicle for the centre	Roving bakkie in place	Procure a vehicle dedicated for the operations of the DLTC	1 pool vehicle	Availability of transport	1 pool vehicle	180	4 bakkie and 4 sedan Purchase d pool vehicle	R1,732,900.00	YES	None	None
Public Safety and Transport	Opening of Vehicle Testing Station	Not functional	Activate the operations of the Vehicle Testing station	Re-open Vehicle Testing station services	Calibrate the vehicle testing machines	April 2013	300	Re-opened Vehicle Testing station A	Operation budget	Yes	Insufficient funds to re-open Vehicle Testing station B	Implement in the next budget
Public Safety and Transport	260462 Re-establishment of Local Transport Forum	Transport forum not functional	Convene a meeting to re-establish the Local Transport Forum	Re-establish an effective Local Transport forum	Functional Local Transport forum meeting monthly	Apr-13	20	Local Transport forum was not re-established	R0	No	Shortage of staff	Re-establish an effective Local Transport forum by November 2013
Public Safety and Transport	260455 Purchase equipments:	New project	Purchased equipments: road-block, breathalyzers,	Purchase equipments: road-block, breathalyzer	Provision of public safety	Purchased equipments: road-block, breathalyzers,	200	equipments: road-block, breathalyzers, arm and	R0	No	Delayed processing of the	to Purchase d equipment

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTEDBUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	road-block, breathalyzers, fire arm and ammunition		arm and ammunition	s, arm and ammunition		arm and ammunition by April 13		ammunition not purchased			requisition	s by December 2013.
Public Safety and Transport	Road safety campaigns for the community and schools	4	number of road safety campaigns in a year Conducted	4 road safety campaigns conducted	Road safety campaigns	4 road safety campaigns conducted	N/A	4	In house	yes	none	none
Public Safety and Transport	Quarterly Report on law enforcement activities	4	Number of quarterly report on law enforcement activities submitted	4	Road safety campaigns	4	4 report	4 report	In house	yes	none	none
Business administration	Develop Computerized trading business licenses and permits	Manual licensing procedure system	Develop a computerized trading business licensing and permits program	Digitalized trading business licenses and permits	Issue computerized trading business licenses and permits	Jun-13	40	Developed computerized trading business licensing and permits program	Operation budget	Yes	None	None
Health, transversal services and disaster	Compilation of a database for Early Childhood	Database in place	updated existing database of Early Childhood	Updated database of Early Childhood	Visit all identified early childhood	Update database of Early Childhood	N/A	Updated 2012/2013 database of Early Childhood	In house	Yes	None	None

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTEDBUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
managemen t	Centres		Centres	Centres	centres and update the database	centres		Centres on August 2012				
Health, transversal services and disaster managemen t	260470 Awareness and Fun day for the aged	Annual activity (1 annual fun run conducted)	Conduct an awareness of the celebration of elderly month	Host an elderly fun run	Promotion of healthy living style by encouraging elderly persons to walk for a 500m distance	1 awareness and fun run by December 2012	350	Conducted 1 awareness and fun run on December 2012	In house	Yes	None	None
Health, transversal services and disaster managemen t	Mandela day	Annual event conducted	Mobilize volunteers to participate in the 67 minutes of International Mandela Day	Encourage volunteers to assist in renovating of Bambanani disability	Created culture of voluntarism through 67 minutes of Mandela day and assisted in renovation of elderly people's centre and disability	International Mandela Day by 18 July	50	Created culture of voluntarism through 67 minutes of Mandela day and assisted in renovation of elderly people's centre and disability.	In house	Yes	None	none
Health, transversal	260470	Annual campaign	Awareness campaign	Celebrate women's	Celebrating the women's	Celebration of women's day by	30	Hosted women's day on	R0	yes	none	none

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KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTEDBUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
services and disaster management	Women's Day celebration	conducted	against women abuse and child abuse; economic empowerment	day	day through awareness campaign on abuse and conduct an economic empowerment activities	August 2012		August 2012				
Health, transversal services and disaster management	HIV/AIDS campaigns in six villages and within the municipality	Annual activity (1 activity conducted)	number of awareness campaigns to six areas to support PLWA Conducted	6	Reduce the impact of HIV aids on individuals through knowledge dissemination	6 by 30-Jun-13	N/A	5 awareness campaigns conducted	In house	No	Lack of funding	Conduct 1 awareness by December 2013
Health, transversal services and disaster management	260461 International world AIDS day	Annual event (international world AIDS day Conducted)	HIV Counselling and Testing campaigns targeting community, THP, COUNSELORS, NGO and EMPLOYEES	International world AIDS day	Reduce the impact of spread of HIV/AIDS	01-Dec-12	77	Conducted international world AIDS day	R35,375.00	Yes	None	none

Chapter 3

KPA	BASIC SERVICE DELIVERY											
DEVELOPMENT OBJECTIVE		To improve the quality of life of the community by ensuring that each housing project is linked to the improved water supply, sanitation, road, health, services as well as amenities such as education, community halls and basic recreational facilities										
OUTCOME 9	OUTPUT 2	IMPROVING ACCESS TO BASIC SERVICES										
	OUTPUT 4	ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR '000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES / COMMENTS	ACTION PLAN
Health, transversal services and disaster management	260464 Disaster management prevention mitigation and rehabilitation strategy	Disaster management plan in place	Establish Disaster Management advisory body	Disaster Management advisory body	Implementation of Disaster Management plan	Jun-13	150	Established Disaster Management advisory body	R77,123.29	Yes	None	None
Human settlement	Manage applications for sites	Waiting list of application for sites in place	Allocation of sites in formalised areas based on the waiting list of applications received	Allocate residential and business sites in formalised areas	Process applications for residential and business sites	Jun-13	N/A	100 site allocated to applicant	In-house	Yes	None	none

TABLE 4: RATING INDICATORS FOR SOCIAL DEVELOPMENT SERVICES

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
SDC	28	79% (22 indicators)	21% (6 indicators)

Chapter 3

PERFORMANCE REPORT: LOCAL ECONOMIC DEVELOPMENT

KPA		LOCAL ECONOMIC DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities										
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORK PROGRAMME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Local Economic Development	Development of cooperatives	1	Number of requests forwarded to THLM for DEDET to help register cooperatives	12 registered cooperatives	Fully functional cooperatives	12	n/a	20 cooperatives assisted to register business	In house	Yes	none	none
Local Economic Development	260522 LED Strategy Review	No LED strategy	Adopted LED strategy by Council	Adopted LED strategy by 30 June 2013	Implementation of LED strategy	30-Jun-13	350	No LED strategy. As a first phase of the developments of LED strategy, a socio economic study of Thembisile Hani Local Municipality has been conducted by University of Johannesburg	R10,660.00	no	no suitable service provider could be secured	Developed and adopted LED strategy by December 2013

Chapter 3

KPA	LOCAL ECONOMIC DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities										
OUTCOME 9	OUTPUT 3	IMPLEMENTATION OF COMMUNITY WORK PROGRAMME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
								and municipality				
Local Economic Development	LED Summit	New project	Number of LED Summit held	1 LED Summit	Implementation of LED strategy	1 by May 2013		0 LED summit	R0	no	No LED strategy	Adopted LED strategy and conducted summit by March 2014
Local Economic Development	SMME training	12	Number SMMEs trained with Business Management Skills	50 SMMEs trained	50 skilled SMMEs	50 SMMEs trained by June 2013	n/a	70 SMMEs trained	In house	Yes	none	None
Local Economic Development	Establishment of a mining forum	no mining forums established	Number of mining forums established	1	Fully functional mining forum	1 by May 2013	N/A	0 mini forum established	R0	no	Busy consulting with all mines	Establishes mini forum by December 2013
Local Economic Development	Mass economic opportunities	New project	Number of outreach in LED held	5 outreach	Dissemination of information to community	5 outreach by June 2013	n/a	4 mass meetings held	In house	no	outreach in LED conducted late	Conduct LED outreach by September 2013

Chapter 3

KPA	LOCAL ECONOMIC DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To promote local economic development and growth in Thembisile Hani Local Municipality throughout the identification of economic opportunities										
OUTCOME 9	OUTPUT 3	IMPLEMENTATION OF COMMUNITY WORK PROGRAMME										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Local Economic Development	Community works program	240 jobs	Number of job created through LED initiative, CWP	240 jobs	Implementation of EPWP	240 jobs by June 2013	300	337 jobs created through LED initiative, 850 CWP and also 2969 jobs created through CRDP	R774,860.00	yes	Over achieved by 97	None

Status of LED strategy

2011/12			2012/13			Reasons for no strategy in place
LED strategy reviewed/ developed	LED strategy approved	LED strategy implemented	LED strategy reviewed/ developed	LED strategy approved	LED strategy implemented	
No	No	No	No	No	No	Since 2011/2012 no LED strategy in place. For 2013/2014 the Thembisile Hani Local Municipality together with the University Of Johannesburg will develop a credible LED strategy that align to our municipal priorities and objectives

Chapter 3

NUMBER OF JOB CREATED

DESCRIPTION	Number of Jobs Created		NARRATION	2013/2014 TARGET (ACTION PLAN)	
	2011/2012	2012/2013			
Community Work Program	240	337	CPW has increase by 97 compare to the 2011/2012	500	R3 840 000.00
EPWP	659	850	EPWP has increased in 2012/2013 by 191	2 604	R2 877 000.00
CRDP	1 200	2969	CRDP has improved from 1200 for 2011/2012 to 2 969 job created	2 359	Operational budget

RATING INDICATORS FOR LED

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
WATER	7	43% (3indicators)	57%(4 indicators)

Chapter 3

PERFORMANCE REPORT: MUNICIPAL MANAGER'S OFFICE

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORM MANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
IDP												
Good governance	260520 IDP review	2012/2013 Adopted IDP in place	Reviewed and adopted IDP	Reviewed and adopted IDP	Credible Approved IDP	31-May-13	R 250	2013/2014 IDP approved. Conducted IDP/budget indaba.	R149,670.00	yes	none	None
Good governance	260100 IDP printing	300 IDP printed	Number of Approved IDP Printed	150 Approved IDP Printed by June 2013	Credible Approved IDP (150 booklet)	150 Approved IDP Printed by June 2013	120	0 approved IDP printed. Not achieved	R0	No	Financial constrain because of low collection of revenue	150 IDP copies printed by 30 September 2013
PERFORMANCE MANAGEMENT SYSTEM												

Chapter 3

KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Good governance	Annual Performance Report	2011/2012 Annual Performance Report is in place	Approved and submitted annual performance report to the office of the Auditor General	Approved and submitted annual performance report	Accurate and credible annual performance report	Approved and submitted annual performance report to the office of the Auditor General by 31 August 2012	N/A	2011/2012 Annual performance Report submitted to Auditor General	In house	Yes	none	None
Good governance and public participation	235010 Annual report	2010/2011 annual report is in place	tabled the annual report before Council	2011/2012 annual report	Credible and accurate report	tabled the annual report before Council by 31 January 2013	250	Tabled and adopted 2011/12 Annual Report on the 31 January 2013. Oversight report approved by council on 29 March 2013. Publicised	R45,215.2	Yes	none	none

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
								Annual Report				
Good governance and public participation	Tabling of Mid-year budget and performance assessment	2011/2012 mid-term performance report tabled	Date of tabling the Mid-year budget and performance assessment before Council	Mid-year budget and performance assessment before Council	Credible and accurate report	28-Feb-13	N/A	Tabled Mid-year budget and performance assessment and also adopted by Council	In house	Yes	none	none
Good governance and public participation	Performance Management Framework	No PMS policy framework in place	Developed and adopted 2012/2013 & 2013/2014 Performance Management System Policy Framework	adopted Performance Management System Policy Framework	Implementation of PMS Policy framework	adopted 2012/13 & 2013/2014 Performance Management System Policy Framework 31 January 2013 and 29 May 2013	N/A	Adopted 2012/2013 PMS Policy Framework on 31 January 2013. Adopted 2013/2014 PMS Policy framework and PMS Action plan on 31 May 2013	In house	yes	none	none

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Good governance and public participation	Quarterly performance reports	4 reports in place	Number of quarterly performance reports submitted to Audit Committee and Council	4	4 accurate and credible report	4 Quarterly Performance Reports developed and submitted to council and LG 30 days after each quarter	n/a	4 quarterly performance reports submitted to Internal Audit and Audit Committee	In house	Yes	none	none
Good governance and public participation	Toplayer SDBIP	2012/13 adopted Toplayer SDBIP is in place	Developed and adopted 2013/14 Toplayer SDBIP	adopted 2013/14 Toplayer SDBIP	adopted 2013/14 Toplayer SDBIP aligned to budget and IDP	Developed and adopted 2013/14 Toplayer SDBIP by 28 June 2013	n/a	Approved 2013/2014 SDBIP on 27 June 2013 and submitted to National and Provincial Treasury, CoGTA.	In house	Yes	none	none
Good governance and public participation	Signed PAS	4 signed PAS	Number of section 56 managers signed performance	5 signed PA	Implementation of the SDBIP	5 signed PA	n/a	5 managers signed Performance Agreements including	In house	Yes	none	none

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			agreement					Municipal Manager				
INTERNAL AUDIT												
Good governance and public participation	Audit Plan	2011/12 audit plan in place	tabled Audit Plan for approval by the Audit committee	Approved audit plan	Implementation of audit plan	Approved audit plan by 30 September 2012	N/A	Approved 2012/2013 Audit Plan	In house	Yes	none	none
Good governance and public participation	260260 Audit committee meetings	4	Number of Audit Committee meetings held	4 meetings	Professional advise to Management and council	4 meetings	N/A	4 ordinary and 5 special meetings were successfully held	R94 657.79	Yes	None	None
Good governance and public participation	Audit Committee reports submitted to Council	1	Number of Audit Committee reports submitted to Council in line with the Risk Management	2 Audit Committee reports	Advise council	4	N/A	4 Audit Committee reports submitted to Council	R0	Yes	none	none.

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			Framework									
Good governance and public participation	102 Internal Audit Software	No software in place	installed Internal Audit Software	installed Internal Audit Software	Efficient internal audit operation	installed Internal Audit Software by 29 March 2013	200	Teamate system installed	R0	Yes	none	none
RISK MANAGEMENT												
Good governance and public participation	Risk Management Policy	Draft policy in place	Date of approval of the Risk management Policy	Risk management Policy	implementation	31-Jan-13	N/A	Approved Risk management Policy in place	In house	yes	none	none
Good governance and public participation	Update of operational risk Register	4	Number of times the Risk Register is updated	Updated risk register	Updated risk register	4	N/A	4 times the Risk Register updated	In house	yes	none	none
Good governance and public participation	The effectiveness of the Risk Management Committee	4	Number of Quarterly reports submitted to audit committee,	4	compliance	4	N/A	6 reports submitted to audit committee, council & provincial	In house	yes	none	none

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			council & provincial treasury					treasury				
Good governance and public participation	Risk Management Committee meetings	4	Number of Risk Management Committee meetings held	4	Functionality Risk Management Committee	4	N/A	6 meetings held	In house	yes	none	none
Good governance and public participation	Anti-corruption and Fraud Prevention Strategy	anticorruption strategy in place need to be reviewed	Reviewed and adopted anticorruption strategy	adopted anticorruption strategy	Implementation of adopted anticorruption strategy	31-Jan-13	N/A	Revised and adopted anti-corruption strategy	In house	Yes	none	none
Good governance and public participation	2605800 Risk & fraud Awareness Campaign with staff, councillors and community.	1 Risk & fraud Awareness campaign	Number of Risk & fraud Awareness campaign with staff, councillors, Councillors and community.	4	4	4 Risk & fraud Awareness campaign by March 2013	35	10 awareness campaign conducted	R10 134.21	yes	none	none
OFFICE OF THE EXECUTIVE MAYOR												

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Good governance and public participation	Mayoral committee meetings	13	Number of mayoral committee meetings held	12 meeting	Functionality	12 meeting by June 2013	N/A	13 meetings held	In house	Yes	None	None
Good governance and public participation	Communication with the media and communities on political direction of the municipality	1	Number of sessions held with the media and communities to communicate about the political direction of the municipality	2	Strengthening communication to community	4 by June 2013	N/A	8 media sessions held	In house	Yes	None	None
PUBLIC PARTICIPATION												
Public Participation	Ward committee meetings	384 ward committee meetings conducted	Number of ward committee meetings held	384 ward committee meetings	Functionality of Ward committee	384 ward committee meetings	N/A	384 ward committee meetings conducted	In house	Yes	None	None
Public Participation	Mayoral outreach	New project	Number of mayoral outreach	86 mayoral outreach	Improve service	86	n/a	128 mayoral outreach programmes	In house	Yes	None	None

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
n			programmes conducted	programmes	delivery			conducted				
Public Participation	Name Tags Policy	No policy in place	Developed and adopted Name Tags Policy	Developed and adopted Name Tags Policy	Implementation of Name Tags Policy	30-Mar-13	15	No policy in place. Not achieved	R0	no	No name tag policy	Developed and adopted name tag policy by December 2013
Public Participation	Development of Public Participation Policy	No Public participation policy	developed and adopted Public participation policy	adopted Public participation	adopted Public participation	29-Mar-13	N/A	Draft policy is in place. Not achieved	R0	No	The policy was not submitted to council for approval	Adopted Public participation policy by September 2013
Public Participation	Reviewal of Consultation and Communication Strategy	No Consultation and Communication Strategy in place	Developed and adopted Consultation and Communication Strategy	reviewed and adopted Communication Strategy	Effective and efficient communication	29-May-13	N/A	Drafted communication strategy but not yet adopted. Not achieved	R0	No	Drafted communication strategy late and not submitted to council	Adopted Communication Strategy by December 2013
Public Participation	260450 Ward Committee	Conducted indaba	Ward Committee Indaba Held	Functionality of Ward Committees, CDWs, and	Functionality of	05-Apr-13	100	Conducted ward committee indaba on 04	R1906,173.83	Yes	None	None

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
	Summit			good working relationship with other stakeholders				April 2013				
Public Participation	260240 Ward committee capacity building	1 training conducted	Number of training programmes for ward committee, councillors and MPAC	2	Responsive and accountable	3	550	4 training conducted	R233,445.97	Yes	None	None
Public Participation	260526 Rolling out of pocket expenses programme	100%	Rand paid to ward committee members	Functionality of Ward Committees	3,720	3,720	3,720	R3 840 000.00	R4,340,932.38	yes	none	none
Public Participation	Purchasing of ward committee name tags	No name tags for Ward committee	Number of Ward committee name tags purchased	320	Identification of ward committee	320 by April 2013	50	Ward committee name tags purchased	R0	No	No policy	purchased name tag policy by January 2014 after the approved policy

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Public Participation	Production of news letter	No Newsletter produced	Number of Newsletter produced and delivered to all community of THLM	4 newsletters	Strengthening communication	4	400	4 newsletters produced. (3000 copies per quarter printed)	R316 000	Yes	none	none
YOUTH DEVELOPMENT												
Youth Development	260467 Career Exhibition	New project	Conducted career exhibition to support youth development	Conducted career exhibition by 17 June 2013	Educated youth	Conducted career exhibition by 17 June 2013	R 350	Conducted career exhibition by 01 June 2013	R115,349.00	yes	none	none
Youth Development	260467 Life Orientation skills	0	Number of life skills conducted	4 life skills conducted		4 life skills conducted by June 2013		4 life skills conducted	R0	yes	none	none
Youth Development	260540 Launching youth council	New project	Launched of youth council	Launched of youth council		Launched of youth council by 28 February 2013 and 01 March 2013	150	Launched of youth council by 28 February 2013 and 01 March 2013	R142,579.05	yes	none	none

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KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION											
DEVELOPMENT OBJECTIVE		To deepen democracy and strengthen democratic institution										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
	OUTPUT 7	SINGLE WINDOW OF COORDINATION										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/2012	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Youth Development	260540 Advocacy and research	3	Number of youth outreach conducted	5	Mobilizing youth participation	5		5 youth outreach conducted	R0	yes	none	none

Is the PMS Framework developed /reviewed and adopted by municipal Council (State date of adoption)	Did the municipalities analysed its IDP and engaged with the community	Has the municipality developed and adopted IDP linked to SDBIP?	No of section 57 Performance contracts signed?	No of section 57 managers with signed Performance Agreements?	Is the municipality with PMS audited by an Internal Auditor for functionality and legal compliance?	Is the municipalities with Appointed Audit Committee (AC)	Has the municipality submitted council oversight reports and made public	Has the municipality submitted quarterly performance report	Has the municipality cascaded PMS to lower level	State action plan for non-compliance of any of these components
Yes	Yes	Yes	5	5	Yes	Yes	Yes	Yes	NO	The PMS will be cascade to lower level for 2013/2014 and Develop the policy for 2013/2014

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Table 9: Filling of Section 57 Managers posts

Posts	2011/12			2012/13			Reasons for vacancies
	No of posts approved	No of posts filled	No of vacancies	No of posts approved	No of posts filled	No of vacancies	
Municipal Manager	01	01	0	01	01	0	none
Chief Financial Officer	01	01	0	01	01	0	none
Technical Service	01	01	0	01	01	0	none
Corporate Services	01	01	0	01	01	0	none
Social Development Services	01	01	0	01	01	0	none
TOTAL	05	05	0	05	05	0	

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Compliance with the EEA

Women appointments – Section 57 Managers

2011/12			2012/13			Reason
No. of Section 57 posts approved	Women appointed in Section 57 posts	No of vacancies for women Section 57 Managers	No. of Section 57 posts approved	Women appointed in Section 57 posts	No of vacancies for women Section 57 Managers	
05	01	0	05	01	0	20% of compliance in terms of EEA

RATING INDICATORS FOR GOOD GOVERNANCE AND PUBLIC PARTICIPATION

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
IDP	2	50% (1 indicator)	50%(1 indicator)
PMS	7	100% (7 indicators)	0%(0 indicators)
Internal Audit	4	100% (4 indicators)	0%(0 indicators)
Risk Management	6	100% (6 indicators)	0%(0 indicators)
Office Of The Executive Mayor	2	100% (2 indicators)	0%(0 indicators)

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Public Participation	10	60% (6 indicators)	40%(4 indicators)
Youth development	4	100% (4 Indicators)	0%(0 indicators)
TOTAL GOOD GOVERNANCE	35	86 % (30 Indicators)	14%(5 indicators)

Chapter 3

MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT												
KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Institution al Developm ent	260310 Capacity building of Councillors and municipal Staff	276	Number of officials and councillor s Trained	199	Improve skills and knowledge	199	1,000	303 Officials and councillors trained	R737,034.88	yes	Over achieved by 104 officials and councillors Trained	None
Institution al Developm ent	Capacity building of Councillors and municipal Staff	WSP is in place	Develope d and adopted WSP	Develope d and adopted WSP	Improved performanc e of officials and Councillors in the execution of functions	Developed and adopted WSP by 30 June 2013	n/a	WSP adopted by Council resolution TH-NDC 140/06/2013	In house	Yes	none	none
Institution al Developm ent	EEP report	2011/2012 EE report submitte d to Departm ent of	Submitted Employm ent Equity report	Submitted Employm ent Equity	Implementat ion of EEP	Submitted Employme nt Equity report by 15 January 2013	n/a	Employment Equity report submitted to Dept of labour on 15/01/2013; Report approved by Council on 31 May 2013; Six people living with disabilities	inhouse	Yes	none	none

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
		Labour						employed to date				
Institution al Developm ent	260500 Developmen t of bylaws & public awareness	15 drafted by-laws	Number of by-laws developed and gazetted	8 by-laws	Public safety	8 by-laws	450	14 By Laws gazetted in the Provincial Gazettee on 15/02/2013; 74 By Law Booklets distributed to all Councillors; Copies of By Laws distributed to all THLM libraries; Police stations in THLM; Traditional Authorities;	R450,202.45	Yes	none	none
Institution al Developm ent	HR Policy implementati on and developmen t of additional policies	10 HR Policies in place but in draft format	Number of HRD policies adopted	Adopted 10 HR Policies	Implementat ion of HR policies	10(Funeral policy, Recruitme nt policy, Attendance and Punctuality Policy, Employee Assistance Policy, HIV/AIDS Policy,	none	Retention policy and Occupational Health Policy approved by Council on 31 May 2013	In house	No	Consultation on the draft policies could not take place.	The outstandin g policies to be fast tracked in the LLF and Council structures and adopted by 30 Septembe

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR* 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
						Intoxication and Subsistence Abuse Policy, Leave Policy, OHS Policy, Staff Retention Policy and Fleet Management Policy) HR Policies by June 2013						r 2013
Institutional Development	Recruitment and filling of vacancies in terms of reviewed organisational structure	268	Number of vacant position filled.	235 filled post	Improve service delivery	235 filled post by June 2013	Operational budget	HR plan adopted by Council on 31 May 2013; Vacancy rate is currently 20% at 160 employed for 2012/2013.	operational	No	Sufficient representations in panel not met in many instances.	To fill vacancies before the end of 2 nd quarter.

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR* 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN	
Institutional Development	Revamping of records management	New project	The records and registry office comply with National Archives Act	Records & registry Office refurbished	Record keeping of the municipality is improved	Records and Registry office refurbished to comply with National Archive's Act by June 2013	100	The Records Management Policy was adopted by Council resolution No TH-NDC 11/07/2012 Training on the file plan has been conducted for some staff; record management register office is in place and comply with National Archive's Act	R0	Yes	Office space	Create more space in existing records office by procuring more bulk bay????	
Institutional Development	260390 Information Communication Technology	ICT software is in place	Number of software licences purchased and policies developed	150 Anti-virus licences, 150 web filter, 100 Back up solutions, 20 GIS Licence and 50 Microsoft office	Legal IT system	150 Anti-virus licences, 150 web filter, 100 Back up solutions, 20 GIS Licence and 50 Microsoft office	200	<ul style="list-style-type: none"> Licenses renewed 150 antivirus procured TMS implemented Web filter implemented 	R330,065.18	Yes	none	none	

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
				licence		licence		<ul style="list-style-type: none"> • Workstation back up system • ICT Framework adopted by Council on 31 May 2013 • Employees are not paying for their telephone bills • Satellite wireless system still a challenge 				

Chapter 3

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT												
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Institution al Developm ent	235160 Website	Website is in place	Document s to be placed on f website uploaded	4	Compliance with section 75 of the MFMA	Complianc e with section 75 of the MFMA	250	Website updated	R256,500.00	Yes	none	none
Institution al Developm ent	260630 Team Building	Team building conducte d on October 2011	teambuildi ng sessions held	number teambuildi ng sessions held	Improve service delivery	3	340	One team building exercise was conducted on 13 December 2012	R315,095.61	No	Lack of funds	02 teambuildi ng to be budgeted for 2014/201 5
Institution al Developm ent	260640 Employee Assistance Programme	1 awarene ss conducte d	Number of referrals Provide counsellin g services on financial matters, health	Number of cases resolved	Well being of employees	2	200	Medical examination conducted on some employees	R116,650.00	No	Service provider not appointed	Appointm ent of service provider
Institution al Developm	260660 To ensure health and safety in the	New project	Audit report on all municipal	Audit report on the state of health	compliance with OHS Act	31-Dec-12	100	The OHS policy adopted by Council on 31 May 2013. Audit report	R168,190.81	Yes	Insufficient Protective clothing. Change rooms	Insufficien t budget

Chapter 3

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
ent	workplace		buildings and health of employees that complies with the OHS regulations.	of employees and building of the municipality				compiled Purchased Protective clothing			remain in appropriated. Smoking zone /areas signage not done	
Institutional Development	To ensure health and safety in the workplace	4	Number of OHS committee meetings	Number of reports or cases dealt by the committee	Wellbeing of employee	4	0	03 reports	In house	No	Committee dissolve in January 2013.Appointment of new committee. 1 April 2013	Program me for the meeting developed to hold regular meetings.
Institutional Development	Ensuring council, Mayoral, S79 committees sit as scheduled	12	Number of Sitzings of council and committee s takes place as scheduled	Six S, 79 Committees; four MPAC; 12 Mayoral; six Council meetings	Resolutions taken promote service delivery	27	N/A	45 Sec 79, 13 Mayoral committee and 12 Council sittings	IN HOUSE	Yes	none	none

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR* 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Institutional Development	260650 To orientate new/old employees on new policies	Conducted 1 induction on 18 October 2011	Number of induction conducted for new/old employees	2 induction conducted	2 induction conducted	2 induction conducted by June 2013	50	2 orientation workshops for new employees conducted in August 2012 and 4-5 April 2013	R0	Yes	none	none
Institutional Development	260230 Strategic Planning	two workshops conducted	number of Strategic Planning workshop conducted	Conducted 3 strategic planning	IDP, SDBIP, Budget are aligned	Conducted 3 strategic planning by 22 March 2013	150	3 Strategic Planning workshop conducted	R40,060.00	Yes	None	None
Institutional Development	Re-establish Local Labour relation forum	LLF not functional	Number of Local Labour relation forum conducted	4 Local Labour Forum held	Labour relations is improved	4	Nil	6 meetings held	In house	Yes	None	None
Institutional Development	To ensure effective fleet management	log books are tracker system in place	Reduction of repairs and maintenance costs	Reduction of repairs and maintenance costs	Effective management of fleet	Reconciliation of log books and tracker reports every	none	Reconciliation of logbook and tracker ongoing. Contracted service provider for heavy plant and machinery	In house	yes	None	None

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KPA	MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT											
DEVELOPMENT OBJECTIVE		To improve the organisational development capacity of the municipality to render effective services delivery										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
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LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
						month		Refurbishment of workshop				

Development and Implementation of specific HR policies and systems

Recruitment and selection policy			Skills Development Plan			EE Plan			HRM and HRD policies		
Reviewed /Developed	Approved	Implemented	Reviewed /Developed	Approved	Implemented	Reviewed /Developed	Approved	Implemented	Reviewed /Developed	Approved	Implemented
yes	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes	yes

TOTAL NUMBER OF POST APPROVED ORGANOGRAM

DEPARTMENT	2011/2012 Total no. of post approved	2012/2013 Total no. of post approved	2011/2012 Number of filled post	2012/2013 Number of filled post	2011/2012 Number of vacant posts	2012/2013 Number of vacant posts	2011/2012 % of vacancy	2012/2013 % of vacancy
Political office	12	13	5	13	7	0	42%	0%
Municipal Manager	17	22	7	14	10	8	59%	14%
Corporate services	41	66	28	49	13	17	32%	16%

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finance	45	44	21	33	24	11	53%	21%
SDS	118	137	82	112	36	25	30	17
Technical	273	251	126	205	147	46	54%	20%
Total	506	533	269	426	237	107	47%	20%

Workplace Skills Plans

Management level	2011/12		2012/13	
	Total No of staff approved	No. of staff trained	Total No of staff approved	No. of staff trained
Councillors	64	17	64	64
Section 57 manager (including Municipal Manager) Including Assistant Managers	5	9	5	21
lower level employees	361	238	356	213
Technicians & professionals	11	3	15	5
TOTAL	441	267	440	303

RATING INDICATORS FOR MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
MT&OD	18	72% (13 indicator)	28%(5 indicator)

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PERFORMANCE REPORT: FINANCE SERVICES

KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Financial Viability	Approval of Medium Term Revenue and Expenditure Framework (MTREF)		Approved 2012/13 adjustment budget	Adjustment Budget 2012/13	Credible adjustment budget	Adjusted 2012/2013 Budget by 28 February 2013	N/A	Council approved Adjustment Budget On 28 February 2013	In house	Yes	none	none
Financial Viability	260470 Approval of Medium Term Revenue and Expenditure Framework (MTREF)	2012/2013 approved budget is in place	Approved MTREF budget	Approved MTREF budget	credible MTREF budget	May-13	50	Council approved MTREF Budget on 31 May 2013	R117,875.00	Yes	none	none
Financial Viability	all budget related policies	2012/13 all adopted budget related policy in place	Reviewed and adopted all budget related policies	Reviewed and adopted all budget related policies	compliance	May-13	n/a	All budget related policy approved on 31 May 2013	In house	Yes	none	none

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Financial Viability	Revenue collection	R	Amount to be collected within the financial year	R 500 124 000.00	Increase revenue collection	R 500 124 000.00	n/a	R38 150 648.00	In house	NO	Non-payment of services	Sent out demand letters to govt, departments and business during last quarter
						Property rates R 6, 3m	n/a	R410 642	In house	No	Non-payment of services	Sent out demand letters to govt, departments and business during last quarter
						Interest on fixed deposit- R 11,3m	n/a	R 2 009 710	In house	No	Only part of the money not being used was temporary invested for smaller periods hence no	Proper cash flow analysis will be done to ensure that more money is being needed

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE		To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality										
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
											target met	immediately
						Interest on areas- R 8, 9m	n/a	R 296 529	In house	No	Not all the long outstanding debtors paid their debts	Proper cash flow analysis will be done to ensure that more money is being needed immediately
						MIG- VAT revenue- R 19.1 m	n/a	R 33 017 918	In house	Yes	Excess amounts for the refunds which were received for 2011/2012 rollover	Calculated MIG vat revenue according to the standard by September 2013
						Other revenue- R 41 400	n/a	R2 415 849	In house	No	This is the revenue from sundries	Assets procedures for disposal should be

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
											and sale of stands in Tweefontein K. However the houses were sold with value less than the valuation roll-posing possible material audit impacts	followed when assets are sold. Disposal committee should be effective
Financial Viability	MFMA Section 71 reports	12 monthly report submitted	Number of MFMA Section 71 reports submitted to the Executive Mayor and provincial treasury within 10 working days after	12 monthly report by June 2013	12 monthly report by June 2013	12 monthly report by June 2013	N/A	12 monthly report submitted to Executive Mayor and National treasury	In house	Yes	none	none

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
			the end of each month									
Financial Viability	235060 Integrated financial management system upgrades and maintenance	Financial system in place	financial systems upgraded and maintenance	All financial system upgraded	upgraded financial system	All financial system upgraded by 30 September 2013	250	Financial system upgraded	R250,000.00	yes	none	none
Financial Viability	305010 Compilation and Submission of financial statements for audit.	2010/2011 Annual financial statement submitted to AG.	AFS submitted to Auditor General and Audit committee	Submitted 2011/2012 AFS	Audited 2011/2012 AFS	30-Aug-12	2,2	2011/2012 AFS submitted to Auditor General	R1,945 261.00	yes	none	none
Financial Viability	260520 Asset Management Grap 17 Compliance	Assets register in place	Asset management Grap 17 compliance	Asset management Grap 17 compliance	Asset management Grap 17 compliance	30-Jun-13	2,2m	In progress, the service provider has been appointed and the Grap 17 assets register	R66,0451.28	No	Late appointment of service provider	Grap 17 assets register will be presented on the 30 August-

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
								will be presented on the 30 August-2013				2013
Financial Viability	assets procedure manual	No procedure manual	Developed and adopted procedure manual for assets	Developed and adopted procedure manual for assets	Implementation of assets procedure manual	Feb-13	N/A	Assets Procedure manual developed and approved by Council	R0	yes	none	none
Financial Viability	307030 SCM integrated database system	SCM database in place	Compliant database system integrated with munsoft.	Compliant database system integrated with munsoft	Integrated SCM database with munsoft	30-Sep-13	250	SCM database integrated with munsoft	R0	yes	None	None
Financial Viability	307050 Operation Clean Audit by 2014	New project	Number of steel cabinet for filling, payment vouchers Purchased	6 steel cabinets	Operation Clean Audit	Steel cabinets by March 2013	150	45 steel cabinets (used office equipments & furniture-FMG vote, 307020	R70,000.00	Yes	none	none

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KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
DEVELOPMENT OBJECTIVE	To enhance revenue and to ensure financial viability and sustainability for Thembisile Hani Local Municipality											
OUTCOME 9	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT										
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITY										
LOCATION	PROJECT DESCRIPTION	BASELINE 2011/12	KEY PERFORMANCE INDICATOR	OUTPUT INDICATOR	OUTCOME INDICATOR	REVISED ANNUAL TARGET 2012/2013	ADJUSTED BUDGET (INPUT INDICATOR' 000)	PROGRESS TO DATE / ACTUAL PERFORMANCE	YEAR TO DATE BUDGET EXPENDITURE	TARGET ACHIEVED YES/NO	CHALLENGES/ COMMENTS	ACTION PLAN
Financial Viability	capital budget	67%	% of capital budget	100%	Implementation of capital budget	R 149 940	R 149 940	100%	R149 940 000.00	yes	none	none

RATING INDICATORS FOR FINANCIAL VIABILITY

DETAILS	TOTALS OF INDICATORS	% OF TARGET ACHIEVED	% OF TARGET NOT ACHIEVED
IDP	12	83% (10 indicators)	17%(2 indicators)

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OVER RALL ANNUAL INSTITUTIONAL PERFROMANCE

Annual Institutional Performance			
KPA's Performance Overview [2011/2012]			
KPA	Total Number of KPI's	TARGET ACHIEVED	TARGET NOT ACHIEVED
Basic Service Delivery and Infrastructure Development	98	69	29
Local Economic development	7	3	4
Municipal Transformation and Institutional Development	18	13	5
Municipal Finance Viability and Management	12	10	2
Good Governance and Public Participation	35	30	5
Annual total	170	125	45
Annual percentage	100%	74%	26%




Chapter 3

PERFORMANCE OF SERVICE PROVIDERS DURING THE 2012/2013 FINANCIAL YEAR FOR THE PERIOD ENDING 30 JUNE 2013

Number of Awards made	Number of Bids in Tendering Process	Cancelled Projects
70	04	7 due to financial constraints

All the projects were quantified in terms of the rating given by the Project Managers.

An evaluation was undertaken of the performance of consultant, Contractors and Service Providers in the following categories:

-  Functionality
-  BBBEE rating.
-  Price

The following performance levels were also used:

1. below Standard.
2. Acceptable.
3. Excellent

PERFORMANCE ON THE NUMBER OF AWARDED BIDS

BELOW STANDARD – 10% (7 project/70 total projects * 100)

Of all the projects awarded, as at 30 June 2013 in terms of performance levels 7 projects were rated as below standard. For the purposes of measuring performance of service providers awarded contracts during the current financial year, any termination of contracts awarded during previous financial years will not be tabled in the current financial year financial year report.

ACCEPTABLE - 90 % (63 project/70 total projects * 100)

Of all the projects awarded as at 30 June 2013 in terms of performance levels the following summary reflects the number of projects rated as acceptable.

- 63 projects

EXCELLENT – 0%

Of all the projects awarded, as at 30 June 2013 in terms of performance levels no projects were rated as excellent.

NUMBER OF BIDS IN THE TENDERING PROCESS

Specification	00
Advertising	00
Evaluation	04
Adjudication	00
Total	04

CANCELLED PROJECTS

7 (seven) Project numbers were cancelled for various reasons:

- Financial constrain

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CONCLUSION

Of all the projects awarded to date, 7 companies' performance was rated below standard and no excellent during the 2012/2013 financial year. The following table reflects performance of the service providers during previous financial years, and it is noted that performance of service providers has generally improved:

Financial Year	% Acceptable	% Excellent	% Below Standard
2012/2013	90%	0%	10%
2011/2012	60%	0%	40%

A copy of the Contracts Register for the 2012/2013 financial year is available from the Finance Department and municipal website.

SUMMARY OF CHALLENGES AND FUTURE PLAN

KEY CHALLENGE	ACTION PLAN FOR 2013/2014
Community of Thembisile Hani Local municipality requires water borne sanitation system and not the VIP toilets anymore	Three (3) Waste Water Treatment plant are implemented in 2013/2014 financial year. Luthuli WWTW, Upgrading of Tweefontein K WWTW, Upgrading of Kwamhlanga WWTW by June 2014
Lack of own water source/need for purification plant. Feasibility study has been submitted to NDM for consideration.	to appointed GEO-hydrologist for the investigating abstracting water from the Loskop Dam by NDM by 30 September 2013
Lack of Water Storage in Kwamhlanga and Bundu	Bulk infrastructure to be implemented by MEGA (Pipeline and two (2) storage Reservoirs at KwaMhlanga and Bundu) by June 2014
No LED strategy	Developed and Approved 2013/2014 LED strategy by 30 December 2013
No LED forum	Establishment of LED forum after adoption of LED strategy by January 2014
WARD COMMITTEES seem not to understand as to how to draw their plans though the workshop was conducted by COGTA for secretaries and the chairperson on the 10/04/2013	COGTA will conduct induction of all ward committees on operational plan by 30 November 2013.
Accounting for Infrastructure Assets Service Provider(SP) is appointed to assist	Updated assets register by June 2014
Very Low Revenue Collection Base	<ul style="list-style-type: none"> Establishment of credit control unit for revenue collection by 30 August 2013 Issuing statements and demand letter by monthly
PMS not cascaded to lower level	Develop and adopted PMS policy by 30 September 2013
20% vacancy rate	44 post filled by September 2013

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Remedial Actions for Performance Management

In order to improve on performance planning, implementation and reporting, the institution implemented the following actions;

- There has been a reduction in the number of KPI's that the institution is reporting on. The reduction on the number of KPIs afforded the institution the opportunity to focus on strategic issues which were well defined, outcome based and not operational in nature. Departmental operational plans were developed for monitoring and reporting operational programmes;
- The Assistant Manager for PMS is appointed in order to ensure that there is an interface between the SDBIP and individual performance. The unit works closely with Office Managers in each department as the latter are departmental performance coordinators;
- An performance management system policy framework was developed, approved and implemented.
- There was improvement in the submission of remedial actions for targets not achieved in order to ascertain that departments intended to meet the targets in proceeding quarters;
- The institution ensured that during the development of the SDBIP, the SMART principle was adhered to in the setting of indicators and objectives. Emphasis was placed on ensuring that targets were specific and time bound.

3.24 REPORT OF AUDIT COMMITTEE

AUDIT COMMITTEE ANNUAL REPORT OF THE THEMBISILE HANI LOCAL MUNICIPALITY FOR THE 2012/2013 FINANCIAL YEAR

1. INTRODUCTION

The Audit Committee (AC) is pleased to present its report to Council for the Financial Year 2012/13. The purpose of this report is to highlight the activities of the AC as well as report on the recommendations/resolutions taken at its meetings. Section 166 of the Municipal Financial Management Act (No. 56 of 2003) stipulates that each municipality must have an audit committee which serves as an independent advisory body.

- (a) The audit committee must advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality on matters relating to-
- (i) *Internal financial control and internal audit;*
 - (ii) *Risk management;*
 - (iii) *Accounting policies;*
 - (iv) *The adequacy, reliability and accuracy of financial reporting and information;*
 - (v) *Performance management;*
 - (vi) *Effective governance;*
 - (vii) *Compliance with the MFMA, the DORA and any other applicable legislation;*
 - (viii) *Performance evaluation; and*
 - (ix) *Any other issues referred to it by the municipality*
- (b) Review the annual financial statements to provide the council of the municipality with an authoritative and credible view of the financial position of the municipality, its effectiveness and its overall level of compliance with the MFMA, the DORA and any other applicable legislation
- (c) Respond to the council on any issues raised by the Auditor-General in the audit report;

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- (d) Carry out such investigations into the financial affairs of the municipality as the council of the municipality may request;
- (e) Perform such other functions as may be prescribed

The principles of King III Report on Corporate Governance, customised to municipal environment, advise that the audit committee should:

- 3.5 ensure that combined assurance model is applied to provide a coordinated approach to all assurance activities;
- 3.6 satisfy itself of the expertise, resources and experience of the municipality's finance function;
- 3.7 be responsible for overseeing of internal audit; and
- 3.8 be an integral component of the risk management process

2. MEETINGS AND ATTENDANCE

Section 166 (4) (b) of the MFMA states that "an audit committee must meet as often as is required to perform its functions, but at least four times a year".

In total, nine meetings were held during the financial year under review. The first two were devoted to addressing the previous financial year's business.

The AC acknowledges that there is room for improvement regarding its own members' attendance of its meetings. Of the nine meetings held during the currency of the financial year, all three members were able to attend five, three meetings had a quorum and, due to serious unforeseen circumstances one meeting was continued with, with only one external member in attendance. The resolutions taken at this meeting had to be ratified at the next scheduled meeting.

The Chairperson was privileged to, with the Executive Mayor and the Municipal Manager, attend a meeting convened by the then Minister of COGTA in mid May 2013.

3. DELIBERATIONS AND RESOLUTIONS

3.1. First Quarter

3.1.1. Quality of reports: Performance Information

Taking into account the unsatisfactory performance assessment of the 2011/12 financial year, *vis-a-vis* the Service Delivery and Budget Implementation Plan, the AC resolved that Management will have to submit quarterly reports on performance. Such reports must have been verified by the Internal Audit Unit to ensure reliability and validity thereof.

3.1.2. Internal Audit Three Year Rolling Plan

The Internal Audit (IA) three year rolling plan (1st July 2012 to 30th June 2015) could not be approved as the AC was of the view that IA needed to factor in 70% of the risk assessment in the plan (At the time of the AC meeting, the Risk Management Committee had not yet finalised its review of the identified risks).

3.1.3. Internal Audit Operational Plan for the Financial Year 2012/13

The AC provisionally approved the IA's operational plan for the 2012/13 financial year, with the following activities prioritised:

- Human Resource Management
- Performance Information, and
- Risk Management.

The rest of the plan will be resubmitted to the AC at its next meeting.

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3.1.4. Other matters dealt with at the meeting

1. The AC resolved to hold its scheduled meetings two to three weeks ahead of the Council's scheduled meetings so that it can submit its reports in time for Council's agenda. Six scheduled meetings were agreed upon, consisting of four audit and two performance audit meetings.
2. The chairperson of the Risk Management Committee reported that the initial meeting of the committee taken place. At that meeting, documents such as the Risk Management Committee charter, the Risk Management Strategy and others were tabled, and

The AC held discussions with the AGSA-contracted Sizwe Ntsaluba Gobodo representative on site regarding the external auditing of the 2011/12 financial statements.

3.2. Second Quarter

3.2.1. Meeting held on 26 October, 2012

- (a) It was impressed on Management that the AC resolution register should form a standing item in the agenda of the management meetings and progress on the implementation of the resolutions be closely monitored.
- (b) Internal Audit presented its final progress report for the previous year. The unit was advised to revisit the number of hours set aside for Information Technology (IT) audit. Regarding IT audit, senior Manager from the Auditor-General advised the unit to consider the findings raised in the AG's report to ensure those are attended to.
- (c) Internal Audit Three Year Rolling Plan 01 July 2012 – 30 June 2015. The plan as presented could not be approved as the AC advised the Internal Audit Unit to first validate the progress made on each auditable area appearing in the plan, effect necessary corrections and submit it for final consideration.
- (d) The Senior Manager from AGSA tabled the AG Audit Strategy for finalising the audit of the 2011/12 annual financial statements. The Strategy contained the various steps which Management, the AC and the AG would have to adhere to in order for the final audit report to be finalised not later than 30 November, 2012 on which date, the AG would present the report to the AC. The strategy further indicated that the total audit fee for the year amounted to R1 916 975, a decrease of R157 045 compared to the previous year.
- (e) The Risk Management Committee report was presented to the AC. The AC advised that (i) the report should indicate the progress made in mitigating the identified risks, and (ii) Risk Management should fast track a request to Provincial Treasury Risk Support to come train management on what is known as Basic Principles of Enterprise Risk Management.
- (f) Arising from an earlier meeting, Management tabled a report on Council's travelling allowance policy to Councillors. The written and verbal submissions varied which led the AC to request the Accounting Officer to table Council's approved policy at the AC's next meeting, to enable it to arrive at an informed advice.

3.2.2. Meeting held on 30 November, 2012

- (a) Auditor-General's Report on the Annual Financial Statements 2011/2012. The AG tabled a Qualified Opinion. The AC concurred with the AG on the majority of the findings but differed with the AG as to the degree/extent thereof. To ensure that we, as municipality do not find ourselves in the same position in 2012/2013, the AC advised Management to (i) approach Department of Public Works, Roads & Transport to obtain a transfer agreement which will clearly state that assets are transferred to the Municipality, thus establishing the municipality's rights to the Trade & other receivables due to this municipality, (ii) Prepare an Action Plan to

Chapter 3

address all issues raised by the AG and present the plan to AC before the end of December 2012, and (iii) all Section 57 managers to submit their 1st and 2nd quarter performance reports to the next AC meeting.

(b) Internal Audit Progress Reports. The unit tabled progress audit reports on the following:

- Human Resources Management. Findings to, *inter alia*, HR not having full access to the VIP system, officials other than section 57 managers not having signed performance agreements, officials acting in posts longer than three months without extension letters were tabled. In all these findings, Management was urged to rectify without delay.
- Performance Information. The findings were, *inter alia*, that performance management framework was not in place, there was no *proof* of community participation during the preparation of the annual budget, performance targets not well defined. The AC was informed that a Draft Performance Management Policy was on its way to the Mayoral Committee. Procedurally, this should have been to the AC before going to the Mayoral Committee/Council so it could advise. Management was accordingly requested that in the same way, Performance Information Report be tabled before the AC for inputs before being presented to the Mayoral Committee/Council.

3.3. Third Quarter

3.3.1. Meeting held on 19 January 2013

- Internal Audit Charter approved. Advised that it be taken to Council for noting.
- Action Plan on issues raised by the Auditor-General referred back to Management to ensure that actions to be taken adequately address the A-G's findings.
- Advised that the Draft Annual Report be sent to A-G for comment before tabling to Council.

3.3.2. Meeting held on 01 February 2013

This meeting was specially convened to discuss various aspects of the A-G's Report, in particular the matter of complying with legislated timelines as well as interrogating Management's action plan to address the A-G's findings. It was resolved that each departmental head be advised to draw project plans on how well to address the findings, set timeframes and define project stages.

3.3.3. Meeting held on 08 March 2013

- Internal Audit Activity Report noted and approved. Management advised to establish the root cause of the findings.
- Risk Management Process Review. Chief Risk Officer to ensure implementation of the Strategic Risk Register.
- Performance Information. Reasons for under-achievement need to be specified and intervention plans be established.

3.4. Fourth Quarter

- **RISK MANAGEMENT**

The Chairperson of the Risk Management Committee (RMC), who is also a member of the AC, reported that the RMC had decided that because the risk identification workshop had not been able to produce a credible risk register, inadequately stated mitigating controls and low residual risk ratings, the RMC had decided that risk assessment be done before the register could be tabled at the AC.

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- **Resolution: (a)** To expedite the process and at the request of Management, the Chairperson of the RMC to help in driving the Risk Register process. **(b)** The Internal Audit Report, Section 71 reports and the Auditor-General's report be considered when developing the Risk Register
- **ANNUAL INTERNAL AUDIT PLAN**
Taking into account that Internal Audit Unit's three year and annual plan are risk-based, the AC decided to defer approval of the plans to its next meeting when a Risk Register would be tabled. The Unit assured the AC that with the financial year coming to a close, it had more than sufficient work in its hands, pending the approval of its annual plan.
- **2013/14 IDP AND BUDGET PRESENTATION TO AC**
The Audit Committee indicated that the IDP and the accompanying budget should be presented to the AC for input and possible advice to Council.

3.5. FURTHER DELIBERATIONS RELATED TO THE 2012/13 FINANCIAL YEAR

3.5.1. Meeting held on 26 July 2013

3.5.1.1. Internal Audit Unit Report

- Advised that Professional Development Plan of Internal Audit staff be included in the report.
- The report to fully indicate audit projects planned, achieved and rolled over to the following year.
- Internal Audit, after completion of the project, must discuss its findings with the manager concerned, and where this fails because of the manager's non-availability, escalate it to the MM.
- Risk associated with adhoc audit requests be logged in the Risk Register.
- Internal Audit Report must factor in the inputs of the AC and must address the requirements of MFMA section 165.

3.5.1.2. Risk Management Committee 3rd and 4th Quarter Report

- Internal Audit to verify the progress made on the Action Plan as reported by Management.
- Internal Audit to audit risk management processes and present same to RMC for interrogation.
- Noted that the Risk Register is not yet finalized.
- The SALGA and DARDLA representatives encouraged managers to work together and receive training on risk management, if the municipality is to achieve a clean audit. Further that risk management be part of senior managers' performance agreements.

3.5.2. Meeting held on 23 August 2013

This meeting was specially convened to review the 2012/13 Annual Financial Statements (AFS) and Annual Performance Information Report (APR).

3.5.2.1. On the AFS, the AC advised as follows :

THAT Technical Services department avail the necessary information/documents (completion certificates, bill of quantities, S build) required by the service provider to finalize General Recognised Accounting Practice (GRAP) compliance assets register by not later than Tuesday, 27 August 2013.

THAT management monitor the service provider for unbundling and evaluation of infrastructure assets closely and clear all the challenges before finalization of the AFS.

THAT the finance department effect corrections on the AFS as outlined by the AC and the revised AFS to AC members.

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THAT the department of finance to e-mail the scope for the appointed external quality reviewer (CAMEL SA) to AC members.

THAT a report from the appointed external AFS quality reviewer be availed to the AC.

THAT the AC Reports be prepared by Internal Audit Unit and be submitted to AC Chairperson for editing and approval.

THAT RMC Reports be prepared by the risk management unit and be submitted to RMC for editing and approval.

3.5.2.2. On the APR, the AC expressed itself as follows:

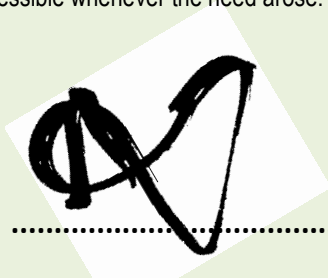
THAT Performance Management Unit to consider and implement the following recommendations of the AC:

1. Percentage (%) of work achieved on projects be reflected.
2. The report be SMART compliant
3. Indicate whether issues raised last year were addressed
4. Source out a relevant reporting template to be used for PMS reports.
5. The consistency of information per activity be checked.

THAT the Performance Management Unit to effect the input of the committee and e-mail the complete set of the report to AC members for review.

4. CONCLUSION

Council and Management are by way of this report thanked for all the assistance that has been placed at our disposal as AC to carry out our responsibilities. The political leadership and management have, throughout the financial year, always been accessible whenever the need arose.



M A MASHEGO:

CHAIRPERSON, AUDIT COMMITTEE

DATE: 23/08/2013

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CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE

(PERFORMANCE REPORT PART II)

The Thembisile Hani Local Municipality strives towards the:- Improvement of Municipal performance and individual development of municipal employees. Focuses on the methodologies, and achievements, strategic planning, organizational design, leadership development, coaching, diversity, and balance between life and work. Analysis objectives, structure, policy, human resources and compensation of the Municipality.

Thembisile Hani Local Municipality top structure is as attached

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

DEPARTMENT	2011/2012	2012/2013	2011/2012	2012/2013	2011/2012	2012/2013	2011/2012	2012/2013
	Total no. of post approved	Total no. of post approved	Number of filled post	Number of filled post	Number of vacant posts	Number of vacant posts	% of vacancy	% of vacancy
Political office	12	13	5	13	7	0	42%	0%
Municipal Manager	17	22	7	14	10	8	59%	14%
Corporate services	41	66	28	49	13	17	32%	16%
finance	45	44	21	33	24	11	53%	21%
SDS	118	137	82	112	36	25	30	17
Technical	273	251	126	205	147	46	54%	20%
Total	506	533	269	426	237	107	47%	20%

Vacancy Rate 2012/2013			
Designations	*Total Approved Posts	*Variances (Total time that vacancies exist using fulltime equivalents)	*Variances (as a proportion of total posts in each category)
	No.	No.	%
Municipal Manager	1	0	0%
CFO	1	0	0%
Other S57 Managers (excluding Finance Posts)	3	3	0%

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Other S57 Managers (Finance posts)	0	0	0%
Municipal Police	0	0	0%
Fire fighters	0	0	
Senior management: Levels 13-15 (excluding Finance Posts)	23	19	83%
Senior management: Levels 13-15 (Finance posts)	6	2	33%
Highly skilled supervision: levels 9-12 (excluding Finance posts)	56	10	18%
Highly skilled supervision: levels 9-12 (Finance posts)	13	4	31%
Total	103	39	38%

Note: *For posts which are established and funded in the approved budget or adjustments budget (where changes in employee provision have been made). Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.

T4.1.2

Turn-over Rate

Details	Total Appointments as of beginning of Financial Year No.	Terminations during the Financial Year No.	Turn-over Rate*
2010/2011	0	6	0
2011/2012	15	20	133%
2012/13	160	13	8%

* Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year

T4.1.3

COMMENT ON VACANCIES AND TURNOVER

The total vacancy rate for the financial year under review totalled 107 or 20%. Critical positions are filled from time to time from external and internal sources. The total number of vacancies Remains a challenge but will be addressed during the 2013/2014 financial year.

The status of the section 57 managers is as follows:-

Designation	Status
Municipal Manager	Filled
CFO	Filled
Manager : technical services	Filled
Manager :Social Development Services	Filled
Manager :Corporate	Filled

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COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The current workforce is 426 employees. The Municipality has since developed number of policies that are currently being work shopped to the Councillors so that it may be adopted. The process is towards completion

4.2 POLICIES

HR Policies and Plans for 2011/2012					HR Policies and Plans for 2012/2013		
	Name of Policy	Completed %	Reviewed %	Date adopted by council or comment on failure to adopt	Completed	Reviewed	Date adopted by council or comment on failure to adopt
1	Affirmative Action	100%	100%	N/A	100%	100%	N/A
2	Attraction and Retention	N/A	N/A	N/A	N/A	N/A	N/A
3	Code of Conduct for employees	100%	100%	1-May-2007	100%	100%	1-May-2007
4	Delegations, Authorisation & Responsibility	100%	100%	5-August 2011	100%	100%	5-August 2011
5	Disciplinary Code and Procedures	100%	100%	1-May-07	100%	100%	1-May-07
6	Essential Services	100%	100%	1-May-2007	100%	100%	1-May-2007
7	Employee Assistance / Wellness	N/A	N/A	N/A	N/A	N/A	N/A
8	Employment Equity	100%	100%	1-Jul-2011	100%	100%	1-Jul-2011
9	Exit Management	N/A		N/A	N/A		N/A
10	Grievance Procedures	100%	100%	1-May-2007	100%	100%	1-May-2007
11	HIV/Aids	N/A	N/A	N/A	N/A	N/A	N/A
12	Human Resource and Development	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
13	Information Technology	100%	100%	10-Jul-2012	100%	100%	10-Jul-2012
14	Job Evaluation	N/A	N/A	N/A	N/A	N/A	N/A
15	Leave	N/A	N/A	N/A	N/A	N/A	N/A

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16	Occupational Health and Safety	N/A	N/A	N/A	100%	100%	31 May 2013
17	Official Housing	100%	100%	1-May-2007	100%	100%	1-May-2007
18	Official Journeys	100%	100%	1-May-2007	100%	100%	31May2013
19	Official transport to attend Funerals	N/A	N/A	N/A	N/A	N/A	N/A
20	Official Working Hours and Overtime	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
21	Organisational Rights	100%	100%	1-May-2007	100%	100%	1-May-2007
22	Payroll Deductions	N/A	N/A	N/A	N/A	N/A	N/A
23	Performance Management and Development	N/A	N/A	N/A	100%	100%	31 January 2013
24	Recruitment, Selection and Appointments	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
25	Remuneration Scales and Allowances	100%	100%	2-Nov-2011	100%	100%	2-Nov-2011
26	Resettlement	N/A	N/A	N/A	N/A	N/A	N/A
27	Sexual Harassment	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
28	Skills Development	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
29	Smoking	100%	100%	5-Aug-2011	100%	100%	5-Aug-2011
30	Special Skills	N/A	N/A	N/A	N/A	N/A	N/A
31	Work Organisation	N/A	N/A	N/A	N/A	N/A	N/A
32	Uniforms and Protective Clothing	N/A	N/A	N/A	N/A	N/A	N/A
33	Other: Retention policy	N/A	N/A	N/A	100%	100%	31 May 2013
Use name of local policies if different from above and at any other HR policies not listed.					T 4.2.1		

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4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number and cost of injuries on Duty					
Type of injury	Injury leave taken	Employees using injury leave	Proportion employees using sick leave %	Average injury leave per employee days	Total estimated cost R'000
Required basic medical attention only	03	01	33%	03	Not yet paid. Still in process
Temporary total disablement	01	01	100%	0	Not yet paid. Still in process
Permanent disablement	0	0	0	0	0
Fatal	0	0	0	0	0
Total	03	01		03	

Salary band	Number of days and Cost of Sick Leave (excluding injuries on duty)						
	Total sick leave	Proportion of sick leave without medical certification	No medical certificates submitted	Employees using sick leave	Total employees in post	Average sick leave per Employees	Estimated cost
	Days	%	No.	No.		Days	R' 000
Level 1-2	40		0	5	5	8	
Level 3	26			9	23	2.8	
Level 4	3			6	7	2	
Level 5	137			31	39		
Level 6	19			6	13	3.2	
Level 7	33			15	15		
Level 8	-			-	-		
Level 9	0			2	6		
Level 10	254			50	60		
Level 11	101			41	33		
Level 12	75			34	41		

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Level 13	-			-	-		
Level 14	0			4	4		
Level 15	253			168	168	1.5	

COMMENT ON INJURY AND SICK LEAVE

The municipality has also established the Occupational Health and Safety Centre where sick officials are referred to. The personnel Administration Unit held regular road shows to advise supervisors on leave management

SUSPENSIONS

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date finalised
cashier	<ul style="list-style-type: none"> Dishonest Contravention of section 78 (1) © of MFMA Deliberately destroying municipal receivable with intentions to debrief municipality permanently cash collected of amount or R3 200.00 	070March 2013	The employee was found guilty for contravention of section 78 of MFMA. Therefore we are still waiting for the suction from the presiding officer.	Not yet finalised

Disciplinary Action Taken on Cases of Financial Misconduct			
Position	Nature of Alleged Misconduct and Rand value of any loss to the municipality	Disciplinary action taken	Date Finalised
Acting transport officer	Financial and mismanagement – R10 000.00	Disciplinary action taken against him to return the money back and R10 000 return to municipal account. He was suspended for 10 day without pay.	12February 2013

Chapter 4

Driver	Cross negligent	Final written warning and 10 suspension without pay	12 March 2013
Chief admin officer in licensing	Negligent for damaging municipal vehicle	The matter is still pending due to municipality has appointed external official to handle the matter	Not finalised

COMMENTS ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT

All the cases have been deal with in terms of South African Local Government bargain Council, Disciplinary procedures. The MFMA also becomes applicable in cases of financial mismanagement.

Chapter 4

4.4 PERFORMANCE REWARDS

No Performance Rewards were issued during the 2012/13 financial year.

COMMENT ON PERFORMANCE REWARDS

In accordance with regulation 32, a performance bonus, based on affordability, may be paid to an employee, after-

- (1) the annual report for the financial year under review has been tabled and adopted by the municipal council;
- (2) an evaluation of performance in accordance with the provisions of regulation 23; and
- (3) approval of such evaluation by the municipal council as a reward for outstanding performance.

No performance rewards was awarded due to the qualified opinion raised by the Auditor General.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

As the MSA 2000 section 68 prescribes that it is requirement that municipalities need to develop their own human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

Currently in compliance to the above statement Thembisile Hani Local Municipality has a WSP that is approved to ensure that all employees are capacitated/empowered with the necessary information on training and development, which then provides all incumbents access to relevant prioritized training interventions that are needs driven and are aligned to the business objectives by optimally developing the potential of employees.

Furthermore the Municipality in accordance with compliance with the MSA and MFMA has also approved the Supply Chain Management Policy which outlines all procedures to be followed in implementing the human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way. The way ahead is that on the improvements to be made is to determine all training needs that are aligned to meeting the operational objectives of the municipality as a whole, take a blanket approached in addressing the skills gaps identified to ensure all employees are competent to perform their functions and be able to exercise their powers in an economical, effective, efficient and accountable way.

Chapter 4

4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix													
Management level	Gender	Employees in post as at 30 June 2012/13	Number of skilled employees required and actual as at 30 June 2013										
			Learnerships			Skills programmes & other short courses			Other forms of training			Total	
		No.	Actual 30 June 2011/12	Actual 30 June 2012/13	Target	Actual 30 June 2011/12	Actual 30 June 2012/13	Target	Actual 30 June 2011/12	Actual 30 June 2012/13	Target	Actual 30 June 2011/12	Actual 30 June 2012/13
MM and S57	Female		1	0		0	0		1	0		1	0
	Male		1	4		0	0		0	1		1	5
Councillors, senior officials and managers	Female		18	19		0	6		0	22		18	#
	Male		20	26		0	8		0	42		20	#
Technicians and associate professionals	Female		0	0		0	2		0	0		0	2
	Male		0	0		0	2		0	4		0	6
Professionals	Female		1	0		0	0		0	0		1	0
	Male		1	0		0	0		0	0		1	0
Sub total	Female		20	19		0	8		1	22		20	22
	Male		22	30		0	10		0	47		22	47
Total		0	84	98	0	0	36	0	2	138	0		

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Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c))	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
<i>Accounting officer</i>	1	0	1	0	0	0
<i>Chief financial officer</i>	1	0	1	0	0	11
<i>Senior managers</i>	2	0	2	0	0	0
<i>Any other financial officials</i>	0	0	0	1	1	1
Supply Chain Management Officials						
<i>Heads of supply chain management units</i>	1	0	1	0	0	0
<i>Supply chain management senior managers</i>	0	0	0			
TOTAL	5	0	5	1	1	1
* This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)						T4.5.2

COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL

COMPETENCY REGULATIONS

Training interventions are targeted for implementation i.e. the Municipal Finance Management Programme; Certificate Programme in Municipal Accounting Programme as well as the CPMD for managers and municipal official officials with the deadline 2014. With regards to the implementation, the municipality has been able to implement the MFMP, Certificate Programme in Municipal Accounting Programme and the CPMD programmes respectively. There were three groups targeted (25 people).

The budget for 2012/13 WSP is R1,000,000.00 and the expenditure is R737,034.88.

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

Workforce expenditure is a major part of the operational expenditure of the Thembisile Hani Local Municipality. As it is mostly a fixed cost, proper planning and assessment of post requirements are necessary to make sure that the best available personnel is employed to meet the mandate of the municipality in service delivery to the community as well as obtaining its objectives.

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There is a strong national drive for creating employment and municipalities are one arm of government that normally feels the pressure to create new jobs in its sphere. Although we support the creation of employment and we understand the expectation of the communities in this regard, the financial viability of the Thembisile Hani Local Municipality must be recognized. The creation and filling of posts are budgeted for and measured against the approved budget and operational requirements.

The remuneration part of the employment costs is determined through the bargaining council and therefore out of our hands. Three variables that we have to keep monitoring and control are the vacancy rate, employee performance and overtime paid. We have put a lot of emphases on the monitoring and control of overtime worked as we believe that overtime is only necessary in specific scenarios and can indicate inefficiency or staff shortages (including high absenteeism). Performance management is of utmost importance to increase the efficiency and thus output out of the workforce. There is still a way to go in implementing necessary measures and controls with the necessary buy-in of the employees.

4.6 EMPLOYEE EXPENDITURE

COMMENT ON WORKFORCE EXPENDITURE

The expenditure on employment costs at the Thembisile Hani Local Municipality seems to be stable and is in line with other similar municipalities. The financial interests of the Executive Mayor, Councillors and Senior Management, as required by PM Regulations 805 of 2006 are set out in **Appendix H**.

- No employee whose salaries were increased due to their position being upgraded.
- No employee whose salary level exceed the grade determined by Job evaluation
- No employee not appointed to posts not approved.

Chapter 5

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of four components:

Component A: Statement of Financial Performance

Component B: Spending Against Capital Budget

Component C: Cash Flow Management and Investments

Component D: Other financial matters

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

Financial Summary R' 000						
Description	2011//12	2012/13			2012/13 Variance to actual	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Financial Performance						
Property rates	6 535 187	900 000	6 300 000 39 795	4 791 658	81%	-31%
Service charges	32 701 908	1 593 000	000	37 593 944	96%	-6%
Investment revenue	18 420 745	1 000 000	2 400 000 261 199	16 689 903	94%	86%
Transfers recognised - operational	204 386 623	230 521 000	000	226 638 456	-2%	-15%
Other own revenue	10 819 486	213 360 000	190 430 000	88 021 814	-142%	-116%
Total Revenue (excluding Capital transfers & contributions)	272 863 949	447 374 000	500 124 000	373 735 775	-20%	-34%
Employee costs	-51 950 203	-90 794 000	-85 438 051	-82 926 389	-9%	-3%
Remuneration of councillors	-13 936 682	-17 540 000	-15 800 000	-15 884 937	-10%	1%
Depreciation & asset impairment	-64 066 096	-12 500 000	-12 500 000	-149 019 344	92%	92%
Finance charges	0	-60 000	-240 000	0		

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Materials and bulk purchases	-97 566 825	-72 270 000	-85 000 000	-105 315 291	31%	19%
Transfers and grants	-1 740 432	0	0	-2 863 000	100%	100%
Other expenditure	-138 043 647	-123 887 000	-180 735 949	-124 022 830	0%	-46%
Total Expenditure	-367 303 885	-317 051 000	-379 714 000	-480 031 791	34%	21%
Surplus/(Deficit)	-94 439 936	130 323 000	120 410 000	-106 296 016	223%	213%
Transfers recognised - capital	102 687 000	104 041 000	132 910 000	132 910 000	22%	0%
Contributions recognised - capital & contributed assets	438 596		000	0		
Surplus/(Deficit) after capital transfers & contributions	8 685 660	234 364 000	253 320 000	26 613 984	-781%	-852%
Share of surplus/ (deficit) of associate	0					
Surplus/(Deficit) for the year	8 685 660	234 364 000	253 320 000	26 613 984	-781%	-852%
<u>Capital expenditure & funds sources</u>						
<u>Capital expenditure</u>						
Transfers recognised - capital	108 227 198	104 041 000	132 910 000	132 910 000	22%	0%
Public contributions and donations	0	0	0	0		
Borrowing	0	0	0	0		
Internally generated funds	0	0	0	0		
Total sources of capital funds	108 227 198	104 041 000	132 910 000	132 910 000	22%	0%
<u>Financial position</u>						
Total current assets	96 199 103			81 829 068 1 653 967	100%	100%
Total non-current assets	1 594 297 001			624	100%	100%
Total current liabilities	81 503 958			71 637 078	100%	100%
Total non-current liabilities	8 617 991			14 401 026 1 649 758	100%	100%
Community wealth/Equity	1 600 374 154			588	100%	100%
<u>Cash flows</u>						
Net cash from (used) operating	79 335 607			78 192 634 -150 915	100%	100%
Net cash from (used) investing	-88 008 124			098	100%	100%
Net cash from (used) financing	0					
Cash/cash equivalents at year end	-8 672 517	0	0	-72 722 464	100%	100%
<u>Cash backing/surplus reconciliation</u>						
Cash and investments available	75 911 717			3 189 252	100%	100%
Application of cash and investments	0			0		

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Balance - surplus (shortfall)	75 911 717	0	0	3 189 252	100%	100%
<u>Asset management</u>						
Asset register summary (WDV)	2 016 301 120			1 643 906 057	100%	100%
Depreciation and asset impairment	-64 066 096			-149 019 344	100%	100%
Renewal of Existing Assets	0			0		
Repairs and Maintenance	-18 468 648			-25 994 364	100%	100%
<u>Free services</u>						
Cost of Free Basic Services provided						
Revenue cost of free services provided						
<u>No. of Households below minimum service level</u>						
Water						
Sanitation/sewerage						
Energy						
Refuse						
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A1. NOTE: Other revenue (fines)						
						T5.1.1

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% spent, with the equitable share grant spending at 100% and also roll over grant is 100% spent.

See **Appendix J**. For other conditional grants received excludes MIG grants.

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5.2 GRANTS

Grant Performance						
R' 000						
Description	2011/2012	2012/13			22012/13 Variance	
	Actual	Budget	Adjustment s Budget	Actual	Original Budget (%)	Adjustment s Budget (%)
-						
Operating Transfers and Grants						
National Government:	312 613 821	366 043 821	366 043 821	363 599 277	-1%	-1%
Equitable share	191 831 000	221 044 000	221 044 000	218 428 000	-1%	-1%
Municipal Systems Improvement	1 116 043	790 000	790 000	800 000	1%	1%
Department of Water Affairs	6 985 000	3 136 000	3 136 000	3 136 000	0%	0%
Levy replacement	0	0	0	0	0%	0%
Other transfers/grants [insert description]	112 681 778	141 073 821	141 073 821	141 195 277	0%	0%
Provincial Government:	0	0	0			
Health subsidy	0	0	0	0		
Housing	0	0	0	0		
Ambulance subsidy	0	0	0	0		
Sports and Recreation	0	0	0	0		
Other transfers/grants [insert description]	0	0	0	0		
District Municipality:	0	0	0	0		
<i>nNkangala District Municipality</i>	0	0	0	0		
	0	0	0	0		
Other grant providers:	0	0	0	0		
<i>[insert description]</i>	0	0	0	0		
	0	0	0	0		
Total Operating Transfers and Grants	312 613 821	366 043 821	366 043 821	363 599 277	0	0
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Note MIG + EPWP+FMG= other						
T5.2.1						

See **Appendix J**. For other conditional grants received excludes MIG grants

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5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The purpose of asset management in Thembisile Hani Local municipality is to ensure the effective and efficient control, utilization, safeguarding and management of the municipal's property, plant and equipment and to make managers aware of their responsibilities in regard of property, plant and equipment.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED 2012/13				
Asset 1				
Name	Mountain View Bus and Taxi Route			
Description	Construction of Road			
Asset Type	Infrastructure			
Key Staff Involved	Project Management Unit			
Staff Responsibilities	Project Management			
Asset Value	2009/10	2010/11	2011/12	2012/13
				R6 558 606
Capital Implications	Grant funded			
Future Purpose of Asset	Access of Bus and Taxi to community			
Describe Key Issues	Easy access to public transport			
Policies in Place to Manage Asset	Yes			

Asset 2				
Name	Tweefontein B2 Bus and Taxi Route			
Description	Construction of Road			
Asset Type	Infrastructure			
Key Staff Involved	Project Management Unit			
Staff Responsibilities	Project Management			
Asset Value	2009/10	2010/11	2011/12	2012/13
				R3,508,652.00
Capital Implications	Grant funded			
Future Purpose of Asset	Access of Bus and Taxi to community			
Describe Key Issues	Easy access to public transport			
Policies in Place to Manage Asset	Yes			

Asset 3	
Name	Mountain View Bus and Taxi Route
Description	Construction of Road
Asset Type	Infrastructure
Key Staff Involved	Project

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	Management Unit			
Staff Responsibilities	Project Management			
	2009/10	2010/11	2011/12	2012/13
Asset Value				
Capital Implications	Grant funded			
Future Purpose of Asset	Access of Bus and Taxi to community			
Describe Key Issues	Easy access to public transport			
Policies in Place to Manage Asset	Yes			
T5.3.2				

COMMENT ON ASSET MANAGEMENT

The above projects were driven by the PMU Unit. The grants are received from government to improve infrastructure assets in various areas for better living conditions these assets are grant funded and budget were approved for these capital projects and for audit purposes these assets were signed off with a complete certificate that were obtain from different contractors before these projects could have been signed off for completeness for audit purposes.

COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE

The budget on the repair & maintenance standing at 4% it is below the norm of 20%. Expenditure are very low due to financial constrains

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

YEAR	LIQUIDITY RATIO
2011/2012	1.18
2012/2013	1.14

COMMENT ON LIQUIDITY RATIO

The ratio is very low when compared against the accepted norm liquidity 1.50 or high. Ratio of 1.14 and 1.18 indicate that there might be liquidity problem facing the municipality and also not able to pay off short obligation. Further indication is that the situation is getting worse as there is a decline in the liquidity from 2011/2012 to 2012/2013.

The low liquidity ratio reflects the problems faced by Thembisile Hani local Municipality that manifested due to low debt collection rates (underprovided for) and the slow response thereto in adjusting the spending patterns. Management is now actively addressing the issues and there should be a recovery of the ratio over the next term

YEAR	Outstanding service debtor to revenue
2011/2012	51.5 days
2012/2013	618 days

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COMMENT ON OUTSTANDING SERVICE DEBTOR TO REVENUE

Debtors as extension beyond 30 days poses a cash flow risk in the table above the extended payment are beyond acceptability. The debt coverage ratio is not stable during the last two financial periods as the result of non-stable operating income and low collection of own income.

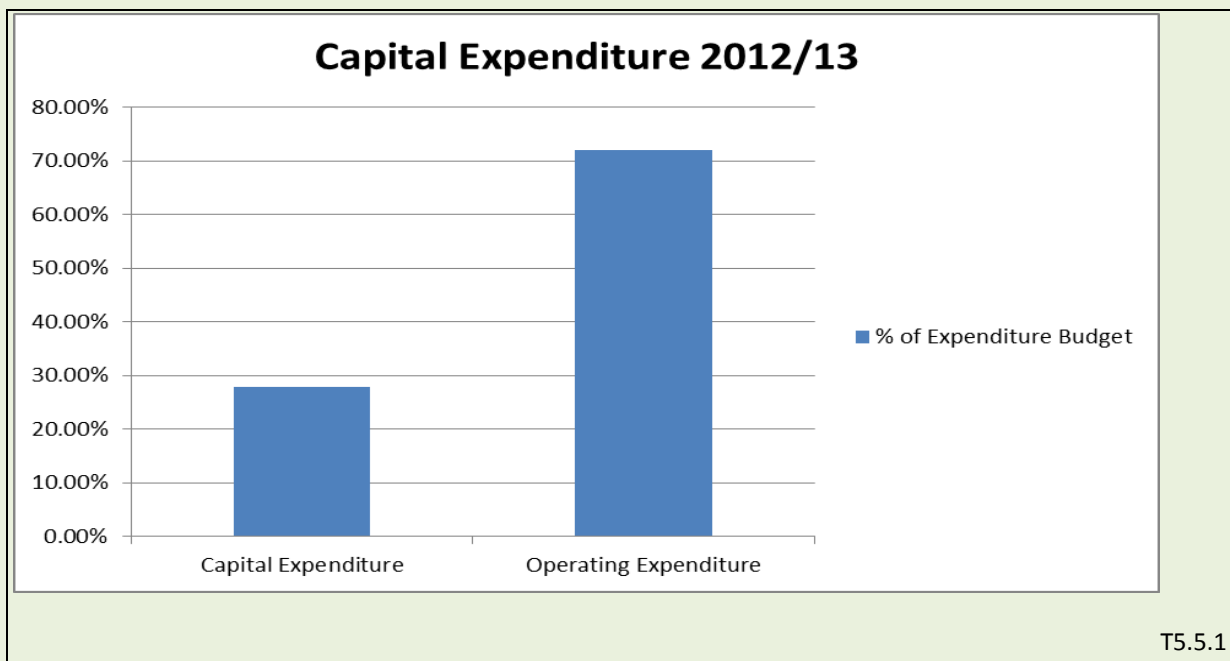
COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Council's capital budget is mainly funded from the MIG and internal funds. The biggest MIG funded project was on the Mountain View Bus route.

5.5 CAPITAL EXPENDITURE



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5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources 2011/12 - 2012/2013							
R' 000							
Details		2011/2012	2012/13				
		Actual	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)
Source of finance							
	External loans	0	0	0	0		
	Public contributions and donations	0	0	0	58 679 453	100.00%	100.00%
	Grants and subsidies	119 533 091	112 083 000	110 955 000	143 921 277	22.12%	22.91%
	Other	0	0	0	0		
Total		119 533 091	112 083 000	110 955 000	202 600 730	44.68%	45.23%
Percentage of finance							
	External loans	0.0%	0.0%	0.0%	0.0%		
	Public contributions and donations	0.0%	0.0%	0.0%	29.0%	100.00%	100.00%
	Grants and subsidies	100.0%	100.0%	100.0%	71.0%	-40.77%	-40.77%
	Other	0.0%	0.0%	0.0%	0.0%		

Capital expenditure							
	Water and sanitation		5 000 000	29 834 000	42 847 777	88.33%	30.37%
	Electricity		3 000 000	3 000 000	0		
	Housing	0	0	0	0		
	Roads and storm water		8 000 000	8 000 000	113 855 433	92.97%	92.97%
	Other		14 170 000	14 170 000	171 941 617	91.76%	91.76%
Total		0	30 170 000	55 004 000	328 644 827	90.82%	83.26%
Percentage of expenditure							
	Water and sanitation		16.6%	54.2%	13.0%	-27.11%	-316.02%
	Electricity		9.9%	5.5%	0.0%		
	Housing		0.0%	0.0%	0.0%		

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	Roads and storm water		26.5%	14.5%	34.6%	23.46%	58.02%
	Other		47.0%	25.8%	52.3%	10.23%	50.76%
							T5.6.1

COMMENT ON SOURCES OF FUNDING

Other funding that consists mainly from Council funds was from the roll over projects, due to the challenges that Council were faced during 2011/2012. Grant funded projects were in line with the MIG implementation plan.

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects*			
R' 000			
Name of Project	Current Year		
	Original Budget	Adjustment Budget	Actual Expenditure
A – Mountain View Bus and Taxi Route	8,000,000	8,000,000	6,558,606
B - Tweefontein B2 Bus and Taxi Route	3,000,000	3,000,000	3,508,652
C - Tweefontein N Bus and Taxi Route	2,300,000	4,270,000	6,548,283.00
D – kwaggafontein Ward 28 Water reticulation	3,500,000	2,000,000	4,539,934
E – Kwaggafontein MA10 water reticulation	7,00000	700000	1465059
* Projects with the highest capital expenditure in 2008/09			

Name of Project - A	Mountain View Bus and Taxi Route
Objective of Project	To upgrade 2.3km from gravel to tarred road
Delays	No delays
Future Challenges	No challenges
Anticipated citizen benefits	Ensure a better accessibility to the community

Name of Project - B	Tweefontein B2 Bus and Taxi Route
Objective of Project	To upgrade 0.85km from gravel to tarred road
Delays	No delays
Future Challenges	No challenges
Anticipated citizen benefits	Ensure a better accessibility to the community

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Name of Project - C	Twееfontein N Bus and Taxi Route
Objective of Project	To upgrade 1.9km from gravel to tarred road
Delays	No delays
Future Challenges	No challenges
Anticipated citizen benefits	Ensure a better accessibility to the community

Name of Project - D	kwaggafontein Ward 28
Objective of Project	To provide 520 households with connected to yard taps
Delays	No delays
Future Challenges	Water supply to community
Anticipated citizen benefits	Ensure a basic water service

Name of Project - E	Kwaggafontein MA10
Objective of Project	To provide 343 households with connected to yard taps
Delays	No delays
Future Challenges	Water supply to community
Anticipated citizen benefits	Ensure a basic water service

T5.7.1

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

The Municipal Grants expenditure 2012/13 service delivery backlogs are explained more on the chapter 3 under Basic service Delivery.

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Council's cash flow is daily monitored by the Finance Management section. There is also monthly reporting to the Executive Mayor in the form of section 71 reports and quarterly reports to Council.

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5.9 CASH FLOW

R'000				
Description	2011/2012	2012/2013		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
CASH FLOW FROM OPERATING ACTIVITIES				
Receipts	302 163 271	450 314 000	499 884 000	392 165 695
sales of goods and services	11 235 522	104 851 000	118 004 000	6 356 173
Government	292 063 000	341 613 000	370 175 000	363 599 277
Interest	5 512 287	3 850 000	11 705 000	4 455 732
other receipt	1 757 396	0	0	4 232 404
Vat refund/ (payment)	-8 404 934	0	0	13 522 109
Payments	-219 734 463	-60	-240	-313 973 061
employees	-65 886 884	0	0	-95 686 201
Suppliers	-153 847 579	0	0	-218 286 860
other	0	-60	-240	0
NET CASH FROM/(USED) OPERATING ACTIVITIES	82 428 808	450 313 940	499 883 760	78 192 634
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts				
purchase of PPE	-91 539 920	0	0	-150 915 098
proceed from sale of PPE	438 596	0	0	0
NET CASH FROM/(USED) INVESTING ACTIVITIES	-91 101 324	0	0	-150 915 098
NET INCREASE/ (DECREASE) IN CASH HELD	-8 672 516	450 313 940	499 883 760	-72 722 464
Cash/cash equivalents at the year begin:	84 584 233			75 911 716
Cash/cash equivalents at the year end:		450 313 940	499 883 760	3 189 252
Source: MBRR SA7				T5.9.1

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5.10 BORROWING

COMMENT ON BORROWING

No new or old loans were taken up in the financial year under review

COMPONENT D: OTHER FINANCIAL MATTERS

5.11 GRAP COMPLIANCE

GRAP COMPLIANCE

Thembisile Hani Local Municipality applies GRAP in the compilation of its financial statements. Although every effort is made to comply fully to the GRAP standards applicable, documented issues exist specifically in applying GRAP 17 in relation to assets due to lack of available resources. A plan has been made to address this but full compliance would possibly only be achieved in the 2015 financial year due to the amount of work required.

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CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

The 2011/12 Financial Statements and 2011/12 Annual Performance Report were submitted to the Auditor General on 31 August 2012, as per legislative requirement.

COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS 2011/2012

6.1 AUDITOR GENERAL REPORTS 2011/12

Management is implementing a 2011/12 action plan to ensure that the objective of a clean audit report is achieved before the Government's deadline of 2014. To this end a Council Resolution has been adopted to approve the budget and resource allocations. Considerable work has been done, and progress made, but the fact that a clean audit is still to be achieved remains a serious challenge and top priority for the Thembisile Hani Local Municipality

The slow progress is owing to the complex nature of the causes that results in audit matters. These can be summarised as being:-

- Implementation of new accounting standards such as GRAP 17, IAS 39 and other
- Critical vacancies and staff as well as skills shortages to cope with existing workloads and simultaneously correct audit matters.
- Low revenue collection

However efforts will be increased and more vigorous management focus directed towards corrective actions, as well as more resources employed to ensure proper implementation of clean audit strategies.

Issues raised by the Auditor General have been analysed and classified according to the nature and extent of the causes of the problem. Issues that can be resolved in the ordinary course of business are dealt with by responsible officials. Issues of a more complex nature that relate to organisational or systems deficiencies are allocated to multi-functional project teams to ensure a proper holistic solution is implemented. These corrective measures will take longer to implement, but will result in sustainable improvement

A high level overview of the issues raised by the Auditor General on the 2011 / 2012 Annual Financial Statements [AFS] and the related corrective actions is presented in the table below:-

Auditor-General Report on Financial Performance: 2011/12	
Audit Report Status	qualified
Non-Compliance Issues (assets, Audit committees, internal audit, Expenditure management, ect)	An action plan to correct the findings is being prepared and implemented
Auditor-General Report on Service Delivery Performance: 2011/12	
Non-Compliance Issues (Predetermined objectives - Reliability of information)	An action plan to correct the findings is being prepared and implemented

Management has made the following progress with implementation of corrective actions:-

- Adoption of a Performance Management System Policy framework by council.
- Appointment of the staff to reduce vacancy rate

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- Appointment of Project Teams to deal revenue collection.
- Engage the Auditor General on an on-going basis to provide guidance on appropriateness of corrective actions
- Adopted of policies and by-laws
- Report on action plan

COMPONENT A: AUDITOR-GENERAL OPINION 2012/13

6.2 AUDITOR GENERAL REPORTS 2012/13

REPORT OF THE AUDITOR-GENERAL TO THE MPUMALANGA PROVINCIAL LEGISLATURE AND THE COUNCIL ON THE THEMBISILE HANI LOCAL MUNICIPALITY

REPORT ON THE FINANCIAL STATEMENTS

Introduction

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages 348 to 381, the statement of financial position as at 30 June 2013, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, and the notes, comprising a summary of significant accounting policies and other explanatory information.

Accounting officer's responsibility for the financial statements

2. The accounting officer is responsible for the preparation and fair presentation of these financial statements in accordance with South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2012 (Act No. 5 of 2012) (DoRA), and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor-general's responsibility

3. My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with the Public Audit Act of South Africa, 2004 (Act No. 25 of 2004) (PAA), the general notice issued in terms thereof and International Standards on Auditing. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.
4. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified audit opinion.

Basis for qualified opinion

Accumulated surplus

6. A qualified opinion was issued in the prior period, with revenue forming the basis of the qualification. I was unable to determine the effect of these limitations on the accumulated surpluses as at 30 June 2013. Consequently, I was unable to determine whether the accumulated surpluses stated at R2 067 561 307 are fairly stated.

Property, plant and equipment

7. Included in property, plant and equipment is assets under construction of R68 078 522. The municipality could not provide sufficient appropriate audit evidence relating to additions to, and transfers from, assets under construction amounting to R40 445 552 and R27 490 747, respectively. I was unable to confirm the value of these transactions by alternative means. Consequently, I was unable to determine whether property, plant and equipment is fairly stated.

Trade debtors

8. A qualified opinion was issued on the prior year's trade debtors. I was unable to determine the extent of the effect of these limitations on trade debtors as at 30 June 2013, including the comparative amounts disclosed in the financial statements.

Trade and other payables

9. A qualified opinion was issued on the prior year's trade and other payables in respect of retentions. I was unable to determine the extent of the effect of these limitations on retentions as at 30 June 2013, including the comparative amounts disclosed in the financial statements.

Commitments

10. Commitments as disclosed in note 25 to the financial statements are understated due to the remaining contract amounts for most of the work-in-progress contracts not having been included in the commitments amount of R11 921 565. I was unable to confirm the completeness by alternative means.

Aggregation/Accumulation of immaterial uncorrected misstatements

11. The financial statements in aggregate are materially misstated due to the cumulative effect of numerous individually immaterial uncorrected misstatements in the following elements making up the statement of financial position:

- Understatement of trade debtors of R13 915 738.
- Overstatement of infrastructure assets of R8 318 428.
- Overstatement of community assets of R5 343 918.
- Overstatement of work in progress of R18 300 017.
- Understatement of accrued expenses of R441 368.
- Understatement of value-added tax receivable of R391 073.

Qualified opinion

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12. In my opinion, except for the effects of the matters described in the basis for qualified opinion paragraphs, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2013 and its financial performance and cash flows for the year ended in accordance with SA Standards of Grap and the requirements of the MFMA and DoRA.

Emphasis of matter

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Material impairments

14. The municipality had receivables for consumer debtors totalling R148 071 075 at 30 June 2013, which had been outstanding for more than 12 months. The recoverability of these amount is doubtful.

Additional matter

15. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited supplementary schedules

16. The supplementary information set out on pages 382 to 390 does not form part of the financial statements and is presented as additional information. I have not audited this schedule and, accordingly, I do not express an opinion thereon.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

17. In accordance with the PAA and the general notice issued in terms thereof, I report the following findings relevant to performance against predetermined objectives, compliance with laws and regulations and internal control, but not for the purpose of expressing an opinion.

Predetermined objectives

18. I performed procedures to obtain evidence about the usefulness and reliability of the information in the annual performance report as set out on pages 52 to 243 of the annual report.
19. The reported performance against predetermined objectives was evaluated against the overall criteria of usefulness and reliability.
20. The usefulness of information in the annual performance report relates to whether it is presented in accordance with the National Treasury's annual reporting principles and whether the reported performance is consistent with the planned development objectives. The usefulness of information further relates to whether indicators and targets are measurable (i.e. well defined, verifiable, specific, measurable and time bound) and relevant as required by the National Treasury's *Framework for managing programme performance information* (FMPPI).
21. The reliability of the information in respect of the selected development objectives is assessed to determine whether it adequately reflects the facts (i.e. whether it is valid, accurate and complete).
22. The material findings are as follows:

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Usefulness of information

Measurability

23. The FMPPI requires that the time period or deadline for delivery should be specified. A total of 22% of the targets relevant to infrastructure development and service delivery were not time bound in specifying a time period or deadline for delivery. This was because management was aware of the requirements of the FMPPI but did not receive the necessary training to apply the principles.

Reliability of information

24. The FMPPI requires that institutions should have appropriate systems to collect, collate, verify and store performance information to ensure valid, accurate and complete reporting of actual achievements against planned objectives, indicators and targets. However, significantly important targets with respect to service delivery and infrastructure development were materially misstated. This was due to a lack of standard operating procedures for monitoring the completeness of source documentation in support of actual achievements.

Additional matters

25. I draw attention to the matter below. This matter does not have an impact on the audit findings on predetermined objectives reported above.

Achievement of planned targets

26. Of the total number of 58 targets planned for the year, only 40 were achieved. This means that 31% of the total planned targets were not achieved during the year under review. This was the result of the municipality not considering relevant systems and evidential requirements during the annual strategic planning process.

Compliance with laws and regulations

27. I performed procedures to obtain evidence that the entity has complied with applicable laws and regulations regarding financial matters, financial management and other related matters. My findings on material non-compliance with specific matters in key applicable laws and regulations as set out in the general notice issued in terms of the PAA are as follows:

Annual financial statements, performance report and annual report

28. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122 of the MFMA. Material misstatements of property, plant and equipment identified by the auditors in the submitted financial statements were subsequently corrected, but the uncorrected aggregated misstatements resulted in the financial statements receiving a qualified audit opinion

Revenue management

29. An effective system of internal control for revenue was not in place, as required by section 64(2)(f) of the MFMA.

Strategic planning and performance

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30. The performance management system of the municipality did not provide for the monitoring, measuring and review of performance at least once per year, with regard to each development priority and objective and against the key performance indicators and targets set, as required by section 41 of the Municipal Systems Act of South Africa, 2000 (Act No. 32 of 2000) (MSA).
31. The municipality did not take steps to implement the performance management system timeously, contrary to Municipal Planning and Performance Management Regulation 8.
32. The municipality did not follow the established mechanisms to monitor and review its performance management system, as required by section 40 of the MSA.
33. The municipality did not set measurable performance targets for the financial year with regard to each of the development priorities and objectives and key performance indicators set out in the integrated development plan, as required by section 41(1)(b) of the MSA and Municipal Planning and Performance Management Regulation 12(1) and 12(2)(e).
34. The audit committee did not review the municipality's performance management system and make recommendations to the council, as required by Municipal Planning and Performance Management Regulation 14(4)(a)(ii).

Asset and liability management

35. An adequate management, accounting and information system was not in place to account for liabilities, as required by section 63(2)(a) of the MFMA.

Transfer of funds and conditional grants

36. The municipality did not evaluate its performance in respect of programmes funded by the integrated national electrification programme grant, local government financial management grant and municipal systems improvement grant, and did not submit the evaluation to the transferring national officer within two months after the end of the financial year, as required by section 12(5) of DoRA.

Audit committee

37. The audit committee did not advise the council and accounting officer on matters relating to the adequacy, reliability and accuracy of financial reporting and information, as required by section 166(2)(a)(iv) of the MFMA.
38. The audit committee did not advise the council and accounting officer on matters relating to compliance with legislation, as required by section 166(2)(a)(vii) of the MFMA.

Internal audit

39. The internal audit unit did not function as required by section 165(2) of the MFMA, in that:
 - it did not report to the audit committee on the implementation of the internal audit plan
 - it did not advise the accounting officer and report to the audit committee on matters relating to risk and risk management

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40. the internal audit unit did not advise the accounting officer and report to the audit committee on the matters relating to compliance with the MFMA, DoRA and other applicable legislation, as required by section 165(2)(b)(vi) of the MFMA.

Internal control

41. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with laws and regulations. The matters reported below under the fundamentals of internal control are limited to the significant deficiencies that resulted in the basis for the qualified opinion, the findings on the annual performance report and the findings on compliance with laws and regulations included in this report.

Leadership

42. The municipality did not have sufficient monitoring controls to ensure the proper implementation of the overall process of reporting.
43. The leadership did not exercise oversight responsibility regarding financial and performance reporting and compliance as well as related internal controls.

Financial and performance management

44. The municipality did not prepare regular, accurate and complete financial and performance reports that were supported and evidenced by reliable information.
45. Management did not review and monitor compliance with applicable laws and regulations.
46. The municipality did not implement proper record keeping in a timely manner to ensure that complete relevant and accurate information was accessible and available to support financial and performance reporting



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COMMENTS ON AUDITOR-GENERAL'S OPINION YEAR 2012/2013

ACTION PLAN

KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY THE KEY FINDINGS AND ADDRESS CAUSES	RESPONSIBILITY	DUE DATE FOR EACH ACTIVITY
FINANCE					
1. FINANCIAL STATEMENTS Deviations from the GRAP requirements	<ul style="list-style-type: none">• Prepare reliable, complete and accurate financial statements, from management accounts information that should be prepared regularly, reviewed and evidenced by reliable information.• Communicate policies and procedures to guide the operations of the entity to comply with relevant legislation and regulations			CFO	
PREDETERMINED OBJECTIVES					
2. Warning of underperformance not identified early	Management should put controls in place to help them monitor performance on a regular base to identify underperformance and take corrective actions timely.	Lack of PMS Policy Framework	PMS Policy developed and adopted for 2013/2014	PMS	31-May-13
3. The municipality does not review the Performance Management System	Management should put controls in place that will help them to periodically review its performance management system as required by section 40 of the Municipal Systems Act.	Lack of PMS Policy Framework	PMS Policy developed and adopted for 2013/2014	PMS	31-May-13
4. Performance targets not well-defined	Management should put controls in place that will help them to set targets that conforms to the SMART principle.	Lack of training	Management is undergoing MFMP through the Univesity of Pretoria which has the Performace Management as a module	PMS	01-Jan-14

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
5. SDBIP not submitted to provincial and national treasury within 10 days of approval	Management should put controls in place that will help them to ensure that SDBIP's are submitted to provincial and national treasury within the legislated timelines.	No responsible PMS Official to oversee timeous submission	The PMS Manager has been appointed to oversee the timeous submission of reports and submit amended SDBIP within 10 days after the approval	Ass Man: PMS	01-Sep-13
6. FINANCIAL Monthly budget statements do not have explanations for material variances	We recommend that management include spaces for explanation in their standard monthly budget templates to allow for comments on material variances noted.	Section 71 Template did not provide column for material variance	There is a new template provided by National treasury addressing the comments on material variance. The template started from 1 July 2013	CFO	01-Jul-13
7. Audit committee and the internal auditors did not review the PMS	Audit committee and internal auditors should periodically assess and review performance management system and accordingly advise the council through recommendations as required by Municipal planning and performance management regulation 14(4)(a)(ii).	large number of adhoc requests by management	<ul style="list-style-type: none"> The unit has allocated certain hours for adhoc requests in our Plan for 2013/14 financial year and will work on those hours only to ensure that the planned activities are also been completed before the financial year end. 	Acting CIA	
PREDETERMINED OBJECTIVES					
8. Planned and reported target not specific	<p>Management must ensure that they establish and communicate policies and procedures to enable and support understanding of defining some Performance targets</p> <p>Management must also ensure that the SMART criteria are used when developing the performance targets as guided by the framework for Managing Programme Performance Information.</p>	Lack of training	<ul style="list-style-type: none"> Train all section 56 managers and assistant manager Reviewed SDBIP and set targets that conform to the SMART principle. 	Ass Man: PMS	15 February 2014
9. Variance on Reported Communal stand pipes and	Management must ensure that they prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	2 completion certificates were submitted but only 1 was reviewed	1 completion certificate to be issued per project	Manager Technical	30 January 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
Completion certificate					
10. Variance on Reported Households with piped water on site(yard taps) and Completion certificate	Management must ensure that they prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	2 completion certificates were submitted but only 1 was reviewed	1 completion certificate to be issued per project	Manager Technical	30 January 2014
11. Variance on Reported re - gravelled road and Happy letters	Management must ensure that they prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	2 completion certificates were submitted but only 1 was reviewed	1 completion certificate to be issued per project	Manager Technical	30 January 2014
12. Variance on amount spent on Bulk Infrastructure and amount reported on APR and payment vouchers not submitted for audit purposes.	Management must ensure that they prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	Incomplete submission of POE	Management will ensure that APR is accompanied by the POE to avoid issues raised	Manager Technical	30 January 2014
13. Planned targets not achieved	<p>Management should ensure that developed and approved internal policies and procedures for performance information management and reporting are clearly and properly communicated and implemented.</p> <p>Management should put controls in place to help them monitor performance on a regular base to identify underperformance and take corrective actions timely.</p> <p>The municipal council should ensure sufficient monitoring controls for proper implementation of the internal audit processes</p> <p>Implement controls over monthly and quarterly reviewal of the budget, to ensure that funds are available to implement planned</p>	Lack of funding in some other project	Reviewed 2013/2014 SDBIP in line with the Budget and IDP	Ass Man: PMS	15 February 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
	projects within the stipulated timeline.				
14. Limitation of Scope	<p>Management should ensure that developed and approved internal policies and procedures for performance information management and reporting are clearly and properly communicated and implemented.</p> <p>Management should put controls in place to help them monitor performance on a regular base and ensure that proper recording system is in place.</p> <p>Implement controls to ensure monthly and quarterly reporting takes place. Furthermore, the Portfolio of evidence has sufficient supporting documents.</p>	Lack of PMS Policy Framework	PMS Policy developed and adopted for 2013/2014	Ass Man: PMS	15 February 2014
15. Misstatements in the Annual Performance Report	<p>Management should ensure that developed and approved internal policies and procedures for performance information management and reporting are clearly and properly communicated and implemented.</p> <p>Management should put controls in place to help them monitor performance on a regular base and ensure that proper recording system is in place.</p> <p>Implement controls to ensure monthly and quarterly reporting takes place. Furthermore, ensure that the Portfolio of evidence has sufficient, authenticated supporting documents.</p>	Lack of regular reporting with POE	Management will ensure that the QPR is accompanied by POE	Manager SDS	15 February 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
Procurement with Contract Management					
16. Preference Point system not applied in evaluating quotations	<ul style="list-style-type: none"> • Ensure to comply with the prescribed laws and regulations • Review and monitor compliance with the applicable legislation • Disciplinary action be instituted against officials and role players who fail to comply with the applicable laws and regulations 	Preference point does not apply on deviation, as one quotation was attached.	Deviation memorandum is approved by end –user manager, CFO and Accounting officer as stipulated in section 36 of MFMA Act and regulation. Also condoned by council.	CFO	15 February 2014
17. Deviations not disclosed in the financial statements	<ul style="list-style-type: none"> • Ensure that all approved deviations are disclosed in the notes to the Financial statements • Monitor and review recorded deviations on a regular basis 	Deviation where disclosed as irregular expenditure on financial statement	Deviation were approved by accounting officer and reported quarterly to Mayor and provincial treasury. Therefore condoned by council. Copy of council resolution provided to AG.	CFO	Mater resolved during Auditing
18. Awards made to suppliers not in the supplier database	<ul style="list-style-type: none"> • Ensure that all suppliers are registered in their supplier database or meets the requirements to be registered and have valid tax clearance certificate's before awards are made. • Monitor and review recorded deviations on a regular basis 	Database used by municipality was not captured on an automated database.	Currently all registered service providers are captured on automated database.	CFO	30 January 2014
19. Awards made to supplier without a valid tax clearance certificate	Ensure that all suppliers have valid tax clearance certificates before awards are made	Tax clearance are not attached to payment voucher, are kept on separate file.	Copy of tax clearance will be attached on payment voucher .	CFO	30 January 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
20. Deviation not authorised by the CFO or the delegated official and the reasons not justifiable	<ul style="list-style-type: none"> • Deviations from official procurement processes only be approved in cases where it is impractical or impossible to follow the official procurement process. • Proper planning should be exercised to avoid emergencies which could otherwise be avoided. • Properly assess the reasonableness of motivation for deviation before approval. • Irregular expenditure incurred needs to be disclosed accordingly in the annual financial statements • Ensure the application of preferences system as a criteria for evaluating quotations as specified in the SCM policies and procedures 	The service provider was recommended by SALGA	All deviation where Authorised by Accounting Officer and condoned by council.	CFO	Matter resolved.
21. SCM policy not in line with SCM regulations	Review the SCM policy to ensure that it is in line with the prescribed laws and regulations		Petty cash purchases are covered on section 2.5 of our municipal policy even though is not detailed as per regulation. Furthermore the policy will be amended accordingly. Section 16 of regulation is covered on section 2.2 (ii) and (iii).	CFO	31 May 2014
22. Goods or services split into parts	Incorporate the SCM reg. 12(3)(a) in the SCM policy, and ensure that it is in line with the prescribed laws and regulations		The above is covered under municipal policy in terms of clause; 2.2(b) where it state that goods or services may not deliberately be split into parts or items of a lesser value merely to avoid complying with the requirements of this policy.	CFO	31 May 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
23. Register of bids	Ensure to comply with the prescribed laws and regulations		The Municipal approved Supply chain management policy addresses the procedure for handling opening and recording of bids in terms of clause 2.9.4(a). Furthermore MFMA Act 56 of 2003 section 75 indicate information to be place on website include all supply chain management contract above a prescribed value.	CFO	
24. SCM Annual report was noted after the 30 days required by the SCM regulations	Ensure to comply with the prescribed laws and regulations and address compliance matters in a timely manner	Time frame of Council settings	Currently the council seating's are aligned to reporting as required by law.	CFO	30 August 2014/2015
25. Monthly reports to the chief financial officer were reviewed after the three day required period.	Perform reviews within the prescribed time frames	Unavailability of the Manager in the office	Ensure that signing power are delegated to assistant manager in the absence of relevant manager.	CFO	
26. Quarterly reports on the implementation of the SCM policy were not acknowledged within 10 days after the end of each quarter.	Comply with the prescribed laws and regulations and address compliance matters in a timely manner	Unavailability of the Manager in the office	Ensure that signing power are delegated to assistant manager in the absence of relevant manager.	CFO	
PROPERTY, PLANT AND EQUIPMENT					

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
27. Incorrectly classified land and buildings	Perform reconciliation on regular basis between the fixed asset register and the general ledger and any differences are followed up and resolved on a timely basis Prepare reliable, complete and accurate financial statements, to be reviewed and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
28. Comparative figures recorded in the fixed asset register does not agree to the prior year audited and financial statements	Perform reconciliation on regular basis between the fixed asset register and the general ledger and any differences are followed up and resolved on a timely basis Prepare reliable, complete and accurate financial statements, to be reviewed and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
29. Infrastructure: Amounts in the fixed asset register do not agree to financial statements	Perform reconciliation on regular basis between the fixed asset register and the general ledger and any differences are followed up and resolved on a timely basis Prepare reliable, complete and accurate financial statements, to be reviewed and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
30. No evidence of rights to the infrastructure assets	Implement proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial reporting	Municipality inherited infrastructure assets from former kwandele government without any transfer letter	Municipality received confirmation letter of immovable assets from Department of Public Works signed HOD. Letter has been provided to the auditors on the 22-November-2013.	CFO	Letter has been provided to the auditors on the 22-November-2013.
31. Assets - Non-compliance with GRAP 17.83 disclosure requirements	Perform adequate reviews and monitoring of compliance with applicable accounting framework and legislation.	Change in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
32. Infrastructure - Assets not found in the fixed asset register	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.		Resolved.	CFO	
33. Infrastructure assets - Supporting evidence for shadow ratios used for unbundling could not be provided for audit purposes	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
34. Community Assets – Inconsistencies in the fixed asset register to the amounts recorded in the annual financial statements for the current and prior years	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
35. Other Assets – Inconsistencies in the fixed asset register to the amounts recorded in the annual financial statements for the current and prior years	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 22 nov 2013
36. Other Assets – Assets not found during verification	Prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information Assets that have been recorded in the fixed asset register should be made available for physical verification.	change in township names	All assets were found and verified by auditors	CFO	21-Nov-13

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
37. Work-in-progress - Inconsistencies in the asset register amount to the financial statements' amount	Implement regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	This is due to journal that were passed on the system at year end and WIP in terms of the GL differs with the AFS	GL Closing procedure will be developed and be utilised at the year end	CFO	30 June 2014
38. Work-in-progress - Inability to test additions and transfers for Assets	Implement regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	This is due to journal that were passed on the system at year end and WIP in terms of the GL differs with the AFS	GL Closing procedure will be developed and be utilised at the year end	CFO	30 June 2014
39. WIP closing balance contains non-existent project	Management must ensure that the assets under construction (work-in-progress) asset register, contains a list of existing uncompleted projects at the financial year end. Management must also ensure that the assets under construction (work-in-progress) asset register contain an accurate description of existing uncompleted projects at financial year end	This is due to journal that were passed on the system at year end and WIP in terms of the GL differs with the AFS	GL Closing procedure will be developed and be utilised at the year end	CFO	30 June 2014
40. Differences identified between the costs of WIP projects included in the WIP closing balance and suppliers' invoices tested for the respective projects.	Management must ensure that the assets under construction (work-in-progress) asset register, contains a list of existing uncompleted projects at the financial year end. Management must also ensure that the assets under construction (work-in-progress) asset register contain an accurate description of existing uncompleted projects at the financial year end.	This is due to journal that were passed on the system at year end and WIP in terms of the GL differs with the AFS	GL Closing procedure will be developed and be utilised at the year end	CFO	30 June 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
40. Differences identified between the costs of WIP projects included in the WIP closing balance and suppliers' invoices tested for the respective projects.	Management must ensure that the assets under construction (work-in-progress) asset register, contains a list of existing uncompleted projects at the financial year end. Management must also ensure that the assets under construction (work-in-progress) asset register contain an accurate description of existing uncompleted projects at the financial year end.	This is due to journal that were passed on the system at year end and WIP in terms of the GL differs with the AFS	GL Closing procedure will be developed and be utilised at the year end	CFO	30 June 2014
INTANGIBLE ASSETS					
42. Comparatives amounts not corresponding to prior year audited amounts	Implement proper record keeping to ensure accuracy and completeness of financial reports that are supported and evidenced by reliable information.	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 21 nov 2013
43. Servitudes not meeting the definition of an intangible asset	Test the characteristics of all transactions against GRAP requirements to ensure that AFS reflect accurately the financial position and performance of the municipality	changes in accounting policy	Annual Financial Statement has been amended.	CFO	AFS has been amended on 21 nov 2013
PAYABLES					
44. Incompleteness of Trade and Other Payables from Exchange Transactions	Perform reconciliation on a regular basis as an accuracy and completeness test Relevant staff perform reviews on regular basis and any differences are followed up and resolved on a timely basis	The AG expresses its opinion on both current year figures and comparatives. The matter leading to qualification is still in the current years. This should be the last qualification on comparatives	WIP will be cleared to ensure correctness in the 2013/2014 AFS comparison figure	CFO	30 June 2014
EXPENDITURE					

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
45. Inconsistencies between the general ledger and financial statements	Perform reconciliation on regular basis and any differences are followed up and resolved on a timely basis.		Inconsistencies has been rectified in the revised AFS	CFO	30 December 2013
46. Inappropriate authorisations of payments made	Put controls in place to ensure that payments are appropriately authorized by the relevant designated officials.	There are specimen signatures in place to indicate the approval rights for authorisations. The specimen signatures are often referred to before final processing on the system.	The payment voucher have since been designed to indicate the name of the person responsible for approval and recommendations of payment requisition.	CFO	30 December 2013
47. Transactions recorded inclusive of VAT in the general ledger	Perform VAT reconciliation as an accuracy and completeness test of the output VAT paid and input VAT claimed by the municipality for the financial year. Relevant staff perform reviews on regular basis and any differences are followed up and resolved on a timely basis	There is a system error in terms of allocation for invoices processed.	The management will investigate the matter and engage the service provider so that the corrections are effected on the system.	CFO	30 January 2014
48. Amount in the invoice does not agree to the general ledger.	Management must ensure that they establish and communicate policies and procedures to enable and support understanding and execution of internal control objectives, processes and responsibilities.	The invoices included water levies amount which are not taxable, hence the allocation was made with VAT.	The municipality will capture the amount separately to ensure allocation. Water levies vote will also be created in January 2014 during adjustments budget to ensure correctness, completeness and accuracy.	CFO	30 January 2014
49. Irregular Expenditure- List of current year additions on irregular expenditure list does not agree to the AFS	Management must ensure that they prepare regular, accurate and complete financial and performance reports that are supported and evidenced by reliable information.	This was due to error calculation in the formula used to add the irregular expenditure listing.	The corrected figure will be disclosed in the revised AFS submitted to AG on the 25 November 2013. The note for disclosure for irregular expenditure, note 29	CFO	30 December 2013

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
			will be amended to R4 726 595.		
50. Commitments - Current year prior amounts not corresponding to prior year audited	Implement proper record keeping to ensure accurate information is accessible and available to support financial reporting previous years' financial statements.	Commitment for 2011/12 were not corresponding to 2012/13 financial year	Auditors are hereby referred to Note 14 of 2012 AFS where an amount of R351 232, and the breakdown being as follows. • Payables between 2 to 3 years R33 630 • Payable between 3 to 5 years R319	CFO	30 December 2013
51. Related party transactions – Incorrectly named related party in the financial statements	Implement proper record keeping to ensure accurate information is accessible and available to support financial reporting previous years' financial statements.	Incorrect name for the related parties in the financial statement	The error has been corrected in the Amended AFS	CFO	30 December 2013
52. Related party transactions – Inconsistencies on amounts disclosed as related parties to other information in the financial statements	Implement proper record keeping, to ensure accurate information is accessible and available to support financial reporting previous years' financial statements.	Kungwini Municipality has been incorporated into Tshwane metro, and has been recorded as Kungwini in the past years, • Kungwini Municipality has been incorporated into Tshwane metro, and has been recorded as Kungwini in the past years,	• Corrected has been implemented on the AFS for related parties. • The mapping of the councillors and section 57 managers' salaries and allowance was done incorrectly.	CFO	30 December 2013

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
53. Unspent conditional grants	Management should ensure that the municipality does comply with the DoRA Grant Framework, (Gazette no 35399) requirements.	The municipality did not submit the report as required by the Act	The report will be transferred to the transferring officer. Due on 31 August 2014.	CFO	
Revenue					
54. Movement in bad debt provision was incorrectly described as bad debt recovered	Management should put controls in place that will help them ensure that there is complete, accurate and valid reporting of transactions and other events.	The cause for this finding has been as a result of the processes in the compiling of the 2012/13 AFS.	Management will ensure that the naming of the moment between the identified aspect by AG is properly named in the AFS of the next financial year.	CFO	30-Jun-14
55. Property owners per valuation roll not loaded in the municipality billing system	Management should put controls in place that will help them ensure that property occupied per valuation roll is loaded on the billing system for purposes of billing property rates.	Loading of certain properties from valuation roll not done	Reconciliation between our valuation roll and the billing information will be performed to ensure that all property owners are levied accordingly.	Ass Man: Revenue	30-Jun-14
56. Revenue from Property rate not recognised on the Statement/Tax invoice	Management should ensure that rates are charged on all property that is not exempt	Improper loading of the billing codes into the system	We have escalated this problem to the service provider after having realised that there has been a deactivation of certain properties in our billing system as per AG finding.	Ass Man: Revenue	31-Jan-14
57. Differences noted between the donation letter and AFS in respect of Public Contribution and Donation.	Management should put controls in place that will help them ensure that there is complete, accurate and valid reporting of transactions and other events.	Journal was raised after year end to take into account VIP account as expenditure	AFS has been amended	CFO	13-Nov-13
Employee Costs					

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
58. Employees have more 48 days of accrued leave	Management should ensure that collective agreement is communicated to relevant personnel and complied with; and Management should also ensure that an effective information system is developed, effectively implemented and maintained for accurate monitoring of leave.	Lack of a internal control system to monitor leave of all employees	HR unit will inform employees to go on leave two months in advance in cases where they have to take leave. The system will further be programmed to notify employees on payslips a month in advance of leave days to forfeit.	Manager: Corporate	31 January 2014
59. Minimum leave days not taken by employees in a leave cycle	Management must take active steps to communicate to all employees the minimum leave days that must be taken by each employee in a leave cycle.	Lack of a internal control system to monitor leave of all employees	HR unit will send correspondence every month to notify employees who have not taken leave to apply for leave and will forward it to supervisors, Assistant Managers and Managers two months in advance. A circular will be issued to remind employees to take compulsory 16 days annual leave.	Manager: Corporate	31 January 2014
60. Incomplete records in employee files	Management must implement an organised and safe filing system to enable records to be pulled for future use.	Misfiling of documents	Audit all personal files based on the checklist to ensure that all required documents are filed in each personal file.	Manager: Corporate	31 January 2014
61. No medical aid documents in employee file	Management must implement an organised and safe filing system to enable records to be pulled for future use.	Misfiling of documents	Audit all personal files based on the checklist to ensure that all required documents are filed in each personal file.	Manager: Corporate	31 January 2014

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
62. No Pension Fund Contributions documents in employees' files	Management must implement an organised and safe filing system to enable records to be pulled for future use.	Misfiling of documents	Audit all personal files based on the checklist to ensure that all required documents are filed in each personal file.	Manager: Corporate	31 January 2014
63. No overtime records	Management must implement an organised and safe filing system to enable records to be pulled for future use.	Misfiling of documents	Management will Ensure proper filling of overtime sheets separately per employee to allow availability of records on time	CFO	31 January 2014
64. U.I.F Contributions not accurate	Management must exercise supervision and control over calculation of UIF and implementation system changes to ensure that transactions are accurately recorded.	Late receipt of UIF rates	The annual increment for 2013/2014 was due to been effected in March and only done in 2013. We have investigated the finding and got an underpayment amounting together with December 2013 salary payment	CFO	31 January 2014
65. Provisions-Amount for provision disclosed in the financial statement does not agree to the amount calculated in the Provision for landfill site report by the expert.	Amount recalculated and captured in the system must be reviewed and authorised by a different official who did not capture the amount in the system.			SDS	31 January 2014
Receivables					

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
66. Property owners could not be traced to the debtors listing	<ul style="list-style-type: none"> The municipality should update their valuation roll and agree the valuation roll to the debtors listing so as to make sure all the properties are billed. Management should prepare reconciliation of every tenant they have lease contracts with and track their movements and raise a debtor at the yearend for amounts due. 	<ul style="list-style-type: none"> Finanacial System does not cater for trade debtors Improper submission of information from the department dealing with rentals 	<ul style="list-style-type: none"> Service provider will be engaged in order to provide solution for root cause Accurate information from the department responsible for rentals will be obtained in order to ensure that accurate and reliable debtor's information is disclosed at year end. 	Ass Man: Revenue	28-Feb-14

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
<p>67. The total amount per the debtors list does not agree to the AFS</p> <p>• Limitations on trade debtors as at 30 June 2013, including the comparative amounts disclosed in the financial statements.</p> <p>• Collectivity on the trade debtors amount totaling R148 071 075 for it was more than 12 months</p>	<p>The municipality should keep and update reconciliation for every lease contracts entered into with each individual tenant. The reconciliation should show the amounts owing at the beginning of the period, the monthly rentals charged as well as the payments made.</p>	<p>Insufficient submission of contracts documents by the relevant department</p>	<p>Communication will be made with the relevant department to ensure sufficient submission of the contracts documents.</p>	<p>Ass Man: Revenue</p>	<p>30 June 2014</p> <p>30 June 2014</p> <p>30 June 2014</p>
Governance					

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
68. Internal Audit – Non compliance with the MFMA	(a) Internal audit should function as required by section 165(2) of the MFMA in that: - it reports adequate implementation of the internal audit plan to the audit committee. - it advise the accounting officer and/or report to the audit committee on matters relating to performance management, and (b) The internal audit unit should advise the accounting officer and report to the audit committee on matters relating to compliance with the DoRA, as required by section 165(2)(b)(vii) of the MFMA	• This is due to the shortage of staff in the Internal Audit unit which led to the Operational Plan not being completed as Planned and also the large number of adhoc requests received from management during the year under review.	• The unit has allocated certain hours for adhoc requests in our Plan for 2013/14 financial year and will work on those hours only to ensure that the planned activities are also been completed before the financial year end.	Acting CIA	30 December 2013
69. Internal Audit – No proof of technical competencies	Provide ongoing training and development to internal auditors to ensure skilled resources are sufficient to identify internal control deficiencies.	insufficient funds to attend trainings.	• All Internal Audit staff are the members of Institute of Internal Auditors (IIA) Professional Body and the memberships are up-to-date • The Internal Audit has developed Continuous development and professional plan 2013/14 for the courses to be attended and will be submitted to audit committee for approval, and then be taken to Skills development unit for facilitation.	Acting CIA	30 December 2013
70. Internal Audit – No internal assessments done	Comply with the prescribed laws and regulations and Treasury Internal Audit framework		According to the Internal Audit Processes the CIA is responsible for reviewing the work of the Audit team and make some Coaching Notes were necessary in every audit conducted.	Acting CIA	On-going

Chapter 6

KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
71. Internal Audit – No proof of implementation of recommendations	Internal audit function should assist management in maintaining efficient and effective controls by evaluating those controls to determine their effectiveness and efficiency, and by developing adequate recommendations for improvement. Comply with the prescribed laws and regulations and address compliance matters in a timely manner	shortage of staff	<ul style="list-style-type: none"> The other Internal Auditor who was on maternity leave will be back and the appointment of the CIA is in the process to address the matter. 	Acting CIA	30 December 2013
72. Audit Committee - Interim financial statements were not reviewed and presented to council	Perform oversight responsibilities and reviews within the prescribed time frames	R	<ul style="list-style-type: none"> Audit committee report to Council on a quarterly basis in all issues raised in section 166 (AC report were submitted to the AGSA in this regard, however they are re-attached). Financial information is considered on a quarterly basis (agenda and minutes is attached to support) Draft financial statements was considered in August 2013 before submission to AGSA (Agenda, minutes and AC report was submitted to AGSA). This Finding to the interim financials and incorrectly linked to MFMA section 166(2)(a)(iv). This section of the act makes no mention of the interim of the financial statements AC chairperson report to council and EXCO on a quarterly basis and EXCO minutes and Council minutes can also be used as evidence in this regard. 	Acting CIA	on going

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
73. Audit Committee - No proof of advise provided to the council	The audit committee should promote adequate accountability and service delivery through evaluating and monitoring responses to risks and providing oversight over the effectiveness of the internal control environment including financial and performance reporting and compliance with laws and regulations.	Omission of DORA audit in the internal audit plan for 2012/2013.	<p>a. Disagree with the finding. The Audit Committee reviewed the 1st, 2nd and the 3rd quarterly reports of the Audit of Performance Information by Internal Audit. Furthermore the Annual Performance Report 2012/2013 done by the service provider, was also tabled to audit committee and it covers the 4th quarter raised.</p> <p>b. We agree with the finding. This is due to the omission of DORA audit in the internal audit plan for 2012/2013.</p> <p>• The internal audit operational plan for financial year 2013/2014 caters hours for the review of DORA and the report will be tabled to audit committee</p>	Acting CIA	on going
74. Audit Committee - No proof of advise on DoRA provided to the council	The audit committee should promote adequate accountability and service delivery through evaluating and monitoring responses to risks and providing oversight over the effectiveness of the internal control environment including compliance with laws and regulations.	<p>• This is due to the shortage of staff and time constrains in the Audit unit which led to the Audit Committee being unable to advice council about DORA .</p>	<p>• The internal audit operational plan for financial year 2013/2014 caters hours for the review of DORA and the report will be tabled to audit committee.</p>	Acting CIA	30 December 2013

Chapter 6

KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
75. Audit Committee - No proof of separate meetings held with Internal Audit	The audit committee should promote adequate accountability and service delivery through evaluating and monitoring responses to risks and providing oversight over the effectiveness of the internal control environment including compliance with laws and regulations.	Refer to the Action Plan	We disagree with the finding. The letter of the statutory provision refers to liaising with the Internal Audit Unit (IAU). The Audit Committee chairperson (as well as the committee's other two members) has throughout the year liaised with the IAU, especially its head (or acting head during the period that there was no head) and for this there is ample proof in the form of emails, let alone the fact that there were many telephonic discussions. The Audit Committee agrees that in its efforts to implement best practice, it will be necessary to hold separate meetings with the IAU whenever the need arises. (Agree with finding. This is due to an oversight by the committee. No formal closed meetings were held with the internal audit during the year under review, though the committee was liaising telephonically and through e-mails with the internal audit on regular basis.)The Committee will ensure that formal closed meetings with the internal audit for the year 2013/2014 are held regularly.	Acting CIA	On going

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
INFORMATION TECHNOLOGY					
<p>76. The following was observed during the audit of user access controls:</p> <ul style="list-style-type: none"> Processes were not in place to ensure that reviews would periodically be undertaken to determine whether employee's current access and privileges on the system were commensurate with their jobs. If the functions allocated to application are not timely reviewed, it could result in users having functions that are not commensurate with their job descriptions. No processes were in place to ensure that the activities of the systems administrator/controller who granted user access to the financial system would be reviewed. The lack of reviews of systems administrator/controller 	<ul style="list-style-type: none"> Reviews should periodically be undertaken to determine whether employee's current access and privileges on the system were commensurate with their job. Independent reviews are undertaken of activities of the persons responsible for granting users access to the financial systems. Management Response: We are in agreement with the finding (periodically reviews of employee's current access and privileges on the financial system) 	<p>Users privileges reviewed procedure manual not in placed</p> <p>There was no personnel delegated to conduct the function</p>	<p>The accounting officer has issued a circular that instruct assistant managers to review their subordinate's privileges on the financial system. ICT will be sending user's access reports to managers then managers will report back to ICT about any changes that must be done on a user's privilege</p> <p>The accounting officer has issued a circular that delegate the function to internal audit unit to conduct the independent review of the system administrators activities on the financial system</p>	<p>Manager: Corporate</p>	<p>On-going</p> <p>Quarterly</p>

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KEY AUDIT FINDINGS	AUDITOR GENERAL RECOMMENDATION PER MANAGEMENT LETTER	CAUSES OF AUDIT FINDING	ACTIVITIES TO BE UNDERTAKEN TO REMEDY	RESPONSIBILITY	DUE DATE FOR EACH
activities could lead to unauthorised access being gained to the system as inappropriate access granted might not be detected.					
77. program change management policies and procedures were not in place	<ul style="list-style-type: none"> • Application change control standards and procedures should be developed and should include key elements such as ensuring that updates are approved and tested prior to implementation. • Management should approve the change control standards and procedures document and compliance with the procedures and standards should be monitored regularly. • 	Change management policy was adopted by council but the procedure manual was not in place	ICT unit have developed the procedure manual and a new form for the change management processes. The accounting officer has approved that procedure manual and ICT will be implementing it.	Manager: Corporate	30 December 2013

Chapter 6

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
Approved Budget	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
Baseline	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic municipal service	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.

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Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out municipal goals and development plans.
National Key performance areas	<ul style="list-style-type: none"> • Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.

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Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	<p>One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a "vote" as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i></p>

APPENDICES

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APPENDIX A – LIST OF COUNCILLORS

WARD	SURNAME & NAMES	CONTACT	PHYSICAL ADDRESS
1	Amos Mahlangu	082 686 5570 074 310 5612	Stand 1849 Block 15 Moloto South
2	Mcithwa Phillip Mtshweni	074 285 3458	414 Moloto North
3	Tabeah Leah Huma	0783183315	Stnd 3159 block 09
4	Mitopi Andries Motena	0722442785	Stand no.521 Zakheni
5	Badanile Johanna Skosana	0726424261	1629 Thembaletu
6	KoosVusi Jiyane	0782552077	718 Phola park
7	Johannes Buti Mahlangu	0825885728	742 Madala Stands Mathazynsloop
8	RaisibeHellen Mohlamonyane	0724809310	1500 Verena D
9	Maria Mlambo	0765707985	473 Buhlebuzile
10	Joseph Fani Mashiya	0827900808	450 Mzimuhle/Gembokspruit
11	Sgaule Timothy Mnisi	0767921744	258Wolvenkop Verena
12	Moses Mmoisetsi Sepogwana	0729529093 0829653997	609 TweefonteinC
13	Aaron Bhinga Khumalo	078 965 0747	1117 Tweefontein B2
14	Jerry Thili Mahlangu	0723832034	786 Montanview Zone 2 Thobela street
15	Speelman Prince Mtshweni	0834513853	1529 Tweefontein E
16	MgiyelwaHendrik Buda	0725621439	1361 Buhlebesizwe 02
17	Daisy Mamanyana Msibi	071 096 1488	1076 Tweefontein F
18	Maria Qhubeni Mnguni	0847162684	284Slovo street Thokoza
19	Mzwandile Obed Sikosana	0790312227	621 Suncity A
20	Seisiwe Jack Masango	0744248140	492 Suncity AA
21	Solomon Linda Mahlangu	0711586364	327 Vlaaglagte no1
22	Nimrod Boitumelo Malefo	0797189023	391 Mandela

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23	Jan Samuel Ntuli	0721059398	474 Tweefontein B
24	Aaron Samson Motau	0829032639	728 Bundu
25	BellinahThobile Mahlangu	082 2205 298	426Kwagga B next to Sontjhogweni primary
26	June Lindeni Mtsweni	0829654007	1047/1123 Kwagga C
27	Shellboy Senzeni Dube	0720133104 0743307949	1966 Kwagga A
28	Hendrick Martin Kabine	0796772154	116 Shabangu Section Kwagga A
29	Moses Micheal Nkabinde	0722090846	1913 Kwagga A Khalanyoni
30	Samuel Zwelabo Mnamateli	0829654056	622Tweefontein H
31	David Vulani Lukele	0825862716	475 Vreisgewaagte
32	Sarah Malebo Hlungwani	078 127 9140	271 Kwamhlanga Sect A

APPENDICES

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (other than Mayoral / Executive Committee) and Purposes of Committees	
Municipal Committees	Purpose of Committee
ICT Committee	Councillors Provide oversight role to all Committees
LED Committee	Councillors Provide oversight role to all Committees
Social Development Services	Councillors Provide oversight role to all Committees
technical services Committee	Councillors Provide oversight role to all Committees
MPAC	Councillors Provide oversight role to all Committees
Corporate service Committee	Councillors Provide oversight role to all Committees
Finance services Committee	Councillors Provide oversight role to all Committees

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APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State title and name)
Assistant Manager: PMS	Ms. G Mogorosi
Assistant Manager: Communication	Ms. S Mashiane
Assistant Manager: LED	Mr. W Msiza
Assistant Manager: Public Participation	Mr. H Nkosi
Assistant Manager: Youth Development	Mr. T Mahlangu
Chief Risk Officer	Ms. M Masenya
Chief Internal Auditor	Mr M Masango
Assistant Manager: Sanitation and Water	Mr M Tholo
Assistant Manager: PMU	Mr T Senotlela
Assistant Manager: Road and Storm Water	Mr. V Sibuyi
Assistant Manager: Researcher and Monitoring	Mr K Bapela
Assistant Manager: Human settlement & town planning	Mr. S Masilela
Assistant Manager: Waste management & environment	Ms. A Aphone
Assistant Manager: HRM	Ms. L Nxumalo
Assistant Manager: Legal service	Mr.JP Skosana
Assistant Manager: Fleet Management	Mr. JJ Skosana
Assistant Manager: ICT	Mr. s Khoza
Assistant Manager: Revenue Management	Mr. O Ledwaba
Assistant Manager: Assets Management	Ms P Modipane
Assistant Manager: SCM	Ms. L Sehlako
Assistant Manager: Budget and reporting	Mr. J. Moyo
Assistant Manager: Expenditure Management	Ms J Mahlangu
Use as a spill-over schedule if top 3 tiers cannot be accommodated in chapter 2 (T2.2.2).	
T C	

APPENDICES

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal Functions	
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*
Constitution Schedule 4, Part B functions:	
Air pollution	No
Building regulations	Yes
Child care facilities	no
Electricity and gas reticulation	no
Firefighting services	no
Local tourism	yes
Municipal airports	no
Municipal planning	yes
Municipal health services	yes
Municipal public transport	no
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	yes
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and matters related thereto	no
Stormwater management systems in built-up areas	yes
Trading regulations	yes
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	yes

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Municipal Functions	
MUNICIPAL FUNCTIONS	Function Applicable to Municipality (Yes / No)*
Constitution Schedule 5, Part B functions:	
Beaches and amusement facilities	no
Billboards and the display of advertisements in public places	yes
Cemeteries, funeral parlours and crematoria	yes
Cleansing	yes
Control of public nuisances	yes
Control of undertakings that sell liquor to the public	no
Facilities for the accommodation, care and burial of animals	no
Fencing and fences	yes
Licensing of dogs	no
Licensing and control of undertakings that sell food to the public	yes
Local amenities	yes
Local sport facilities	yes
Markets	no
Municipal abattoirs	yes
Municipal parks and recreation	yes
Municipal roads	yes
Noise pollution	yes
Pounds	yes
Public places	yes
Refuse removal, refuse dumps and solid waste disposal	yes
Street trading	yes
Street lighting	yes
Traffic and parking	yes
* If municipality: indicate (yes or No); * no entity	

APPENDICES

APPENDIX E – WARD REPORTING

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
1	CLLR A. MAHLANGU	YES	12	12	3
	Vusumuzi Kheswa				3
	Sibusiso Dlamini				
	Stephinah P Moganedi				
	Simon Seswike				
	Piet Mayisela				
	Tokozile Magopa				
	Mphakeng Themane				
	Kedibone Masogo				
	Sabani Mahlangu				
	Lucky Zwane				
2	CLLR MP MTSHWENI	YES	12	12	3
	Melita Mpele				3
	Joyce Mantu				
	Shomi Mabitsela				
	Ntokozo Mabuza				
	Joseph Motha				
	Dipolelo Mampuru				
	Ntombizodwa Nkosi				
	Meisie Baloyi				
3	CLLR TL. HUMA	YES	12	12	3
	Mofaka Manyako				6
	Tom Kgomo				

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Anna Ringane				
	Julia Morudu				
	Ntokozo Mahlangu				
	Mmalefu Mohloba				
	Mabanti Ntuli				
	Princess Mgomezulu				
	Constance Thusini				
	Mokgaetsi Mahlangu				
4	CLLR MA MOTENA	YES	12	12	3
	David Masilela				10
	Thomas Kabini				
	Brenda Mtsweni				
	Magdeline Matshika				
	Maria Mphahlele				
	Thomas Mathenjwa				
	Mokhine Sibiya				
	Dineo Molope				
	Simon Mashigo				
	Rapoto Nkgadima				
5	CLLR BJ SKOSANA	YES	12	12	5
	Jabu Msiza				
	Mzakhe Mgidi				
	Saaiman Ndala				
	Letty Skosana				
	Elizabeth Myeni				
	Africa Mahlaba Ntuli				
	Selina Ntuli				
	Amos Mthimunye				
	Themba Sindane				
	Koos Matsheni				

APPENDICES

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
6	CLLR KV JIYANE	YES	12	12	
	Layza Skhosana				10
	Nokuthula Mlotshwa				
	Poppy Madonsela				
	Elizabeth Msiza				
	Tshegane Tolamo				
	William Masilela				
	Dumisani Moloi				
	Maria Mlanjana				
	Moses Nxumalo				
	Sylvester Mthomeni				
7	CLLR BJ MAHLANGU	YES	12	12	
	Eunice Donga				8
	Evelyn Skosana				
	Mokhuzelwa Mabona				
	Mhlangelwa Mtshweni				
	Dantji Thubani				
	Moses Mahlangu				
	Emmah Mahlangu				
	Makhosazana Gwebu				
	Njengabo Ntuli				
	Manala Mathibela				
8	CLLR RH MOHLAMONYANE	YES	12	12	
	Dududuzile Ngubane				8
	Jostina Mahlangu				
	Johhaness Mahlangu				
	Sonnyboy Sibanyoni				
	Linah Phetla				
	Justice Mpandle				
	Maria Sibanyoni				

APPENDICES

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Zanele Mashia				
	Johannah Mokwana				
	William Madisa				
9	CLLR M MLAMBO	YES	12	12	
	Johanna Mahlangu				12
	Joseph Mthimunye				
	Nomangisi Masangu				
	Mandla Mkhathshwa				
	Sophy Jiane				
	Lungile Sikhosana				
	Sdudla Masilela				
	Nomatjeni Msiza				
	Madenke Skhosana				
10	CLLR JF MASHIYA	YES	12	12	
	Phumuzile Masemola				6
	Themba Sindane				
	Lettie Mahlangu				
	ThembaMasilela				
	William Mthombeni				
	Sdudla Thabethe				
	Lenny M Mthimunye				
	Elka Ragimana				
	Lizzy Ntuli				
11	CLLR ST MNISI	YES	12	12	
	Lucky Mthimunye				7
	Oupa Mtshweni				
	Jeaneth Mtsweni				
	Thomas Magadla				

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Annah Marupeng Madisa				
	Mirriam Mahlangu				
	Julia Mamogobo				
	Piet Nyathi				
	Sindisiwe Zikalala				
12	CLLR MM SEPOGWANA	YES	12	12	
	Evelyn Mokwena				6
	Zanele Mthimunya				
	Mandla Bila				
	John Mnguni				
	Nomonde Ngubeni				
	Nonkululeko Rembeni				
	Sipho Masango				
	Meshack Ndala				
	Gladys Mkhwanazi				
	Elizabeth Mahlangu				
13	CLLR AB KHUMALO	YES	12	12	
	Kgarola Mathobela				10
	Fikile Sibeko				
	Jacob Vusumuzi Mahlangu				
	Matshiliso Mokoena				
	Solomon Masemola				
	Zondi Mtsweni				
	Bakholisekile Sithole				
	Poppy Motswene				
	Thelma Ndala				
	Moses Masango				
14	CLLR JT MAHLANGU	YES	12	12	

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Ntsoaki Motaung				1
	PhetholeLefophana				
	Happy Ndebele				
	Anna Mmodong				
	MashadiNkadimeng				
	Gomotsegang Mohlala				
	James Msiza				
	Vusi Mahlangu				
	Ephraim Mahlangu				
	Josephine Nkabinde				
15	CLLR SP MTSHWENI	YES	12	12	
	Grace Skhosana				6
	Kotshiwe Masango				
	Peter Ntuli				
	Simon Mnguni				
	Sebueng Masehla				
	Thomas Masuku				
	Nanetjie Magagula				
	Johannes Mbonani				
	Phindile Mahlangu				
	Sokana Tshabangu				
16	CLLR MH BUDA	YES	12	12	
	Nelly Mahlangu				6
	Andries Mabhena				
	Thembinkosi Mahlangu				
	Mathukana Ntoyi				
	Ntombikayise Queen Malope				
	Beatrice Dlamini				

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Samson Moela				
	Silvester Mahlangu				
	Mienkie Senamela				
17	CLLR DM MSIBI	YES	12	12	
	Besabakhe Mgidi				8
	Auta Mpongose				
	Jwana Mahlangu				
	Johannah Makhubu				
	Ouma Khumalo				
	Fikile Mgayi				
	Mngenelwa Msiza				
	Malobane Mahlangu				
	Valencia Shabalala				
18	CLLR MQ MNGUNI	YES	12	12	
	Jetro Ngobeni				8
	Nkele Ntuli				
	Ntombi Masina				
	Khubelo Mashiyane				
	Sibongile Mahlangu				
	Merriam Mahlangu				
	Caphius Mbonani				
	Pauline Mahamba				
	Songo Shabalala				
19	CLLR MO SIKOSANA	YES	12	12	
	Lucky Mtsweni				8
	Koos Mngomezulu				
	Hezekiel Nkosi				
	Hlengiwe Sibanyoni				

APPENDICES

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Thabisile Mtsweni				
	Thunile Mahlangu				
	Phindaphi Mashiyane				
	Martin Babedi				
	Aaron Mtsweni				
	Angelinah Mabena				
20	CLLR SJ MASANGO	YES	12	12	
	Pouline Mkhuma				12
	Rebecca Masuku				
	Ben Mabuza				
	Koos Masombuka				
	David Mokoena				
	Jerry Malebe				
	Zandile Motha				
	Lucia Mavimbela				
	Piet Kekana				
21	CLLR SL MAHLANGU	YES	12	12	
	Germina Mnguni				12
	Patience Magxotywa				
	Stunford Shongwe				
	Joyce Konoti				
	Martha Tsiane				
	Mackenzi Mngomezulu				
	Sphiwe Skosana				
	Namkoena Nonyani				
	Nakumalo Kobe				
	Timothy Mahlangu				
22	CLLR NB MALEFO	YES	12	12	
	Shirley Mahlangu				6

APPENDICES

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Zanele Shabalaba				11
	Shimi Rakgalakane				
	Doctor Ngobeni				
	Lesetja Monama				
	Mako kedibone Elizaberth				
	Phona Madiseng				
	Christinah Masilela				
	Sonto Nhlapho				
	Maria Komete				
23	CLLR JS NTULI	YES	12	12	
	Johannes Mulaudzi				11
	Magreth Mabena				
	Nomsa Mahlangu				
	Martha Mthimunye				
	Themba Makhubu				
	Freda Aphone				
	Lettah Masopoga				
	Bongani Msibi				
	Johnnes Matlala				
24	CLLR AS MOTAU	YES	12	12	
	Alfred Ramphisa				28
	Suzan Mathelele				
	Mfana Paulos Mthembu				
	Cynthia Maphosa				
	Ntombifuthi Nkabinde				
	Nomoya Tshabalala				
	Norah Sekopa				
	Jacob Mazibuko				
	John Senamela				

APPENDICES

Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
25	CLLR BT Mahlangu	YES	12	12	
	Kortman Mahlangu				6
	George Shezi				
	Lindiwe Kabine				
	Sarah Phakathi				
	Andries Botha				
	Esther Sibanyoni				
	Martha Masilela				
	Paulline Kadinde				
	Jan Mahlangu				
	Constance Masango				
26	CLLR JL Mtsweni	YES	12	12	
	Johannes Mokwena				7
	Sarah Masango				
	Adelide Masombuka				
	Nomusa Motanyane				
	Matome Segwapa				
	Suzan Motshwene				
	Maria Ntuli				
	Themba Zwane				
	Sarah B Nkosi				
	Shadrack Mahlangu				
27	CLLR S S Dube	YES	12	12	
	Sophie Mnguni				8
	Prudence Mahlangu				
	Bongani Lawane				
	Emily Ngoma				
	Paulos Mthimunye				
	Makhosazana Dhlamini				
	Koos Mbinani				

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Solomon Mhlanga				
	Dini Skosana				
	Sponono Mahlangu				
28	CLLR H M Kabine	YES	12	12	
	Khulise Msiza				6
	Mkhululi Sithole				
	Kathriena Mnguni				
	Julia Magakwe				
	Bubu Kubeka				
	Virgina Mahlangu				
	Ntile Mtsweni				
	Moses Masemola				
	Emmanuel Mokhethwa				
29	CLLR M M Nkabinde	YES	12	12	
	Jabulani Masombuka				10
	Sancho Lebesa				
	Sinah Mahlangu				
	Skhalo Hlongwane				
	Mgetsan iMtshweni				
	Bheki Mngomezulu				
	Thokozile Mthimunya				
	Zanele Skosana				
	Annah Madile				
	Girly Motloun				
30	CLLR S ZMnamatheli	YES	12	12	
	Peter Sithole				1
	Ntazi jiyana				
	James Skosana				
	Richard Ntuli				

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Functionality of Ward Committees					
Ward Name (Number)	Name of Ward Councillor and elected Ward committee members	Committee established (Yes / No)	Number of monthly Committee meetings held during the year	Number of monthly reports submitted to Speakers Office on time	Number of quarterly public ward meetings held during year
	Anna Masango				
	William Mahlangu				
	Lindiwe Tshabalala				
	Nanatshi Mahlangu				
	Funani Skhosana				
	Mavis Kabini				
31	CLLR D V Lukele	YES	12	12	
	Maria Magane				14
	France Mahlangu				
	Brenda Kabini				
	Phillemon Skosana				
	Phumzile Mashilo				
	Simon Mahlangu				
	William Vusi Mahlangu				
	Esther P Skosana				
	Linah Mampane				
	Irene Mbonane				
32	CLLR S M Hlongwani	YES	12	12	
	Kalaka Mahlangu				11
	Malesela Nkhumise				
	Gladys Mokwatlo				
	Zakhele Ndaba				
	Elizabeth Mgidi				
	Dion Motshweni				
	Thelma Mabena				
	Mamorobele Monaiwa				
	Betty Malope				

APPENDICES

APPENDIX F – WARD INFORMATION

Capital Projects: Seven Largest in 2012/2013 (Full List at Appendix N)				
				R' 000
No.	Project Name and detail	Start Date	End Date	Total Value
1	Mountain View Bus and Taxi Route	1-Oct-2012	30-Jun-2013	R6,558,606
2	Twefontein B2 Bus and Taxi Route	1-Jan-2013	30-Jun-2013	R3,508,652.00
3	Twefontein N Bus and Taxi Route	1-Oct-2012	30-Jun-2013	R6,548,283.00
4	kwaggafontein Ward 28 Water reticulation	1-Feb-2013	30-Jun-2013	R4,539,934.00
5	Kwaggafontein MA10 water reticulation	1-Feb-2013	30-Jun-2013	R1,465,059.00
6	moloto RDP water less system	1-Jun-2012	30-Jun-2013	R3,914,197.01
7	Sun City AA water reticulation	1-Jan-2013	30-Jun-2013	R1,263,900.92
				T F.1

Top Four Service Delivery Priorities for Ward (Highest Priority First)		
No.	Priority Name and Detail	Progress During 2012/2013
1	Water	2189 House Hold connection
2	sanitation	VIP Toilets- 412 and Septic Tanks- 350
3	electricity	Street lights- 225 and High mast lights- 65
4	waste management	75 000 household collected with refuse removal
		T F.3

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2012/13

The following register outlines the resolutions taken by the Audit Committee for implementation

Resolution no.	Agenda Item	Resolution	Responsible Person	Status
1.	DECLARATION OF INTERESTS	THAT from now hence forth, as the Audit Committee members signs the Declaration Forms and other attendees must also declare their interest and the secretary must indicate any declarations made under the item 'Declaration of Interests'	Chairperson	Ongoing - Attendees to declare in every AC meeting.
2.	MINUTES OF THE PREVIOUS MEETING	2.1 THAT the Minutes of the 4 th (2012/2013) ordinary audit committee meeting held 23 May 2013 be adopted with corrections made.	Chairperson	Done
		2.2 THAT from now hence forth the item <i>Matters Arising</i> be included in the Agenda following in sequence the <i>Minutes of the Previous Meeting</i> item.	Secretary	Ongoing
3.	MATTERS ARISING	3.1. THAT the secretary to send the IDP and Budget documents for 2013/14 to AC members as soon as possible.	Secretary	Done – Submitted to AC members on the 14/08/2013.
		3.2. THAT the secretary to search for the resolution that talks of the appointment of Performance Committee and report the Audit Committee.	Secretary	Done – According to my records (resolutions & minutes 2012/2013) I could not find any resolution that talks to the appointment of the Performance Committee.
		3.3. THAT the AC review the Performance Reports on quarterly basis and that the PMS Manager to include the performance meetings dates in the AC Schedule of meetings.	Audit Committee/PMS Asst. Manager	
4.	THLM – AC 17/07/2014 INTERNAL AUDIT	4.1. THAT the Professional Development Plan (PDP) of the Internal Audit Unit be included in the report.	CIA	Done

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Resolution no.	Agenda Item	Resolution	Responsible Person	Status
	UNIT ANNUAL REPORT (TO AUDIT COMMITTEE) 2012/2013	4.2. THAT the report must state how many planned projects were to be worked on, how many were achieved and how many were rolled over to the next financial year.	CIA	Ongoing
		4.3. THAT from now hence forth upon completion of each audit findings the Internal Audit must discuss the findings with the Municipal Manager.	CIA	Ongoing
		4.4. THAT the Internal Audit adhoc must be registered as risks in risk register and cost factors be identified and evaluated for the Audit Committee.	CIA/CRO	Ongoing
		4.5. THAT the Internal Audit Charter must state how will the adhoc be dealt with.	CIA	Done
		4.6. THAT the CIA indicates his recommendation for each audit finding reported on.	CIA	Ongoing
		4.7. THAT during the risk assessment the Internal Audit assess risk of accepting and performing excessive ad hoc audits vs conducting planned audits.	CIA	Ongoing
		4.8. THAT in future the Internal Audit Annual report takes care of AC deliberations and input for improvements.	CIA	Ongoing
5.	THLM – AC 18/07/2014 AUDIT COMMITTEE CHARTER 2013/2014	5.1. THAT the charter be merged against the previous year's charter to make some improvement on it.	CIA	Done
		5.2. THAT the STAKEHOLDERS heading be included in the charter.	CIA	Done
		5.3. THAT the bullets numbering information under paragraph 6 (RESPONSIBILITIES) be unpacked.	CIA	Done

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Resolution no.	Agenda Item	Resolution	Responsible Person	Status
		5.4. THAT PREPARATION FEES be included under paragraph 9 (REMUNERATIONS) and that the Audit Committee members sitting remunerations amount be specified as per the National Treasury approved rates for 2013/2014.	CIA	Not done
		5.5. THAT from now hence forth, when the CIA table the charter to the committee must present it as full items in the Agenda stating the Purpose, Background and Recommendations.	CIA	Done
		5.6. THAT the audit committee charter be submitted to council together with the approved Remuneration Letter for Audit Committees from the National Treasury 2013/2014.	CIA	Not yet done
		5.7. THAT the Audit Committee Charter be referred back for corrections and be resubmitted in the next Audit Committee meeting for approval.	CIA	Done
6.	THLM – AC 19/07/2014 INTERNAL AUDIT CHARTER 2013/2014	6.1. THAT both the Internal Audit and Audit Committee Charters be presented to management for inputs.	CIA	Done
		6.2. THAT the CRO to send an email to Audit Committee members on information that she deems important to be included in the Internal Audit Chart.	CRO	
		6.3. THAT the Chief Risk Officer and the Chief Internal Audit must organize a meeting to discuss both IA Charter and the AC Charter on or before Friday, 2 August 2013.	CIA/CRO	
7.	THLM – AC 20/07/2014 PROGRESS ON CONTINUING PROFESSIONAL	7.1. THAT the CIA must state the clear reasons for internal audit staff nonattendance of the courses planned for the previous financial year 2012/2013. 7.2. THAT the internal audit should take advantage of a IIA Learnership opportunities.	CIA	Ongoing

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Resolution no.	Agenda Item	Resolution	Responsible Person	Status
	DEVELOPMENT PLAN (PDP) AND 2013/2014 (PDP)			
8.	THLM – AC 21/07/2014 REPORT OF THE RISK MANAGEMENT COMMITTEE 3 RD AND 4 TH QUARTER 2012/2013	8.1. THAT the REPORT OF THE RISK MANAGEMENT COMMITTEE 3 RD AND 4 TH QUARTER 2012/2013 be noted.	AC	
9.	THLM – AC 22/07/2014 PROPOSED PROGRAMME FOR THE COMPILATION OF FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2013	9.1. THAT the Proposed Programme for Compilation of Financial Statement for the Year Ended 30 June 2013 be appreciated and the final AFS be submitted to the AC for inputs and comments.	AC	
10.	THLM – AC 23/07/2014 DESKTOP REPORT FROM AGSA	10.1. THAT the item on DESKTOP REPORT FROM AGSA be deferred back and be tabled in the next Audit Committee meeting.	CIA	Done
		10.2. THAT the Audit Committee to secure a meeting with AG to discuss the Audit Action Plan.	Audit Committee	
11.	THLM – AC 24/07/2014 AUDIT COMMITTEE METHOD OF WORKING	11.1. THAT the CIA to assist the secretary in the preparation of the Agenda Items.	CIA	Ongoing
		11.2. THAT the Internal Audit to monitor the implementation of the Audit Committee resolutions.	CIA	Ongoing
		11.3. THAT the Internal Audit to check and ensure that the minutes of meetings meet the audit committee standard.	CIA	Ongoing

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Resolution no.	Agenda Item	Resolution	Responsible Person	Status
		11.4. THAT the Chief Internal Auditor to write to the Audit Committee and specify the work that will be performed by the Internal Audit in the 1 st 2 months of the year since there was no Annual Internal Audit Plan in place.	CIA	Minuted.
		11.5. THAT the agenda of the Audit Committee ordinary meeting be prepared in terms of Section 166 of the MFMA.	CIA	Ongoing
		11.6. THAT the committee Agenda be discussed and finalized with the chairperson before is circulated.	CIA/Secretary	Ongoing – adhered to
		11.7. THAT the DARDLA be requested to support the Internal Audit unit.	CIA	Done
		11.8. THAT the AC charter must state how many days before the meeting should the agenda reach the members and stakeholder.	CIA	Done

APPENDICES

APPENDIX H: MUNICIPAL SERVICE PROVIDER PERFORMANCE

PERFORMANCE OF SERVICE PROVIDERS DURING THE 2012/2013 FINANCIAL YEAR FOR THE PERIOD ENDING 30 JUNE 2013

Number of Awards made	Number of Bids in Tendering Process	Cancelled Projects
70	04	7 due to financial constraints

All the projects were quantified in terms of the rating given by the Project Managers.

An evaluation was undertaken of the performance of consultant, Contractors and Service Providers in the following categories:

- ✚ Functionality
- ✚ BBBEE rating.
- ✚ Price

The following performance levels were also used:

1. below Standard.
2. Acceptable.
3. Excellent

PERFORMANCE ON THE NUMBER OF AWARDED BIDS

BELOW STANDARD – 10% (7 project/70 total projects * 100)

Of all the projects awarded, as at 30 June 2013 in terms of performance levels 7 projects were rated as below standard. For the purposes of measuring performance of service providers awarded contracts during the current financial year, any termination of contracts awarded during previous financial years will not be tabled in the current financial year financial year report.

ACCEPTABLE - 90 % (63 project/70 total projects * 100)

Of all the projects awarded as at 30 June 2013 in terms of performance levels the following summary reflects the number of projects rated as acceptable.
- 63 projects

EXCELLENT – 0%

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Of all the projects awarded, as at 30 June 2013 in terms of performance levels no projects were rated as excellent.

NUMBER OF BIDS IN THE TENDERING PROCESS

Specification	00
Advertising	00
Evaluation	04
Adjudication	00
Total	04

CANCELLED PROJECTS

7 Project numbers were cancelled for various reasons:

- Financial constrain

CONCLUSION

Of all the projects awarded to date, 7 companies' performance was rated below standard and no excellent during the 2012/2013 financial year. The following table reflects performance of the service providers during previous financial years, and it is noted that performance of service providers has generally improved:

Financial Year	% Acceptable	% Excellent	% Below Standard
2012/2013	90%	0%	10%
2011/2012	60%	0%	40%

A copy of the Contracts Register for the 2012/2013 financial year is available from the Finance Department and municipal website.

Revenue Collection Performance by Vote						
R' 000						
Vote Description	2011/2012	2012/2013			2012/2013	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 104	219 659 188	291 633 000	310 051 875	267 113 053	0	0
Vote 105	111 338 878	108 732 000	137 071 821	137 703 820	0	0
Vote 107	4 573 897	273 000	499 500	2 135 816	1	1
Vote 108	4 602 374	4 516 000	3 086 000	2 416 019	-1	0
Vote 300	90 069	636 000	88 000	121 420	-4	0
Vote 500	1 391 580	991 000	2 863 000	2 863 000	1	0
Vote 520	4 031 098	1 093 000	4 103 500	4 163 018	1	0
vote 530	1 800 000	3 000 000	3 000 000	3 000 000	0	0
Vote 540	35 845 268	39 501 000	42 360 200	38 175 050	0	0
Total Revenue by Vote	383 332	450 375	503 124	457 691		0 0
Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3						

T K.1

APPENDIX J: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: excluding MIG						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
Neighbourhood Development Partnership Grant	0	0	0			
FMG	1 250 000	1 250 000	1 250 000	0%	0%	
MSIG	800 000	800 000	800 000	0%	0%	
EPWP	2 863 000	2 863 000	2 863 000	0%	0%	
WATER OPERATING SUBSIDY	6 436 000	6 436 000	3 136 000	-105%	-105%	
EQUABLE SHARE	221 044 000	221 044 000	218 428 000	-1%	-1%	
INEP	3 000 000	3 000 000	161 456	1758%	-1758%	
Total	235 393 000	235 393 000	226 638 456	-4%	-4%	
* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.						TL

APPENDIX K – CAPITAL PROGRAMME BY PROJECT BY WARD 2012/13

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Water	Installation of Steel Elevated tank	8	Verena C	Install 167kl of storage Tank	Project Complete and Commissioned
Water	Installation of Steel Elevated tank	1	Moloto South	Install 167kl Storage tank	Project Complete and Commissioned
Water	Installation of Steel Elevated tank	14	Mountain view	Install 167kl Storage tank	Project Complete and Commissioned
Water	Maintenance of Valves	27	Kwaggafontein A	Routine Maintenance of Valves	Project Complete and Commissioned
Water	Maintenance of Valves	20	Suncity AA	Routine Maintenance of Valves	Project Complete and Commissioned
Water	Maintenance of Valves	1	Moloto South	Routine Maintenance of Valves	Project Complete and Commissioned
Water	Luthuli Water Reticulation	22	Luthuli	Provision of 12 communal Stand pipes to serve 250 households	Project Complete and Commissioned
Water	Suncity AA Water Reticulation	20	Suncity AA	Provision of 12 communal Stand pipes to serve 250 households	Project Complete and Commissioned
Water	Mountain view	14	Mountain View	Provision of 12 communal Stand pipes to serve 250	Project Complete and Commissioned
Water	Mandela Ext Water Reticulation	22	Mandela Ext	Provision of 12 communal Stand pipes to serve 250	Project Complete and Commissioned
Water	Boreholes Installation	8	Blynbietjie	Provision of 2 hand pumps boreholes to cater for 20 households	Project Completed.
Water	Household Connection	29	Khalanyoni	Installation of 500 house connections	Project completed.
Water	Water Reticulation and Household connections	1	Moloto South	Construction of water Reticulation to serve 407 household connections	Project on completed.
Sanitation	Construction of 150 VIP toilets	18	Thokoza	Construction of 150 VIP toilets	Project Completed
Sanitation	Construction of 93 VIP toilets	17	Tweefontein F	Construction of 150 VIP toilets	Project Completed
Sanitation	Construction of	2	Moloto North RDP	Construction of 350	Project completed.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
	500 conservancy tanks at Moloto RDP			Septic tanks	
Sanitation	Construction of 150 VIP toilets	1& 2	Moloto North and South	150 Vip toilets constructed	Project Completed
Roads and Storm water	Bus route	19	Suncity B Phase 2	0.7km of Paved bus route	Project Completed
Roads and Storm water	Bus route	22	Mandela	0.5km of Paved bus route	Project Completed
Roads and Storm water	Bus route	30	Tweefontein J	0.7km of Asphalted road	Project put on hold due to financial constraints and budgeted in the new financial year 2013/2014.
Roads and Storm water	Bus route	17	Tweefontein N	1.9km of asphalt road	Progress at 95% completed
Roads and Storm water	Storm water	23	Tweefontein A	Construction of 2.1km of storm water	Project completed.
Roads and Storm water	Storm water	2	Moloto North and South	Construction of 0.7km of open concrete lined channel	Project Completed.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Electricity	307099 EXT K REFURBISHMENT OF STR LIGHTS	13	Tweefontein Ext K	Number of streetlights installed	93 Streetlights installed, project completed.
Electricity	307102 BELFAST/THEMBALETHU EXT. OF HIGHMAST LIGHTS	5	Belfast/ Themba lethu	Number of high mast lights installed	Installed 3 high mast Lights and commissioned.
Electricity	307104 VERENA C/D OF HIGHMAST LIGHTS	8, 11	Verena C/D	Number of high mast lights installed	Installed 3 high mast Lights and commissioned
Electricity	307105 MZIMUHLE/ PHUMULA EXT OF	10/23	Mzimuhle/ Phumula	Number of high mast lights installed	Installed 2 High mast Lights and commissioned.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
	HIGHMAST LIGHTS				
Electricity	307108 EXT OF Highmast Lights Kwaggafontein A	27,28,29	Kwaggafontein A	Number of high mast lights installed	Installed 3 High mast Lights and commissioned.
Electricity	307107 Phola / Suncity Extension of High mast Lights	6&19	Suncity and Phola Park	Number of high mast lights installed	Installed 3 High mast Lights and not commissioned awaiting Eskom to complete the connections.
Electricity		All wards	Intersection/ Tweefontein N	Installation of street Lights on intersection	6 Intersection have been electrified, except Moloto intersections. Installation of Tweefontein N post tops lights has been completed.
Electricity	Moloto South HIGHMAST LIGHTS	1	Moloto south	Number of high mast lights installed	2 Highmastlights installed
ELECTRICITY PROJECTS					
Electricity	Moloto North HIGHMAST LIGHTS	2	Moloto North	Number of high mast lights installed	2 Highmastlights installed
Electricity	Zakheni Ext HIGHMAST LIGHTS	4	Zakheni Ext	Number of high mast lights installed	2 Highmastlights installed
Electricity	Thembaletu HIGHMAST LIGHTS	5	Thembaletu	Number of high mast lights installed	3 Highmastlights installed
Electricity	Zenzele HIGHMAST LIGHTS	9	Zenzele	Number of high mast lights installed	4 High mast lights installed
Electricity	Mzimuhle HIGHMAST LIGHTS	10	Mzimuhle	Number of high mast lights installed	2 High mast lights installed
Electricity	Phola Park HIGHMAST LIGHTS	6	Phola Park	Number of high mast lights installed	2 High mast lights installed

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Electricity	Miliva RDP HIGHMAST LIGHTS	17	Miliva RDP	Number of high mast lights installed	2 Highmastlights installed
Electricity	Chris Hani HIGHMAST LIGHTS	18	Chris Hani	Number of high mast lights installed	2 Highmastlights installed
Electricity	Sakhile HIGHMAST LIGHTS	18	Sakhile	Number of high mast lights installed	2 Highmastlights installed
Electricity	Engwanyameni HIGHMAST LIGHTS	19	Engwanyameni	Number of high mast lights installed	2 High mast lights installed
Electricity	Vezubuhle HIGHMAST LIGHTS	20	Vezubuhle	Number of high mast lights installed	4 High mast lights installed
Electricity	Vlaglagte No1 HIGHMAST LIGHTS	21	Vlaglaagte No1	Number of high mast lights installed	2 High mast lights installed
Electricity	Phumula HIGHMAST LIGHTS	23	Phumula	Number of high mast lights installed	2 High mast lights installed
Electricity	Kwaggafontein B HIGHMAST LIGHTS	25	Kwaggafontein B	Number of high mast lights installed	2 High mast lights installed
Electricity	Kwaggafontein A HIGHMAST LIGHTS	27/28/29	Kwaggafontein A	Number of high mast lights installed	3 High mast lights installed
Electricity	Kwaggafontein D HIGHMAST LIGHTS	31	Kwaggafontein D	Number of high mast lights installed	4 High mast lights installed

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Electricity	Kwagafontein E HIGHMAST LIGHTS	31	Kwaggafontein E	Number of high mast lights installed	2 High mast lights installed
Electricity	Sun City C HIGHMAST LIGHTS	19	Sun City C	Number of high mast lights installed	3 High mast lights installed
Electricity	Dhoba HIGHMAST LIGHTS	31	Dhoba	Number of high mast lights installed	4 High mast lights installed
Electricity	Luthuli HIGHMAST LIGHTS	22	Luthuli	Number of high mast lights installed	4 High mast lights installed
Electricity	Kwaggafontein Intersection Street lights	29/25	Kwaggafontein Intersection	22 Number of streetlights installed	Work has commenced.
Electricity	Buhlebesizwe Intersection Street lights	16/13/21/31	Buhlebesizwe intersection	22 Number of streetlights installed	Contractor appointed. Work has commenced.
Electricity	Vezubuhle Intersection Street Lights	20	Vezubuhle Intersection	22 Number of streetlights installed	Contractor appointed. Work has commenced.
Electricity	KwaMhlanga Intersection Street Lights	22/4	Kwamhlanga Intersection	22 Number of streetlights installed	Contractor appointed. Work has commenced.
Electricity	Moloto Clinic intersection Street Lights	1	Moloto clinic intersection	22 Number of streetlights installed	Contractor appointed. Progress to date is at 50%.
Electricity	Mathyzynsloop Intersection Street Lights	7	Mathyzynsloop intersection	22 Number of streetlights installed	Contractor appointed. Progress to date is at 50%.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Electricity	CRDP Wards Main Road	All	CRDP Wards	177 Number of streetlights installed	Contractor appointed. Progress to date is at 30%.
WATER PROJECTS					
Water reticulation	600048 Sun city AA	19/20	Sun City AA	Communal Stand pipes	Service provider is appointed for design and installation of 250 stand pipe. Currently 250 household receive water from Jojo tanks and water tankers from municipality.
Water reticulation	600043 Mathyzynsloop	7	Mathyzynsloop	25 Household connections	Progress to date is at 55%.
Water reticulation	600053 Boekenhoudthoek	24/7	Boekenhoudthoek	100 Household connections.	100 households connected. Project Completed.
Boreholes	Borehole	8	Doornek	Installation of 3 boreholes, windmills and storage tank.	2 boreholes, windmills and storage tank Progress at 75% completed.
Boreholes	Borehole	8	Rietfontein	Installation of 3 boreholes, windmills and storage tank	2 boreholes, windmills and storage tank Progress at 75% completed.
Boreholes	Boreholes	11	Farms (Vandyksruit, Kwezi, Modderfontein, Valspruit, Swartkoppies, Phakama)	Installation of 6 boreholes, windmills and storage tank	4 boreholes, windmills and storage tank Progress at 75% completed.
Water reticulation	Thokoza Ext- Water Reticulation	18	Thokoza Ext	73 Household connections	73 Household connections project completed.
Water reticulation	Tweefontein B1- Water Reticulation	12	Tweefontein B1	125 Household connections	125 Household connections project completed.
Water reticulation	Machipe- Water Reticulation	24	Machipe	7 Household connections	7 Household connections project completed.
Water reticulation	Kwaggafontein MA10 - Water Reticulation	27	Kwaggafontein MA10	145 Household connections	145 Household connections project completed.
Water reticulation	Kwaggafontein - Water Reticulation	28	Kwaggafontein	100 Household connections	100 household connected . Project Completed.
Water reticulation	Kwaggafontein - Water Reticulation	28	Kwaggafontein (Quick win)	245 Household connections	198 Household connections completed.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Water reticulation	Moloto Water-Reticulation	02	Moloto Block E (Quick win)	80 Households connections	Project Completed
Water reticulation	Moloto Water-Reticulation	02	Moloto Block C (Quick win)	80 Households Connections	Project Completed.
Water reticulation	Moloto Water Reticulation	03	Moloto Blockc20 (Quick Win)	50 Households Connections	Project Completed
Water reticulation	Mandela Letlapeng	04	Mandela Letlapeng (Quick win)	63 Households Connections	Project Completed.
Water reticulation	Luthuli	22	Luthuli (Quick win)	60 Households Connections	Project Completed.
Water reticulation	Suncity AA	20	Suncity AA (Quick win)	10 Communal Standpipes	Project Completed
Water reticulation	Mathyzensloop	24	Mathyzensloop (Quick win)	85 Household Connections	Project Completed
Roads and Storm Water	600061 Bus route Sun city B	19	Suncity B	Construction of bus route	Service provider appointed for designed and construct of bus route
Roads and Storm Water	600062 Thokoza - bus route	18	Thokoza	Kilometre of road upgraded from gravel to asphalt	Project Budget Redirected to other projects (quick wins project).
Roads and Storm Water	600063 Phola Park - bus route	6	Phola Park	Kilometre of road upgraded from gravel to asphalt	Project at 70% progress to date
Roads and Storm Water	600065 Mandela - bus route	22	Mandela	Kilometre of road upgraded from gravel to asphalt	Project completed
Roads and Storm Water	600066 Langkloof - bus route	8	Langkloof	Kilometre of road upgraded from gravel to asphalt	0.35 km Project Completed
Roads and Storm Water	600067 Tweefontein N – link routes	18	Tweefontein N	Kilometre of road upgraded from gravel to asphalt	95% Construction.
Roads and Storm Water	600068 Buhlebesizwe – link routes	16	Buhlebesizwe	Kilometre of road upgraded from gravel to asphalt	0.8 km Project Completed
Roads and Storm Water	600069 Tweefontein F - link routes	17	Tweefontein F	Kilometer of road upgraded from gravel to asphalt	0.6 km Project Completed
Roads and Storm Water	600071 Kwamhlanga B- Bus routes	32	Kwamhlanga B	Kilometer of road upgraded from gravel to asphalt	0.4 km Project Completed
Roads and Storm Water	600073 – Kwaggafontein C Bus routes	26	Kwaggafontein C	Kilometer of road upgraded from gravel to asphalt	1 km project completed.

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Roads and Storm Water	600074 Zakheni Bus routes	4	Zakheni	Kilometre of road upgraded from gravel to asphalt	1 km Project Completed.
Roads and Storm Water	600075 Mountainview - bus routes	14	Mountainview	Kilometre of road upgraded from gravel to asphalt	2 km Project Completed
Roads and Storm Water	600076 Buhlebesizwe Bus Routes	16	Buhlebesizwe	Kilometre of road upgraded from gravel to asphalt	1 km Project Completed
Roads and Storm Water	600077 Tweefontein A Bus Routes	23	Tweefontein A	Kilometre of road upgraded from gravel to asphalt	0.85 km Project Completed
Roads and Storm Water	Tweefontein B2 Bus Routes	12	Tweefontein B2	Kilometre of road upgraded from gravel to asphalt	1km road asphalt completed
Roads and Storm Water	Belfast Bus Routes	5	Belfast	Kilometer of road upgraded from gravel to asphalt	0.7km of asphalt road constructed
Roads and Storm Water	Access route – Skhahlala	10	Skhahlala	Kilometer of road upgraded from gravel to asphalt	Services provider appointed.
Roads and Storm Water	Boekenhoudthoek - Bus Routes	7/24	Boekenhoudthoek	Kilometer of road upgraded from gravel to asphalt	0.260km Asphalt road completed
Roads and Storm water	Vezubuhle –Bus route	20	Vezubuhle	Kilometer of road upgraded from gravel to asphalt	60% progress to date.
Roads and Storm water	Routine road maintenance	19	Tweefontein B1	Routine repairs & maintenance	2.3 km completed
Roads and Storm water	Routine road maintenance	13	Tweefontein B2	Routine repairs & maintenance	1.8 km completed
Roads and Storm water	Routine road maintenance		Tweefontein C	Routine repairs & maintenance	1.3 km completed
Roads and Storm water	Routine road maintenance		Tweefontein D	Routine repairs & maintenance	1.4 km completed
Roads and Storm water	Routine road maintenance	18	Tweefontein N	Routine repairs & maintenance	0
Roads and Storm water	Routine road maintenance		Tweefontein A1	Routine repairs & maintenance	1.2 km completed
Roads and Storm water	Routine road maintenance		Tweefontein A2	Routine repairs & maintenance	0.4 km completed
Roads and Storm water	Routine road maintenance	13	Tweefontein K	Routine repairs & maintenance	0.6 km completed
Roads and Storm water	Routine road maintenance	21	Vlaglagte no.1	Routine repairs & maintenance	4 km completed
Roads and Storm water	Routine road maintenance	24	Machipe	Routine repairs & maintenance	1.2 km completed
Roads and	Routine road	7	Bundu	Routine repairs &	2,5 km completed

IDP Priority	Project Description	Ward Number	Location	Key performance Indicator	PROGRESS TO DATE / ACTUAL PERFORMANCE
Storm water	maintenance			maintenance	
Roads and Storm water	Routine road maintenance	7/24	Bokenhout hoek	Routine repairs & maintenance	2,9 km completed
Roads and Storm water	Routine road maintenance	7	Mathyzenl	Routine repairs & maintenance	1.4 km completed
Water	Repairs & maintenance of water networks	All wards	All wards	Routine repairs & maintenance(bulk)	70 valves
Water	Repairs & maintenance of water networks	All wards	All wards	Routine repairs & maintenance(reticulation)	433 Leakages
Water	Repairs & maintenance of reservoirs	All wards	All wards	Routine repairs & maintenance	1 at Bundu
Water	Repairs & maintenance of Zoetmelkfontein water pump station	All wards	All wards	Routine repairs & maintenance	0
Water	Repairs & maintenance of WWTW: Bulk	All wards	All wards	Routine repairs & maintenance	None
Sanitation	Operation and maintenance on sanitation	All wards	All Wards	Routine repairs & maintenance	0
EPWP	Refurbishment and installation of water meters	All wards	All Wards	All government offices, Businesses, Kwamhlanga & Tweefontein Ext K	0

APPENDIX L – PRESEDENTIAL OUTCOME FOR LOCAL GOVERNMENT

National and Provincial Outcomes for Local Government		
Outcome/Output	Progress to date	Number or Percentage Achieved
Output: Improving the household access to basic level of services	Water	2189 Households
	Electricity	<ul style="list-style-type: none"> ○ Street lights- 225 ○ High mast lights- 65
	Sanitation	VIP Toilets- 412 Septic Tanks- 350 Waterbourne-0
	Refuse removal	75 000 households
Output: Implementation of the Community Work Programme	Implementing the Community work programme (CWP), EPWP and CRDP	337 CWP, 850 EPWP and 2969 CRDP jobs created
Output: Administrative and financial capability	5 Critical positions filled with competent employees	80%
Deepen democracy through refined ward committee model	32 ward committees established and functional	100%

VOLUME II: AUDITED ANNUAL FINANCIAL STATEMENTS (ANNEXURE A)

Thembisile Hani Local Municipality
Annual, Financial Statements
for the year ended 30 June, 2013

Thembisile Hani Local Municipality

Annual Financial Statements for the year ended 30 June,
2013 General Information

Accounting Officer	Jl Sindane
Registered office	24 Kwaggafontein C Opposite Police Station Kwaggafontein 3100
Postal address	Private Bag X4041 Empumalanga 3100
Bankers	Nedbank
Auditors	Auditor-General

Thembisi le Hani Local Municipality

Annual Financial Statements for the year ended 30 June, 2013
Accounting Officer's Responsibilities and Approval

Thembisile Hani Local Municipality

A

Annual Financial Statements for the year ended 30 June, 2013

Index

The reports and statements set out below comprise the annual financial statements presented to the council:

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Appendixes:

Appendix B: Analysis of Property, Plant and Equipment

Appendix C: Segmental analysis of Property, Plant and Equipment

Appendix D: Segmental Statement of Financial Performance

Abbreviations

COID	Compensation for Occupational Injuries and Diseases
CRR	Capital Replacement Reserve
DBSA	Development Bank of South Africa
SA GARP	South African Statements of Generally Accepted Accounting Practice
GRAP	Generally Recognised Accounting Practice
GAMAP	Generally Accepted Municipal Accounting Practice
IAS	International Accounting Standards
IMFO	Institute of Municipal Finance Officers
IPSAS	International Public Sector Accounting Standards
ME's	Municipal Entities
MEC	Member of the Executive Council
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant (Previously CMIP)

A report of the accounting officer has not been prepared as the municipality is a wholly owned controlled entity of which is incorporated in South Africa.

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the Annual financial statements and related financial information included in this report. It is the

responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The Auditor General of South Africa are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the council sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

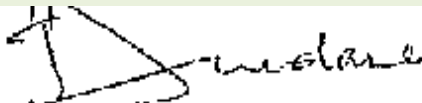
The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of Internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2013 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

The municipality is wholly dependent on the Equitable Share for continued funding of operations. The annual financial statements are prepared on the basis that the municipality is a going concern and that the Provincial Treasury has neither the intention nor the need to liquidate or curtail materially the scale of the municipality.

The Auditor General of South Africa are responsible for independently reviewing and reporting on the municipality's annual financial statements. The annual financial statements have been audited by the Auditor General of South Africa and their report is presented on page 4,

The annual financial statements set out on pages 10 to 35, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2013 and were signed on its behalf by



JI Sindane
Municipal Manager 25/11/2013

Thembisile Hani Local Municipality

Annual Financial Statements for the year ended 30 June, 2013 Statement of Financial Position

Figures in Rand	Notes	2013	2012
Assets			
Current Assets			
Inventories	5	4,946,946	
Trade and other receivables from exchange transactions	6	72,515,993	5,588,401
VAT receivable	8	1,176,877	14,698,986
Cash and cash equivalents	9	3,189,252	75,911,716
Total Current Assets		81,829,068	96,199,103
Non-Current Assets			
Property, plant and equipment	4	1,642,739,343	1,584,235,434
Total Assets		1,724,568,411	1,680,434,537
Liabilities			
Current Liabilities			
Trade and other payables from exchange transactions	12	65,673,409	52,635,139
Unspent conditional grants	10	2,838,544	28,868,821
Provisions	11	3,125,125	
Total Current Liabilities		71,637,078	81,503,960
Non-Current Liabilities			
Provisions	11	14,713,098	8,617,991
Total Non-Current Liabilities		14,713,098	8,617,991
Total Liabilities		86,350,176	90,121,951
Total <i>Net</i> Assets		1,638,218,235	1,590,312,586
<i>Net</i> Assets			
Reserves			
Revaluation reserve		(429,343,072)	(429,343,072)
Accumulated surplus		2,067,561,307	2,019,655,658
Total Net Assets		1,638,218,235	1,590,312,586

Thembisile Hani Local Municipality
Annual Financial Statements for the year ended 30 June, 2013
Statement of Financial Performance for the period ended 30 June 2013

Figures in Rand		2013	2012
Revenue			
Revenue from exchange transactions			
Property rates		4,791,658	6,535,187
Service charges		37,593,944	32,701,908
Other income from exchange transactions		4,232,404	4,070,595
License and permits		2,231,221	6,368,680
Rental of facilities and equipment		414,537	335,487
interest earned-external investments		4,455,732	5,512,287
Interest earned-outstanding receivables		12,234,171	12,908,458
Revenue from non-exchange transactions			
Public contributions and donations		59,698,246	
Fines		112,893	44,724
Government grants Et subsidies	14	363,599,277	312,613,821
Bad debt provision reversed as a result of change in estimate		22,456,247	
Total Revenue		511,820,330	381,091,147
Expenditure			
Personnel	17	82,926,389	50,713,050
Remuneration of councillors		15,884,937	15,173,835
Depreciation and amortisation		149,019,344	64,066,096
Debt impairment	18		44,651,056
Repairs and maintenance		25,994,364	21,561,848
Bulk purchases	22	105,315,291	97,566,825
Grants and subsidies paid	21	2,863,000	1,740,432
General Expenses	15	90,741,340	74,923,943
Total Expenditure		472,744,665	370,397,085
(Loss) gain on disposal of assets and liabilities		(1,166,714)	438,596
Surplus for the year		37,908,951	11,132,658

Annual Financial Statements for the year ended 30 June, 2013

Statement of Changes in **Net** Assets

Figures in Rand	Revaluation reserve	Accumulated surplus	Total net assets
Balance at 01 July, 2011	-	2,008,152,420	2,008,152,420
Changes in net assets			
Correction of prior period errors		370,580	370,580
Restated profit for the year	-	11,132,658	11,132,658
Revaluation of immovable assets during the year	(429,343,072)	-	(429,343,072)
Total changes	(429,343,072)	11,503,238	(417,839,834)
Balance at 01 July, 2012	(429,343,072)	2,019,655,658	1,590,312,586
Changes in net assets			
Deficit for the year		37,908,951	37,908,951
Total changes		37,908,951	37,908,951
Balance at 30 June, 2013	(429,343,072)	2,067,561,307	1,638,218,235

**Annual Financial Statements for the year ended 30 June,
2013 Cash Flow Statement**

Figures in Rand	Notes	2013	2012
Cash flows from operating activities			
Receipts			
VAT Refunds/(Payments)		13,522,109	(8,404,934)
Sale of goods and services		6,356,173	11,235,522
Grants		363,599,277	292,063,000
Interest income		4,455,732	5,512,287
Other receipts		4,232,404	1,757,396
Total receipts		392,165,695	302,163,271
Payments			
Employee costs		(95,686,201)	(65,886,884)
Suppliers		(219,191,446)	(156,940,780)
Total payments		(314,877,647)	(222,827,664)
Net cash flows from operating activities	23	77,288,048	79,335,607
Cash flows from investing activities			
Purchase of property, plant and equipment	4	(150,010,512)	(88,446,720)
Proceeds from sale of property, plant and equipment	4		438,596
Net cash flows from investing activities		(150,010,512)	(88,008,124)
Net increase/(decrease) in cash and cash equivalents		(72,722,464)	(8,672,517)
Cash and cash equivalents at the beginning of the year		75,911,716	84,584,233
Cash and cash equivalents at the end of the year	9	3,189,252	75,911,716

Thembisile Hani Local Municipality															
Statement of Comparison of Budget and Actual Information as at 30 June 2013															
	Original Budget	Budget Adjustment (Ito. s28 and Original 531 of the MFMA)	Final adjustments budget	Shifting of funds (i.t.o. s31 of the MFMA)	Viremont il.t.o. Council approved	Final Budget	Actual Outcome	Unauthorised expenditure	Variance	Actual Outcome as % of Final Budget	Actual Outcome as % of Budget	Reported unauthorised expenditure	Expenditure authorised in terms of section 32 of MFMA	Balance to be recovered	Restated Audited Outcome
	-900 000	-5 400 000	-6 300 000												
Financial Performance	-1 593 000	-38 202 000	39 795 000	-2		-6 300 000	-4 791 658		-1 508 342	76%	532%				
Property rates	1000 000	-1 400 000	400 000	-261											
Service charges	230 521 000	30 678 000	199 000	-190		-261 199 000	-423 297 523		-2 201 056	94%	2360%				
investment revenue	-213 360 000	22 930 000	430 000												
Transfers recognised - operational															
Other own revenue	-447 374 000	-52 750 000	-500 124 000			85 438 051	82 926 389		-11 706 330	102%	114%				
Total Revenue (excluding capital transfers and contributions)	90 794 000	-5 355 949	85 438 051						-2 511 662	97%	91%				
Employee costs															
Remuneration of councillors	17 540 000	-1 740 000	15 800 000			12 500 000	149 019 344		84 937	101%	91%				
Debt impairment															
Depreciation Et asset impairment															
Finance charges	12 500 000		12 500 000			240 000			-	0%	0%				
Materials and bulk purchases															
Transfers and grants	317 051 000														
Other expenditure															
Total Expenditure															
Surplus/(Deficit)															
Transfers recognised - capital															
Contributions recognised - capital Et contributei															
Surplus/(Deficit) after capital transfers Et contributions															
Share of surplus (deficit) of associate															
Surplus/(Deficit) for the year	-130 323 000	130 937 000	614 000				131 168/31		-39 699 665	-64					
capital expenditure az funds sources															
Capital expenditure					895 rh/										
Transfers recognised - capital	104 041 000	28 869 000	132 910 000		892 857	133 802 857	151 168 751		17 365 894	113%		824 019	824 019		
Public contributions & donations															
Borrowing															
internally generated funds															
Total sources of capital funds	104 041 000	28 869 000	132 910 000		892 857				17 365 894	0%	113%				
Cash flows															
Net cash from (used) operating						516 923 000	516 923								
Net cash from (used) investing	467 173 000		516 923 000												
Net cash from (used) financing	104 041 000	-21 975 000	-126 016 000							100%					
Cash/cash equivalents at the year e	9 004 000 372	27 775 000 1	9 004 000												
	372 136 000	27 775 000	399 911 000			399 911 000	551 079 751		151 168 751	138%					

Thembisile Hani Local Municipality

Annual Financial Statements for the year ended 30 June, 2013 Accounting Policies

1, Presentation of Annual Financial Statements

The annual financial statements have *been* prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAPE including any interpretations, guidelines and directives issued by the Accounting Standards Board.

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied, are disclosed below.

1.1 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Trade receivables

The municipality assesses its trade receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the municipality makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the fair value assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of tangible assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors including supply and demand, together with economic factors such as exchange rates, inflation and interest.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 11 - Provisions.

Useful lives of waste and water network and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

1.2 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

1.2 Property, plant and equipment (continued)

Where an asset is acquired at no cost, or for a nominal cost, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Major spare parts and stand by equipment which are expected to be used for more than one period are included in property, plant and equipment. In addition, spare parts and stand by equipment which can only be used in connection with an item of property, plant and equipment are accounted for as property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at revalued amount, being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Any increase in an asset's carrying amount, as a result of a revaluation, is credited directly to a revaluation surplus. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that asset.

The revaluation surplus in equity related to a specific item of property, plant and equipment is transferred directly to retained earnings when the asset is derecognised.

Property, plant and equipment is carried at revalued amount, being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

Any increase in an asset's carrying amount, as a result of a revaluation, is credited directly to a revaluation surplus. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited in revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that asset.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Average useful life
Buildings	50

Thembisile Hani Local Municipality

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2 Property, plant and equipment (continued) Infrastructure

• Roads and Stormwater	25 - 50
• Reservoirs	50
Electrical	25
Water Reticulation	120
Sewer	60
Bulk Water Pipeline	60 100
Sewage Pump Station	50
Water Pump Station	50
Stabilisation Ponds	25
Waste Water Treatment Plant	50
Borehole	30
• Telemetry System	5
Community	
• Buildings	50
Recreational facilities	50
Halls	50
Libraries	50
Parks and gardens	50
• Creche	50
• Abbatoir	50
Other assets	
• Plant and Equipment	5 - 10
IT Equipment	3 - 5
Office equipment	3 - 7
Furniture and fittings	3 - 7
Motor Vehicles	5

The residual value, and the useful life and depreciation method of each asset are reviewed at the end of each reporting date. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate.

Reviewing the useful life of an asset on an annual basis does not require the entity to amend the previous estimate unless expectations differ from the previous estimate.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. These assets are not accounted for as non-current assets

held for sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

1.3 Site restoration and dismantling cost

The municipality has an obligation to dismantle, remove and restore items of property, plant and equipment. Such obligations are referred to as 'decommissioning, restoration and similar Liabilities'. The cost of an item of property, plant and equipment includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which an municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

If the related asset is measured using the cost model:

- (a) subject to (b), changes in the Liability are added to, or deducted from, the cost of the related asset in the current period;
- (b) If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
- (c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

If the related asset is measured using the revaluation model:

- (a) changes in the liability alter the revaluation surplus or deficit previously recognised on that asset, so that:
 - a decrease in the liability (subject to (b)) is credited to revaluation surplus in net assets, except that it is recognised in surplus or deficit to the extent that it reverses a revaluation deficit on the asset that was previously recognised in surplus or deficit
 - an increase in the liability is recognised in surplus or deficit, except that it is debited to the revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that asset.
- (b) in the event that a decrease in the liability exceeds the carrying amount that would have been recognised had the asset been carried under the cost model, the excess is recognised immediately in surplus or deficit; and
- (c) a change in the liability is an indication that the asset may have to be revalued in order to ensure that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period. Any such revaluation is taken into account in determining the amounts to be taken to surplus or deficit or net assets under (a). If a revaluation is necessary, all assets of that class are revalued.

1.4 Financial instruments

Classification

The municipality classifies financial assets and financial liabilities into the following categories:

- Financial assets at fair value through surplus or deficit - held for trading
- Financial assets at fair value through surplus or deficit - designated
- Held-to-maturity investment
- Loans and receivables
- Available-for-sale financial assets

Classification depends on the purpose for which the financial instruments were obtained / incurred and takes place at initial recognition. Classification is re-assessed on an annual basis, except for derivatives and financial assets designated as at fair value through surplus or deficit, which shall not be classified out of the fair value through surplus or deficit category.

Initial recognition and measurement

Financial instruments are recognised initially when the municipality becomes a party to the contractual provisions of the instruments.

The municipality classifies financial instruments, or their component parts, on initial recognition as a financial asset, a financial liability or an equity instrument in accordance with the substance of the contractual arrangement.

Financial instruments are measured initially at fair value, except for equity investments for which a fair value is not determinable, which are measured at cost and are classified as available-for-sale financial assets.

For financial instruments which are not at fair value through surplus or deficit, transaction costs are included in the initial measurement of the instrument.

Transaction costs on financial instruments at fair value through surplus or deficit are recognised in surplus or deficit.

Regular way purchases of financial assets are accounted for at trade date.

1.4 Financial instruments (continued)

Subsequent measurement

Financial instruments at fair value through surplus or deficit are subsequently measured at fair value, with gains and losses arising from changes in fair value being included in surplus or deficit for the period.

Net gains or losses on the financial instruments at fair value through surplus or deficit include dividends and interest.

Dividend income is recognised in surplus or deficit as part of other income when the municipality's right to receive payment is established.

Loans and receivables are subsequently measured at amortised cost, using the effective interest method, less accumulated impairment losses.

Held-to-maturity investments are subsequently measured at amortised cost, using the effective interest method, less accumulated impairment losses.

Available-for-sale financial assets are subsequently measured at fair value. This excludes equity investments for which a fair value is not determinable, which are measured at cost less accumulated impairment losses.

Gains and losses arising from changes in fair value are recognised in equity until the asset is disposed of or determined to be impaired. Interest on available-for-sale financial assets calculated using the effective interest method is recognised in surplus or deficit as part of other income. Dividends received on available-for-sale equity instruments are recognised in surplus or deficit as part of other income when the municipality's right to receive payment is established.

Changes in fair value of available-for-sale financial assets denominated in a foreign currency are analysed between translation differences resulting from changes in amortised cost and other changes in the carrying amount. Translation differences on monetary items are recognised in surplus or deficit, while translation differences on non-monetary items are recognised in equity.

Fair value determination

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active (and for unlisted securities), the municipality establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Impairment of financial assets

At each end of the reporting period the municipality assesses all financial assets, other than those at fair value through surplus or deficit, to determine whether there is objective evidence that a financial asset or group of financial assets has been impaired.

For amounts due to the municipality, significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy and default of payments are all considered indicators of impairment.

In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of the security below its cost is considered an indicator of impairment. If any such evidence exists for available-for-sale financial assets, the cumulative loss measured as the difference between the acquisition cost and current fair value, less any impairment loss on that financial asset previously recognised in surplus or deficit - is removed from equity as a reclassification adjustment and recognised in surplus or deficit.

Impairment losses are recognised in surplus or deficit.

Impairment losses are reversed when an increase in the financial asset's recoverable amount can be related objectively to an event occurring after the impairment was recognised, subject to the restriction that the carrying amount of the financial asset at the date that the impairment is reversed shall not exceed what the carrying amount would have been had the impairment not been recognised.

Reversals of impairment losses are recognised in surplus or deficit except for equity investments classified as available-for-sale.

Impairment losses are also not subsequently reversed for available-for-sale equity investments which are held at cost because fair value was not determinable.

Where financial assets are impaired through use of an allowance account, the amount of the loss is recognised in surplus or deficit within operating expenses. When such assets are written off, the write off is made against the relevant allowance account. Subsequent recoveries of amounts previously written off are credited against operating expenses.

Receivables from exchange transactions

Trade receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in surplus or deficit when there is objective evidence that the asset is impaired. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial

reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the effective interest rate computed at initial recognition.

The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the deficit is recognised in surplus or deficit within operating expenses. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against operating expenses in surplus or deficit.

Trade and other receivables are classified as loans and receivables.

Payables from exchange transactions

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.

Derecognition

Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised where:

- the rights to receive cash flows from the asset have expired;
- the municipality retains the right to receive cash flows from the asset, but has assumed an obligation to pay them in full without material delay to a third party under a 'pass-through' arrangement; or
- the municipality has transferred its rights to receive cash flows from the asset and either
 - has transferred substantially all the risks and rewards of the asset, or
 - has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the municipality has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the municipality's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the municipality could be required to repay. Where continuing involvement takes the form of a written and/or purchased option (including a cash-settled option or similar provision) on the transferred asset, the extent of the municipality's continuing involvement is the amount of the transferred asset that the municipality may repurchase, except that in the case of a written put option (including a cash-settled option or similar provision) on an asset measured at fair value, the extent of the municipality's continuing involvement is limited to the lower of the fair value of the transferred asset and the option exercise price.

Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in surplus or deficit.

1.5 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessor

The municipality recognises finance lease receivables as assets on the statement of financial position. Such assets are presented as a receivable at an amount equal to the net investment in the lease.

Finance revenue is recognised based on a pattern reflecting a constant periodic rate of return on the municipality's net investment in the finance lease.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis. The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis. Income for leases is disclosed under revenue in statement of financial performance.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.6 Inventories

Inventories are initially measured at cost except where inventories are acquired at no cost, or for nominal consideration, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the first-in, first-out (FIFO) formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

1.7 Employee benefits Short-

term employee benefits

The cost of short-term employee benefits, (those payable within 12 months after the service is rendered, such as paid vacation leave and sick leave, bonuses, and non-monetary benefits such as medical care), are recognised in the period in which the service is rendered and are not discounted,

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs.

The expected cost of surplus sharing and bonus payments is recognised as an expense when there is a legal or constructive obligation to make such payments as a result of past performance.

Defined contribution plans

Payments to defined contribution retirement benefit plans are charged as an expense as they fall due.

Payments made to industry-managed (or state plans) retirement benefit schemes are dealt with as defined contribution plans where the municipality's obligation under the schemes is equivalent to those arising in a defined contribution retirement plan.

1.8 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

- Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- and

the costs incurred or to be incurred in respect of the transaction can be measured reliably

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by.

1,9 Revenue from non-exchange transactions

Non-exchange transactions are defined as transactions where the entity receives value from another entity without directly giving approximately equal value in exchange.

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

1.10 Revenue

Revenue comprises of sales to customers and service rendered to customers. Revenue is stated at the invoice amount and is exclusive of value added taxation.

1.1-1-interest-income

Interest income is recognised on a time-proportion basis using the effective interest method.

1.12 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

1.13 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.14 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.15 Irregular expenditure

Irregular expenditure as defined in section 1 of the MFMA is expenditure other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including-

- (a) this Act; or
- (b) the State Tender Board Act, 1968 (Act No. 86 of 1968), or any regulations made in terms of the Act; or
- (c) any provincial legislation providing for procurement procedures in that provincial government.

National Treasury practice note no. 4 of 2008/2009 which was issued in terms of sections 76(1) to 76(4) of the MFMA requires the following (effective from 1 April 2008):

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as

debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

1.16 Use of estimates

The preparation of annual financial statements in conformity with Standards of GRAP requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the municipality's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the annual financial statements are disclosed in the relevant sections of the annual financial statements. Although these estimates are based on management's best knowledge of current events and actions they may undertake in the future, actual results ultimately may differ from those estimates.

1.17 Revaluation reserve

The surplus arising from the revaluation of property, plant and equipment is credited to a non-distributable reserve. The revaluation surplus is realised as revalued buildings are depreciated, through a transfer from the revaluation reserve to the accumulated surplus/deficit. On disposal, the net revaluation surplus is transferred to the accumulated surplus/deficit while gains or losses on disposal, based on revalued amounts, are credited or charged to the statement of financial performance.

1.18 Conditional grants receipts

Revenue received from conditional grants and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.

1.19 Budget information

The municipality is typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by the municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget,

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the annual financial statements.

1.20 Related parties

The municipality operates in an economic sector currently dominated by entities directly or indirectly owned by the South African Government. As a consequence of the constitutional independence of the three spheres of government in South Africa, only entities within the national sphere of government are considered to be related parties.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

Only transactions with related parties not at arm's length are disclosed.

1.21 Donations and subsidy receipts

Income from donations and subsidies is recognised as income on receipt.

Notes to the Annual Financial Statements

Figures in Rand	2013	2012
2. Reconciliation between budget and statement of financial performance		
Reconciliation of budget surplus/deficit with the surplus/deficit in the statement of financial performance:	•	
Net surplus per the statement of financial performance	37,908,951	11,132,658
3. Reconciliation between budget and cash flow statement		
Reconciliation of budget surplus/deficit with the net cash generated from operating, investing and financing activities:		
Operating activities		
Actual amount as presented in the budget statement	78,192,634	164,857,615
Net cash flows from operating activities	77,288,048	164,857,615
Investing activities		
Undefined Difference	904,586	
Net cash flows from investing activities	(150,010,512)	(91,101,324)
Financing activities		
Actual amount as presented in the budget statement	(6,232,617)	(8,672,518)
Net cash flows from financing activities	(6,232,617)	(8,672,518)
Net cash generated from operating, investing and financing activities	(78,955,081)	65,083,773

Notes to the Annual Financial Statements

Figures in Rand

2013

2012

4. Property, plant and equipment

	2013			2012		
	Cost / Valuation	Accumulated depreciation and impairment	Carrying value	Cost / Valuation	Accumulated depreciation and impairment	Carrying value
Land	96,717,540	-	96,717,540	96,717,540		96,717,540
Buildings	67,674,597	(36,332,205)	31,342,392	67,674,597	(32,981,256)	34,693,341
Plant and machinery	39,913,530	(13,646,837)	26,266,693	19,754,268	(8,790,051)	10,964,217
Furniture and fixtures	5,233,311	(2,846,159)	2,387,152	4,233,373	(2,459,030)	1,774,343
Motor vehicles	20,533,927	(15,145,629)	5,388,298	20,666,967	(14,395,418)	6,271,549
Office equipment	549,142	(507,025)	42,117	549,142	(498,125)	51,017
IT equipment	3,902,825	(1,888,880)	2,013,945	3,133,686	(1,332,522)	1,801,164
Infrastructure	2,037,206,028	(811,183,859)	1,226,022,169	1,874,956,600	(681,970,133)	1,192,986,467
Community	356,133,967	(171,653,452)	184,480,515	346,441,778	(162,589,699)	183,852,079
Assets under construction	68,078,522		68,078,522	55,123,717		55,123,717
Total	2,695,943,389	(1,053,204,046)	1,642,739,343	2,489,251,668	(905,016,234)	1,584,235,434

Reconciliation of property, plant and equipment – 2013

	Opening balance	Additions	Disposals	Transfers	Depreciation	Total
Land	96,717,540					96,717,540
Buildings	34,693,341	-			(3,350,949)	31,342,392
Plant and machinery	10,964,217	20,159,261			(4,856,785)	26,266,693
Furniture and fixtures	1,774,343	999,938			(387,129)	2,387,152
Motor vehicles	6,271,549	1,865,205	(1,166,714)		(1,581,742)	5,388,298
Office equipment	51,017	-			(8,900)	42,117
IT equipment	1,801,164	769,139		-	(556,358)	2,013,945
Infrastructure	1,192,986,467	134,758,682		27,490,747	(129,213,727)	1,226,022,169
Community	183,852,079	9,692,188			(9,063,752)	184,480,515
Assets under construction	55,123,717	40,445,552		(27,490,747)		68,078,522
	1,584,235,434	208,689,965	(1,166,714)	-	(149,019,342)	1,642,739,343

Reconciliation of property, plant and equipment - 2012

	Opening balance	Additions	Transfers	Revaluations	Depreciation	Total
Land				96,717,540		96,717,540
Buildings	45,174,255	-		(9,266,209)	(1,214,705)	34,693,341
Plant and machinery	11,681,040	2,305,000			(3,021,823)	10,964,217
Furniture and fixtures	1,879,382	524,874			(629,913)	1,774,343
Motor vehicles	8,623,267	1,621,515			(3,973,233)	6,271,549
Office equipment	72,024	21,220			(42,227)	51,017
IT equipment	2,245,869	328,495			(773,200)	1,801,164
Infrastructure	1,824,359,323	-	57,761,798	(636,920,581)	(52,214,073)	1,192,986,467
Community	65,922,822	-	-	120,126,179	(2,196,922)	183,852,079
Assets under construction	26,564,284	86,321,231	(57,761,798)			55,123,717
	1,986,522,266	91,122,335	-	(429,343,071)	(64,066,096)	1,584,235,434

Revaluations

The effective date of the revaluations was 30 June, 2012. Revaluations were performed by independent valuer, Mr Kurt Rohner [BSc in Civil Engineering with 30 years experience in the engineering field and registered with the Engineering council of South Africa with Membership No. 830162], of Messrs i@consulting. i@consulting are not connected to the municipality.

Land and buildings are re-valued independently every 10 years.

The valuation was performed using the recent arms length transaction, and the following assumptions were used: Discount rate

These assumptions were based on current market conditions.

5, Inventories

Opening balance

	-
Additions	98,593,877
Issued (expensed)	(93,646,931)
Write-down/(Reversal of write-down) to Net Repalcement Value (NRV) or Net Replacement Cost (NRC)	-
Closing balance of inventories	4,946,946
Consumable stores	3,042,831

Water 1,904,114

6, Trade and other receivables from exchange transactions

Trade debtors	217,110,302	173,289,697
Less provision for bad debts	(148,071,075)	(170,527,322)
Total net trade debtors	69,039,227	2,762,736

Other debtors	3,476,766	2,825,667
	<u>72,515,993</u>	<u>5,588,401</u>

Trade and other receivables past due but not impaired

Trade and other receivables which are less than 3 months past due are not considered to be impaired, At 30 June, 2013, R - (2012: R

2,762,736) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

	4,185,180	496,385
1 month past due		
2 months past due	4,323,510	347,824
3 months past due	4,413,421	1,918,167

Trade and other receivables impaired

As of 30 June, 2013, trade and other receivables of R 217,110,302 (2012: R 173,289,697) were impaired and provided for.

The amount of the provision was R 148,071,075 as of 30 June, 2013 (2012: R 170,527,322).

3 to 6 months		505,243
Over 6 months	148,071,075	170,022,079

Figures in Rand	2013	2012
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6. Trade and other receivables from exchange transactions (continued)

Reconciliation of provision for impairment of trade and other receivables

Opening balance	170,527,322	125,874,125
Unused amounts reversed	<u>(22,456,247)</u>	
	<u>148,071,075</u>	<u>170,527,322</u>

7. Classification of debtors by customer classification

Gross balances

interest and VAT	<u>66,392,022</u>	<u>51,209,655</u>
	<u>217,110,302</u>	<u>173,289,697</u>

8. VAT receivable

VAT	1,176,877	14,698,986
-----	-----------	------------

9. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	5,000	5,000
Short-term deposits	174,820	21,912,366
	3,189,252	75,911,716

The municipality had the following bank accounts

Account number I description	Bank statement balances			Cash book balances		
117-301-4177				20,222,371		46,304,924
Nedbank - Current Account	2,695,365	19,094,682		2,695,365	19,094,682	
Total	3,184,251	75,906,724	99,128,609	3,184,251	75,906,724	84,579,234

Figures in Rand

2013

2012

10. Unspent conditional grants

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts

MIG grant

28,868,821

integrated National Electrification Grant

2,838,544

2,838,544

28,868,821

Movement during the year

28,868,821

49,419,642

Balance at the beginning of the year

Additions during the year

111,092,000

92,796,526

income recognition during the year

(137,122,277)

(113,347,347)

2,838,544

28,868,821

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note for reconciliation of grants from National/Provincial Government.

These amounts are invested in a ring-fenced investment until utilised.

11. Provisions

Reconciliation of provisions - 2013

	Opening Balance	Additions	Total
Environmental rehabilitation '1	8,617,991	6,095,107	14,713,098
Bonus		3,125,125	3,125,125
	8,617,991	9,220,232	17,838,223

Reconciliation of provisions - 2012

	Opening Balance	Change in	Total
Environmental rehabilitation	8,626,160	(8,169)	8,617,991
Non-current liabilities		14,713,098	8,617,991
Current liabilities		3,125,125	
		17,838,223	8,617,991

The municipality has 2 dumping sites, one in Kgwaggafontein which is 3,5 hectares and the other one in Kwamhlanga which is 5.4 hectares.

The rehabilitation cost estimate was based on the rehabilitation cost per square meter as applicable to other similar municipalities and adjusted for inflation.

The dumping site provision represents management's best estimate of the municipality's liability to restore the dumping site.

Figures in Rand	2013	2012
12, Trade and other payables from exchange transactions		
Other creditors	3,070,447	1,744,705
Retentions	12,120,323	11,725,019
Accrued Leave pay	5,050,037	3,830,594
Income collected on behalf of PRODI8A		394,975
Accrued expenses	45,310,706	34,845,122
Other deposits	121,896	94,724
	65,673,409	52,635,139

Figures in Rand	2013	2012
13. Revenue		
Property rates	4,791,658	
		6,535,187
Property rates - Penalties imposed and collection charges	2,231,221	6,368,680
Service charges	37,593,944	32,701,908
Levies	4,232,404	4,070,595
Rental of facilities a equipment	414,537	335,487
Interest earned - external investments	4,455,732	5,512,287
Dividends received	12,234,171	12,908,458

Public contributions and donations	59,698,246	
Fines	112,893	44,724
Government grants & subsidies	363,599,277	312,613,821
	<hr/>	<hr/>
	489,364,083	381,091,147
	<hr/>	<hr/>

The amount included in revenue arising from exchanges of goods or services are as follows:

Service charges	37,593,944	32,701,908
Rental of facilities Et equipment	414,537	335,487
Interest earned - external investments	4,455,732	5,512,287
interest earned - outstanding debtors	12,234,171	12,908,458
	<hr/>	<hr/>
	54,698,384	51,458,140
	<hr/>	<hr/>

The amount included in revenue arising from non-exchange transactions is as follows:

Property rates and traffic fines		
Property rates	4,791,658	6,535,187
Property rates - Penalties imposed and collection charges	2,231,221	6,368,680
Public contributions and donations	59,698,246	
Fines	112,893	44,724
Grant income		
Grant receipts	363,599,277	312,613,821
Levies	4,232,404	4,070,595
	<hr/>	<hr/>
	434,665,690	329,633,001

Figures in Rand

2013

2012

14. Government grants and subsidies

Equitable share

	218,428,000	191,831,000
MSIG grant	800,000	1,116,043
MIG grant	136,960,821	108,227,198
Water subsidy	3,136,000	6,985,000
Integrated National Electrification Grant	161,456	1,813,000
FMG grant	1,250,000	1,250,000
EPWP	2,863,000	1,391,580
	<u>363,599,277</u>	<u>312,613,821</u>

Equitable Share

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

MIG grant

Balance unspent at beginning of year

	28,868,821	47,990,019
Current-year receipts	108,092,000	89,106,000
Conditions met - transferred to revenue	(136,960,821)	(108,227,198)
		<u>28,868,821</u>

Conditions still to be met - remain liabilities (see note 10).

FMG grant

Current-year receipts

	1,250,000	1,250,000
Conditions met - transferred to revenue	(1,250,000)	(1,250,000)

Integrated National Electrification Grant

Current-year receipts	3,000,000	1,813,000
Conditions met - transferred to revenue	(161,456)	(1,813,000)
	<u>2,838,544</u>	

MSIG grant

Balance unspent at beginning of year

	•	326,043
Current-year receipts	800,000	790,000
Conditions met - transferred to revenue	(800,000)	(1,116,043)

Conditions still to be met - remain liabilities (see note 10).

Figures in Rand

2013

2012

14. Government grants and subsidies (continued)

EPWP

Balance unspent at beginning of year	-	1,103,580
Current-year receipts	2,863,000	288,000
Conditions met - transferred to revenue	(2,863,000)	(1,391,580)

Conditions still to be met - remain liabilities (see note 10).

15. General expenses

Auditors remuneration	1,965,754	1,259,510
Provision for rehabilitation of dumping site	6,095,106	-
Consulting and professional fees	217,250	3,050,979
Prodiba		691,785
Insurance	968,877	1,383,338
Sanitation		1,939,431
VIP Toilets	5,127,597	6,482,374
Lease rentals on operating lease	990,940	235,286
Legal costs	1,618,442	3,449,226
Motor vehicle expenses	3,176,435	3,604,242
VAT recovery expenses	4,372,936	4,024,582
Valuation roll	111,037	2,763,158
Fuel and oil	6,039,604	3,471,945
Data cleansing - indigent register	150,000	23,399
Other expenses	27,642,889	14,928,062
Security (Guarding of municipal property)	10,459,138	10,484,581
Telephone and fax	1,906,174	2,313,172
Travel-local	1,973,147	1,873,959
Electricity and water services	4,383,756	4,150,014
Free basic water	11,872,865	7,069,325
Free basic electricity	1,669,393	1,725,575
	90,741,340	74,923,943

16. Operating surplus/(deficit)

Operating surplus/(deficit) for the year is stated after accounting for the following:

Operating lease charges		
Premises		
• Contractual amounts		15,755
Equipment		
• Contractual amounts	990,940	219,531
	990,940	235,286
(Loss) gain on sale of property, plant and equipment	(1,166,714)	438,596
Depreciation	149,019,344	64,066,096
Employee costs	98,811,326	65,886,885

Figures in Rand	2013	2012
17, Employee related costs		
	52,415,304	39,615,878
Basic		
Bonus	6,128,913	-
Medical aid - company contributions	2,904,706	2,290,757
UIF	462,242	228,087
SRL	626,731	385,554
SALGBC	26,361	-
Leave pay provision charge	1,219,442	1,197,823
CO'phone allowances	322,650	-
Post-employment benefits - Pension - Defined contribution plan	9,777,340	6,116,555
Travel, motor car, accommodation, subsistence and other allowances	2,936,741	-
Overtime payments	3,456,144	
Acting allowances	2,551,393	-
Housing benefits and allowances	98,422	878,396
	82,926,389	50,713,050
Remuneration of municipal manager		
	1,105,800	741,391
Annual Remuneration		
Car Allowance	180,000	90,000
	1,285,800	831,391
Remuneration of chief finance officer		
	771,550	507,943
Annual Remuneration		
Car Allowance	240,000	140,000
	1,011,550	647,943
Remuneration of other executive directors		
	2,234,300	444,000
Annual Remuneration		
Car Allowance	444,000	1,057,000
	2,678,300	1,501,000

Remuneration of councillors

	647,205	
Mayor		
Speaker	518,095	
Executive committee members	2,712,484	
Other councillors	12,007,153	
	<hr/>	
	15,884,937	
	<hr/>	

18. Debt impairment

Debt impairment	44,651,056
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Figures in Rand	2013	2012
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19. Interest earned

Interest earned - external Investments

Investments	2,037,735	2,074,845
Bank	2,417,997	3,437,442

Interest earned - outstanding receivables Consumer debtors

12,234,171	12,908,458
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16,689,903	18,420,745
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20. Auditors' remuneration

Fees	1,965,754	1,259,510
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21. Grants and subsidies paid

Other subsidies		
Grant expenditure (EPWP Expenditure)	2,863,000	1,740,432

22. Bulk purchases

Water	105,315,291	97,566,825
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23. Cash generated from operations

Surplus	37,908,951	11,132,658
Adjustments for:		
Depreciation	149,019,344	64,066,096
(Gain) loss on sale of assets and liabilities	1,166,714	(438,596)
Debt impairment	(22,456,247)	44,651,056
Movements in provisions	9,220,232	(8,169)
Other non-cash items		(2,305,029)
Changes in working capital:		
inventories	(4,946,946)	
Trade and other receivables from exchange transactions	(66,927,590)	(3,006,086)
Consumer debtors		(44,651,056)
Trade and other payables from exchange transactions	(13,188,242)	38,850,488
VAT	13,522,109	(8,404,934)
Unspent conditional grants	(26,030,277)	(20,550,821)
	77,288,048	79,335,607

24. Commitments

Authorised capital expenditure

Already contracted for but not provided for

- Property, plant and equipment 11,921,565 26,171,510

Not yet contracted for and authorised by accounting officer

- Property, plant and equipment 2,697,311

Operating leases - as lessee (expense)

Minimum lease payments due

- within one year	476,712	317,212
- in second to fifth year inclusive		33,630
- later than five years		390
Total	476,712	351,232

25. Contingencies

Probable financial impact on the municipality as a result of legal cases

THLM/ Mpumelelo The Light of the World. - Case No: 21992/12 (The contractor is suing the municipality for rerouting the project to a location which was not provided for in the contract)	6,089,562	6,089,562
THLM/ Lawmak Consulting cc. Case No: 70121/11 (Joint Venture between Lawmark and Casnans is suing the municipality for termination of contract)	1,200,000	1,200,000

THLM/ El Mahlangu. Case no: MPD 101103. An employee is suing the municipality for unfair dismissal for an unspecified amount. THLM/ JC

Msiza and BM Skosana. Case no: MPD 111108. Employees are suing the municipality for unfair dismissal for unspecified amounts. THLM/ SM

Ntuli. Case no: MPD 081201. An employee is suing the municipality for unfair labour practice for an unspecified amount. THLM/ TJ

Sebothoma. Case no: MPD 061201. An employee is suing the municipality for unfair labour practice for an unspecified amount.

Furthermore, the municipality did not make provision for contingent liabilities for determination of underpaid salaries in terms of South African Local Government Bargaining Council's Categorization Ft Job evaluations wage curves collective agreement due to the fact that no job evaluations were conducted within THLM.

26. Related parties

Relationships
Accounting Officer Reporting entity Fellow Municipalities
Members of key management

Related party balances Related party transactions

Thembisile Hani Local Municipality
Kungwini Local Municipality Dr JS
Moroka Local Municipality Nkgangala
District Municipality Randwater
Councillors
Section 57 managers

Purchases from (sales to) related parties

Dr JS Moroka Local Municipality	1,889,919	1,435,175
Randwater	64,655,260	4,840,300
City of Tshwane	38,770,111	
Donated assets	58,679,453	2,305,000
Nkangala District Municipality		
Remuneration		
Councillors	15,884,437	13,936,682
Section 57 Managers	4,975,650	2,264,052
Councillors' arrear consumer accounts	Outstanding less than 90 days	Outstanding more than 90 days
	days	Total
Mahlangu Amos	124 5,832	5,956
Mtsweni-Phillip Mcithwa	- .1-28.- ----- 6,475	- . 6.603,--
Huma Tabeah Leah	99 2,077	2,176
Motena Mitopi Andries		111
Skosana Badanile Johanna	126 5,069	5,195
Jiyane Koos Vusi	83 185	268
Mahlangu Johannes Buti		81
Mohlamonyane Raisibe Hellen	90 978	1,068
Mtambo Maria	86 125	211
Mashiya Joseph Fanie	96 1,026	1,122
Sepogoane Moses Mmoisetsie	113 1,966	2,079
Mahlangu Jerry Thili Mtsweni	120 5,041	5,161
S,P	84 336	420
Buda H.M	111 3,902	4,013
Msibi Daisy Mamanyana	83 162	245
Mnguni Maria Qhubeni	20 162	182
Sikosana Mzwandile Obed		78
Mahlangu Solomon Linda	132 7,061	7,193
Malefo Nimrod Boitumelo		211
Ntuli Jan samuel	84 276	360
Motau Aaron Samson	171 6,975	7,146
Mahlangu Bellinah Thobile	221 10,947	11,168
Mtsweni June Linden' Dube	38 532	570
Shetlboy Senzeni Kabine	15 401	416
Hendrick Martin Nkabinde	185 8,694	8,879
Moses Michael Mnamatheli	14 393	407
Samuel Zwelabo	107 725	832
Lukele David Vutani	126 12,168	12,294

Figures in Rand		2013	2012
26, Related parties (continued)			
Hlungwani Sarah Malebo	295	11,952	12,247
Mahlangu Ndaweni Johannes	255	6,754	7,009
Nobeta Maria Truddy	121	4,229	4,350
Tau Joyce Johannah	86	545	631
Msiza Marcia	117	128	245
Tshabangu Lillian Martha	107	727	834
Mboweni Linda Modiegi	88	730	818
Motanyane Thokozite Egnés	145	841	986
Kabini Sam Ququza	135	6,678	6,813
Masuku Marry Jane	85	385	470
Moser! Phineas Pule	357	16,154	16,511
Mashinini Thabisile Elsie	129	7,422	7,551
Sibanyoni Bethuel	378	14,962	15,340
Danisa Muziwakhe	86	551	637
Jiyane Joyina Johannes	252	925	1,177
Msiza Poppy Maria	125	6,065	6,190
Mahlangu Zelani Nelly	178	1,036	1,214
Mtsweni Rubber Qaliwe	84	349	433
Mnguni Zenaye Jantjie	128	6,540	6,668
Komane Moloí Gibson	93	358	451
Madonsela Matasi Josiah	120	5,218	5,338
Masombuka Bafana PhUip	131	8,158	8,289
Masango Thandi Esther	30	755	785
Mnyakeni Boisana solomon	86	556	642
Zondi Stanely Thabang		212	212
Shabalala Mandla Cyrel	136	3,756	3,892
	6,203	187,975	194,178

27. Risk management

Capital risk management

The municipality's objectives when managing capital are to safeguard the municipality's ability to continue as a going concern in order to provide returns for members and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

There are no externally imposed capital requirements.

There have been no changes to what the municipality manages as capital, the strategy for capital maintenance or externally imposed capital requirements from the previous year.

Financial risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

28. Events after the reporting date

The municipality is not aware of any events between the reporting period and the signing of the audit report which may require adjustment of the

Figures in Rand	2013	2012
29. Irregular expenditure		
Opening balance	11,653,281	60,021,977
Add: Irregular Expenditure - current year	4,726,595	11,653,281
Less: Amounts written off	(11,653,281)	(60,021,977)
	4,726,595	11,653,281
Details of irregular expenditure - prior year		
	Action taken by the municipality	
	Written-off by council	11,653,281
Details of irregular expenditure - current year		
	Action taken by the municipality	
Non-adherence to supply chain.	Council appointed an investigator.	4,726,595
Details of irregular expenditure recoverable (not condoned)		
Overpayment made to supplier and subsequently recovered in August 2013	824,019	
30. Prior period errors		
During the prior year, the municipality performed a 100% count and valuation of property, plant and equipment in order to present an accurate asset register which resulted in the recognition of errors in the fixed assets register in prior years. This exercise resulted in some immoveable assets being revalued and thereby revaluation surplus recognised. Some repairs and maintenance costs which were previously capitalised were now expensed. Also some work in progress which were previously expensed in the 2009/2010 were also reversed from accumulated surplus.		
The correction of the errors results in adjustments as follows:		
Statement of financial position		
Property, plant and equipment		(432,065,686)
Revaluation reserve		429,343,072
Opening Accumulated surplus or deficit		(370,586)
Statement of Financial Performance		
Repairs and maintenance		3,093,200

31. Effects of restatement of prior year balances as a result of GRAP 17 compliance

Net effect of the changes in assets as a result of the change in error on the prior year closing balance and current year opening balance on immoveable assets

	Prior year closing	Revaluation	Net effect of revaluation	Opening balance for 2012/13
Cost				
Land and Buildings	43,959,550	87,451,331	131,410,881	131,410,881
Infrastructure	1,829,907,048	(636,920,581)	1,192,986,467	1,192,986,467
Community Assets	63,725,900	119,477,495	183,203,395	183,203,395
Capital under Construction	57,846,332	-	57,846,332	57,846,332
Total cost of immoveable assets	1,995,438,830	(429,991,755)	1,565,447,075	1,565,447,075
Accumulated Depreciation				
Land and Buildings	(2,429,410)	(30,551,846)	(32,981,256)	(32,981,256)
Infrastructure	(102,181,527)	(579,788,606)	(681,970,133)	(681,970,133)
Community Assets	(4,977,295)	(157,612,404)	(162,589,699)	(162,589,699)
Total accumulated depreciation on immoveable assets	(109,588,232)	(767,952,856)	(877,541,088)	(552,361,690)
	1,885,850,598	(1,197,944,611)	687,905,987	1,013,085,385
Total net effect on the net book value of immoveable assets				

32. Deviation from supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements.

Erection of the fence, computers and laptops, auto CAD license and training were procured during the financial year under review and the process followed in procuring those goods deviated from the provisions of paragraph 12(1)(d)(1) as stated above. The reasons for these deviations were documented and reported to the accounting officer who considered them and subsequently approved the deviation from the normal supply chain management regulations.

Appendix B

June 2013

Analysis of property, plant and equipment as at 30 June 2013

Cost/Revaluation

Accumulated depreciation

Land and buildings

Land (Separate for AFS purposes)
Landfill Sites (Separate for AFS
purposes)
Quarries (Separate for AFS purposes)
Buildings (Separate for AFS purposes)

	Opening Balance Rand	Additions Rand	Disposals Rand	Transfers Rand	Revaluations Rand	Other changes, movements Rand	Closing Balance Rand	"	Opening Balance Rand	Disposals Rand	Transfers Rand	Depreciation Rand	Impairment loss Balance Rand	Closing Rand	Carrying value Rand
	132,625,586						132625,586	(1,214,705)				(3,350,949)	(4,565,654)		128,059,932
	132,625,586						132,625,586	(1,214,705)				(3,360,949)	(4,565,664)		128,059,932

Infrastructure

Roads, Pavements & Stormwater
Network
Pump Station
Generation
Transmission & Reticulation
Street lighting
Dams & Reservoirs
Water Supply Network
Reticulation
Waste water treatment works
Under construction

	882,375,195	73,012,243	-				955,387,438	(23496,333)	-			(58,146,177)	-	(81,642,510)	873,744,928
	433,107						433,107	(52,214)	-			(129,214)	(181,428)		251,679
								-	-						-
								-	-						-
	318,156,583	16,224,943					334,381,526	(6,735,615)	-			(14,084,296)	(20,819,911)		313,561,615
	19,708,763	56,787,300					76,496,063	(17,752,785)				(43,932,667)	(61,486,452)		14,810,611
	24,526,893	16,224,943			-		40,751,836	(4,177,126)				(12,921,373)	(17,098,499)		23,653,337
	55,123,717	40,445,552		(27,493,747)			68,078,522						-	-	68,078,522
	1,300,324,258	202,694,981		(27,490,747)			1,475,528,492	(52,214,073)				(129,213,727)		(181,427,800)	1,294,100,692

Community Assets

Parks & gardens
Sportstlelds and stadium
Sport and Recreation Facilities (Ind
Land)
Community Facilities (ind land)

	147,803,742	7,462,985					155,266,727	(1,691,630)				(6,979,089)	(8,670,719)		146,596,008
	38,245,259	2,229,203					40,474,462	(505,292)				(2,084,663)	(2,589,955)		37,884,507
	186,049,001	9,692,188					195,741,189	(2,196,922)				(9,063,752)	-	(11,260,674)	184,480,515

Appendix B

June 2013

Analysis of, property, plant and equipment as at 30 June 2013

Cost/Revaluation							Accumulated depreciation						
Opening	Additions	Disposals	Transfers	Revaluations	Other changes,	Closing	Opening	Disposals	Transfers	Depreciation	Impairment loss	Closing	Carrying
Balance					movements	Balance	Balance					Balance	value
Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand
10,244,762	1,865,205					12,109,987					(1,581,742)	(5,554,975)	6,555,012
13,986,040	20,159,261					34,145,301					-	(7,875,608)	26,266,693
2,574,364	769,139					3,343,503						(1,329,558)	2,013,945
-	-					3,404,194				(4,856,785)		-	-
2,404,256	999,938					93,244				-		(1,017,042)	2,387,152
93,244						-						(51,127)	42,117
	-									(556,558)		-	-
										(387,129)		-	
										(8,900)			
							(3 , 9 7 3 , 2 3 3)						
							(3 , 0 2 1 , 8 2 3)						
							(7 7 3 , 0 0 0) -						
							(629,913)						
							(42,227}						
							-						
							-						
							-						
29,302,686	23,793,543					53,096,229	(8,440,196)			(7,391,114)		(15,831,310)	37,254,919.

Appendix B

June 2013

Analysis o property, plant and equipment as at 30 June 2013

Cost/Revaluation							Accumulated depreciation							
Opening	Additions	Disposals	Transfers	Revaluations	Other changes,	Closing	Opening	Disposals	Transfers	Depreciation	impairment loss	Closing	Carrying	
1,658,363,098	236,180,712	- (27,490,747)			-	1,867,063,063	(64,066,896)			(149,019,642)	- (213,065,438)	1,653,967,625		

Other assets	29,302,686	23,793,543	-	53,096,229	(8,440,196)	-	(7,301,114)	-	(15,831,310)	37,264,919
AgeculteraieologIcal assets									.	-
Intangibto assets									-	
Investment properties	10,061,567	-	-	10,061,567				-	10,061,567	

Appendix C

Segmental analysis of property, plant and equipment as at 30 June 2013

	Opening Balance Rand	Additions Rand	Disposals Rand	Transfers Rand	Revaluations Rand	Under Construction Rand	Closing Balance Rand	Opening Balance Rand	Disposals Rand	Transfers Rand	Depreciation Rand	impairment deficit Rand	Closing Balance Rand	Carrying value Rand
Municipality														
Executive & Council/Mayor and Council	167,743,086			-		167,743,086		(36,332,205)			(3,350,949)	-	(39,083,154)	128,059,932
Finance & Admin/Finance	6,160,654	1,769,077		-				7,429,731			(952,387)	-	(3,486,517)	4,443,214
Planning and Development/Economic Development/Plan	-				-	-		(7,534,130)			-	-	-	-
Corporate services	7,989,622	1,865,205				9,854,827		(1,718,073)		-	(1,581,742)	(3,299,815)		6,555,012
Comm. & Social/Libraries and archives	223,453,213	0,692,188			-	233,145,398		(39,601,131)			(9,063,752)	(48,664,883)		184,480,515
Technical	2,093,966,665	182,408,690		-		12,954,805 2,289,330,160		(824,830,697)			(134,070,513)	-	(958,901,210)	1,330,428,950
Public Safety/Police	-	-			-			-		-	-	-	-	-
Sport and Recreation				-			-				-	-	-	-
Environmental Protection/Pollution Control										-	-	-	-	-
Waste Water Management/Sewerage											-	-	-	-
Road Transport/Roads											-	-	-	-
Water/Water Distribution		-			-						-	-	-	-
Electricity /Electricity Distribution					-					-	-	-	-	-
Other/Air Transport											-	-	-	-
	2,499,313,237	195,735,160				12,954,805 2,708,003,202		(905,016,236)			(149,019,343)		f,1,054,036,579)	1,653.967,623
Total Municipality	2,499,313,237	195,735,160				12,954,805 2,708,003,202		(905,016,236)			(149,019,343)		;1,054,035,579)	1,653,967,623

2,499,313,237	195,736,160	12,954,805	2,708,003,202	(905,016,236)	(149,019,343) -	[1,054,035,579] 1,653,967,623
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Appendix D

June 2013

Segmental Statement of Financial Performance for the year ended

Prior Year			Current Year			
Actual	Actual	Surplus	Actual	Actual	Surplus	
income Expenditure /(Deficit)			Income Expenditure /(Deficit)			
Rand	Rand	Rand	Rand	Rand	Rand	
Municipality						
(171,784)	99,693,828	99,522,044	Executive & Council/Mayor and Council	(74,270)	184,789,777	184,715,507
(219,659,188)	74,142,862	(145,516,326)	Finance & Admin/Finance	(273,663,600)	17,983,751	(255,679,849)
	804,037	804,037	Planning and Development/Economic		1,456,839	1,456,839
Development/Plan						
- Health/Clinics						
(5,269,447)	17,427,397	12,157,950	Comm. & Social/Libraries and archives	(2,235,011)	27,447,261	25,212,250
- Housing						
(4,602,374)	3,576,524	(1,025,850)	Public Safety/Police	(2,283,714)	3,872,602	1,588,888
- Sport and Recreation						
-Environmental Protection/Pollution Control						
(4,031,098)	1,087,720	(2,943,378)	Waste Water Management/Sewerage	(4,163,018)	1,072,225	(3,090,793)
- Road Transport/Roads						
(36,373,933)	119,570,194	83,196,261	WateriWater Distribution	(38,175,050)	145,970,202	107,795,152
-	4,322,638	4,322,638	Electricity /Electricity Distribution	(161,456)	2,717,327	2,555,871
- Other/Air Transport						
(3,498)	7,072,778	7,069,280			12,552,106	12,552,106
(111,418,421)	42,699,107	(68,719,314)		(163,591,179)	45,548,584	(118,042,595)

(381,529,743)	370,397,085	(11,132,668)	(484,347,298)	453,682,493	(30,664,805)
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Municipal Owned Entities

Other charges

(381,529,743)	370,397,085	(11,132,658)	Municipality	(484,347,298)	453,682,493	(30,664,805)
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- Municipal Owned Entities
- Other charges

Appendix D

June 2013

Segmental Statement of Financial Performance for the year ended

Prior Year				Current Year			
Actual	Actual	Surplus		Actual	Actual	Surplus	
Income Expenditure /(Deficit)				Income Expenditure /(Deficit)			
Rand	Rand	Rand	Rand	Rand	Rand	Rand	Rand

(381,529,743)	370,397,085	(11,132,658)	Total	(484,347,298)	453,682,493	(30,664,80
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